# Presentation of Half Year Results for period ended 31 December 2003 

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## Disclaimer

The material that follows is a presentation of general background information about the Bank's activities current at the date of the presentation, 11 February 2004. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

## Speaker's Notes

- Speaker's notes for this presentation are attached below each slide.
- To access them, you may need to save the slides in PowerPoint and view/print in "notes view."


## Agenda

- Half Year Results - Michael Cameron (40 mins)
- Overview
- Segment Performance and key items
- Financial Update on Which new Bank
- Progress of Which new Bank - David Murray (20 mins)
- Questions


## Half Year Results: Overview

## Highlights

- Good result: underlying profit growth of 17\%
- Another record dividend
- Productivity improvement in all businesses
- Further improvement in credit quality
- Continued strengthening of Tier 1 capital
- Which new Bank meeting early expectations
- Share Buy-Back announced


## A good result: 17\% growth in underlying cash profit

|  | $\begin{array}{r} 31 / 12 / 03 \\ \$ \mathrm{~m} \end{array}$ | $\begin{array}{r} 31 / 12 / 02 \\ \$ \mathrm{~m} \end{array}$ | Change |
| :---: | :---: | :---: | :---: |
| Statutory NPAT | 1,243 | 622 | 100\% |
| Goodwill amortisation Appraisal value movement | $\begin{array}{r} 162 \\ (165) \end{array}$ | $\begin{aligned} & 160 \\ & 426 \end{aligned}$ |  |
| Cash NPAT | 1,240 | 1,208 | 3\% |
| Which new Bank <br> Strategic initiatives - 2002 <br> ESAP - 2002 <br> Shareholder investment returns | $\begin{array}{r} 346 \\ - \\ (99) \end{array}$ | 39 19 8 |  |
| Underlying Cash NPAT | 1,487 | 1,274 | 17\% |

## Banking and Insurance strong, Funds Management rebound



## Key shareholder ratios

## Shareholder Ratios*

- Earnings Per Share
- Return on Equity
- Dividends Per Share
- Payout Ratio

| 96 cents | 95 cents | $1 \%$ |
| ---: | ---: | ---: |
| $12.3 \%$ | $12.4 \%$ | $0 \%$ |
| 79 cents | 69 cents | $14 \%$ |
| $82.9 \%$ | $72.7 \%$ | $14 \%$ |

* Based on Cash NPAT


## Another Record Dividend



## Segment Results: Banking

## Banking

- Performance driven by growth in home lending and sound asset quality
- In summary:
- 14\% underlying profit growth
- $9 \%$ growth in banking income
- 4.6\% annualised productivity improvement since June 2003
- 9\% growth in lending assets since June 2003


## 14\% underlying profit growth driven by strength in home lending



## Underlying Banking Cost to Income ratio has improved by over 4\% annualised



## 9\% growth in lending assets* over the last six months


*Lending assets excludes securitised housing loan balances \$5.3b (Dec 03), \$6.5b (Jun 03) \$5.9b (Dec 02)
Which/Bank

## Home lending growth profile*



## Continued improvement in portfolio quality

Top 20 Exposures to Corporates (Committed)
(Top 20 exposures are $3.5 \%$ of total committed exposures of $\$ 245$ billion)


Well Diversified Portfolio by Industry


A High Quality Portfolio


## The Bank's asset quality remains sound

|  | $\mathbf{3 1 / 1 2 / 0 3}$ | 30/06/03 | $\mathbf{3 1 / 1 2 / 0 2}$ |
| :--- | ---: | ---: | ---: |
| Charge for Bad \& Doubtful Debts <br> (6 months) | $\$ 150 \mathrm{~m}$ | $\$ 154 \mathrm{~m}$ | $\$ 151 \mathrm{~m}$ |
| Charge for Bad \& Doubtful Debts <br> to RWA* (annualised) | $0.19 \%$ | $0.21 \%$ | $0.21 \%$ |
| Gross Impaired Assets <br> (net of interest reserved) | $\$ 573 \mathrm{~m}$ | $\$ 639 \mathrm{~m}$ | $\$ 863 \mathrm{~m}$ |
| Specific Provisions | $\$ 198 \mathrm{~m}$ | $\$ 205 \mathrm{~m}$ | $\$ 264 \mathrm{~m}$ |
| General Provision | $\$ 1,358 \mathrm{~m}$ | $\$ 1,325 \mathrm{~m}$ | $\$ 1,327 \mathrm{~m}$ |
| General Provision to RWA | $0.86 \%$ | $0.90 \%$ | $0.92 \%$ |

## Segment Results: Funds Management

## Funds Management

- Since June 2003, underlying profit rebound of $17 \%$ to December 2002 levels
- Income to average FUM steady at 119 basis points
- $9.0 \%$ annualised productivity improvement since June 2003
- FirstChoice continues to grow rapidly


## Underlying profit rebounds to December 2002 levels



## Since June, FUM has grown by 7\% and productivity has improved by 9\% annualised



## 7\% Growth in Funds under Management



## FirstChoice continues to grow rapidly

## Funds under Administration of \$5bn at 31 December 2003

## Source

Destination

| Half Year Growth <br> represented by: <br>  <br>  <br>  <br> (\$bn) <br> Dec |  |  |
| :--- | :--- | :--- |
| Inflows | 2003 | 2003 |
| Outflows | 2.2 | 1.6 |
| let | 0.5 | 0.3 |
| Growth | 1.7 | 1.3 |

Proprietary
3rd party


## Segment Results: Insurance

## Insurance

- Fourfold increase in underlying net profit after tax to \$67m
- Strong improvement in shareholder investment returns
- 9.2\% annualised productivity improvement since June 2003
- Continued growth in annual premiums
- Positive experience profit for two consecutive halves


## Insurance result reflects improved operating margins and strong investment returns



## Since June, productivity has improved by 9.2\% annualised



## Australian Insurance business

Distribution by Channel^


## Product Sales



## Investment Earnings

## Investment Mandate Structure

The Bank has \$2.9bn of shareholders funds across its insurance and funds management business, which is invested in:

|  | Australia | New Zealand | Asia | Total |
| :--- | ---: | ---: | ---: | ---: |
| Local Equities | $13 \%$ | $1 \%$ | $5 \%$ | $10 \%$ |
| International Equities | $3 \%$ | $11 \%$ | $5 \%$ | $5 \%$ |
| Property | $16 \%$ | $2 \%$ | $0 \%$ | $11 \%$ |
| Other Growth | $0 \%$ | $12 \%$ | $13 \%$ | $4 \%$ |
| Sub Total | $\mathbf{3 2 \%}$ | $\mathbf{2 6} \%$ | $\mathbf{2 3} \%$ | $\mathbf{3 0 \%}$ |
| Fixed Interest | $37 \%$ | $38 \%$ | $53 \%$ | $40 \%$ |
| Cash | $31 \%$ | $32 \%$ | $11 \%$ | $27 \%$ |
| Other Income | $0 \%$ | $4 \%$ | $13 \%$ | $3 \%$ |
| Sub Total | $\mathbf{6 8 \%}$ | $\mathbf{7 4 \%}$ | $\mathbf{7 7 \%}$ | $\mathbf{7 0 \%}$ |
| Total | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 0 \%}$ |

## Wealth Management Valuations

## Wealth management valuations movement analysis



## Capital

## Capital Management strategy

- Creating capital flexibility
- Executed initiatives

Tier 1 Hybrid
PERLS II
Subordinated debt \$500m

- Proposed initiatives

Off-market share buy-back $\$ 450 \mathrm{~m}$ - $\$ 550 \mathrm{~m}$
Share Purchase Plan and Share Sale Facility (executed following the share buy-back)

## Capital ratios remain strong



Tier 1 Capital $\quad$ Tier 2 Capital = Adjusted Common Equity $\quad$ Target Range

* Pro-forma figures represent actual December 2003 capital ratios adjusted for $\$ 750 \mathrm{~m}$ PERLS II, an issue and redemption of subordinated debt (net $\$ 200 \mathrm{~m}$ increase), an assumed $\$ 500 \mathrm{~m}$ share buy-back, and an assumed $\$ 150 \mathrm{~m}$ Share Purchase Plan.


## Generation and use of tier 1 capital


${ }^{1}$ Growth in RWA = \$10.7 bn
${ }^{2}$ Principally comprises the issue of $\$ 201 \mathrm{~m}$ of shares to satisfy the DRP in respect to the final dividend for 2002/03 and the issue of USD550m (AUD832m) of hybrid capital in August 2003.

## Off-market share buy-back

## Structure

- Offer to buy back approximately $\$ 450$ to $\$ 550$ million (up to $1.7 \%$ ) of issued capital
- All shareholders eligible to participate via tender
- Shareholders can tender any number of their shares within the range $\$ 26.00$ to $\$ 31.25$
- The buy back price will comprise:

Cash capital component of $\$ 11.00$
Fully franked dividend being difference between buy-back price and $\$ 11.00$

- New ATO approach to "market value" may increase the deemed capital component for tax purposes only


## Benefits

- Expected to enhance earnings per share and increase return on equity
- Efficiently distribute surplus capital and franking credits to shareholders
- Retain capital flexibility


## Which new Bank

## In September 2003, we set out the expected financial impact and outcomes of the program

## Subject to current market conditions continuing

## Over the next three years we will:

- Redirect the normal project spend of $\$ 600 \mathrm{~m}$
- Spend an additional \$620m
- Invest a further \$260m in our branch network

Over the next three years this will result in:

- Cash EPS growth exceeding 10\% CAGR

4-6\% CAGR productivity improvements

Profitable market share growth across major product lines

Increases in dividends per share each year

## Which new Bank Expenditure to Date


*As per Which new Bank announcement, September 2003

## Investment spend is in line with expectations

| Themes | 1H04 Actual (\$m) | 2H04 Estimate (\$m) | FY04 Estimate <br> (\$m) |
| :---: | :---: | :---: | :---: |
| Customers | 60 | 210 | 270 |
| Processes | 100 | 180 | 280 |
| People | 5 | 5 | 10 |
|  | 165 | 395 | 560 |
| Branch Refurbishment | 14 | 86 | 100 |
| Total | 179 | 481 | 660 |

## Benefits are emerging

| Themes | 1H04 Actual <br> $\mathbf{( \$ m )}$ | 2H04 Estimate <br> $\mathbf{( \$ m )}$ | FY04 Estimate <br> $\mathbf{( \$ m )}$ |
| :--- | ---: | ---: | ---: |
| Customers | 58 | 87 | 145 |
| Processes | 5 | 50 | 55 |
| People | - | - | - |
| Total | 63 | 137 | 200 |

## Highlights

- Good result: underlying profit growth of 17\%
- Another record dividend
- Productivity improvement in all businesses
- Further improvement in credit quality
- Continued strengthening of Tier 1 capital
- Which new Bank is meeting early expectations
- Share Buy-Back announced


# Presentation of Half Year Results for period ended 31 December 2003 

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## Supplementary Slides

## Strong market share position

## Banking Market Shares



## Strong market share position

## Funds Management Market Shares



## Strong market share position

Life Insurance Market Shares


Notes:
(1) In-force Business
(2) September Data

## Arrears in consumer book remain at low levels

Loans Accruing past 90 days or more

|  | $31 / 12 / 03$ | $30 / 06 / 03$ | $31 / 12 / 02$ | $30 / 06 / 02$ |
| :--- | ---: | ---: | ---: | ---: |
|  | $\$ \mathrm{~m}$ | $\$ \mathrm{~m}$ | $\$ \mathrm{~m}$ | $\$ \mathrm{~m}$ |
| Housing Loans | 147 | 157 | 136 | 176 |
| Other Loans | 66 | 91 | 75 | 73 |
| Total | 213 | 248 | 211 | 249 |

Housing loans arrears rate
$30 / 06 / 03 \quad 30 / 06 / 03 \quad 31 / 12 / 02 \quad 30 / 06 / 02$

| Housing Loans accruing 90 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| days or more \$m | 147 | 157 | 136 | 176 |
| Housing Loan Balances \$m | 112,228 | 100,203 | 93,545 | 85,839 |
| Arrears rate \% | $0.13 \%$ | $0.16 \%$ | $0.15 \%$ | $0.21 \%$ |

## Credit ratios are in line with peers



## Offshore credit risk concentration


$\square$ New Zealand $\square$ International $\square$ Australia
*Excludes Mortgage and Personal

## Consumer Portfolio: secured and unsecured lending

Secured Lending


## Credit Exposure - Energy Sector



Credit Exposure is measured as the higher of limit or credit equivalent
balance for committed exposures and credit equivalent balance for uncommitted exposures
Australia (79\% investment grade)New Zealand (100\% investment grade)
$\square$ Asia (96\% investment grade)
$\square \quad$ Europe ( $100 \%$ investment grade)
Americas (33\% investment grade)

## Credit Exposure - Telcos Sector




## Credit Exposure - Technology Sector



Credit Exposure is measured as the higher of limit or credit equivalent
balance for committed exposures and credit equivalent balance for uncommitted exposures

$\square \quad$ Australia ( $76 \%$ investment grade)
$\square \quad$ North America (100\% investment grade)Other (19\% investment grade)

## Credit Exposure - Agriculture Sector



$\square \quad$ Australia (13\% investment grade)New Zealand (2\% investment grade)

## Credit Exposure - Aviation Sector



$\square \quad$ Australia ( $89 \%$ investment grade)
$\square \quad$ Europe ( $14 \%$ investment grade)
$\square$ New Zealand ( $100 \%$ investment grade)
$\square \quad$ Other ( $48 \%$ investment grade)

# Capital to protect policyholders' interests 

31 DECEMBER 2003


## Off-market share buy-back

## Tender range

- The tender range is $\$ 26.00$ to $\$ 31.25$

8 specified prices, set at 75c intervals
Tenders can be lodged at any of the specified prices, or as a Final Price Tender

## Buy-Back Price

- The buy-back price will be the lowest price in the range that enables the Bank to purchase the targeted amount of capital
may be as high as $\$ 31.25$ or as low as $\$ 26.00$
- The buy-back price will have two components:
$\$ 11.00$ cash capital component
balance will be a fully franked dividend
- New ATO approach to "market value" may increase the deemed capital component for tax purposes only
- Buy-back price will be announced to the ASX on 29 March 2004


## Off-market share buy-back

## Tender rules

- Only shares tendered at or below the buy-back price will be bought back

Tenders at the buy-back price may be subject to scale back
All successful tenderers will receive the same buy-back price
Shares tendered above the buy-back price will not be bought back

## Scale back mechanism

- If more shares are tendered at and below the buy-back price than the Bank wishes to buy back, then shares tendered at the buy-back price will be subject to scale back
- Special rules to ensure small shareholders are not disadvantaged
- If the buy-back price is $\$ 26.00$, the first 200 shares tendered at $\$ 26.00$ or as a Final Price Tender will be bought back from each participant prior to any scale back


## Off-market share buy-back

## The 45-day rule

- To qualify for franking credit benefits, shareholders must generally have held their shares at risk for at least 45 days
- From discussions with the ATO, the Bank understands that a shareholder who acquires shares on or after 12 February 2004 may fail the 45 day rule (final ATO Class Ruling pending)


## Details on how to participate

- Each shareholder eligible to participate in the buy-back will receive a personalised Tender Form
- Issuer Sponsored Holders need to complete and sign the Tender Form and forward it to the Bank's share registry
- CHESS Holders need to contact their controlling participant
- Shareholders intending to sell their entire holding through the buy-back may also consider withdrawing from the Bank's dividend reinvestment plan


## Off-market share buy-back

## Tax implications for successful participants

- Shareholders' cost base is relevant in determining any capital gain or loss

Resident individuals and superfunds will generally be deemed to have sold their shares for $\$ 11.00$ subject to the ATO's view on "market value"

- Draft Taxation Determination TD2004/D1 provides the ATO's view on the appropriate methodology to calculate market value ("Tax Value")
$\$ 29.16 \times \frac{\text { Closing level of S\&P/ASX200 Index on 26/3/04 }}{3,286.3^{*}}=$ Tax Value
If the buy-back price is below this Tax Value, the difference will be added to the $\$ 11.00$ capital component for tax purposes only
The Bank does not intend to set the buy-back price at a price in excess of the Tax Value hence the fully franked dividend component will not be impacted

Details of the calculation method will be provided in the buy-back booklet but shareholders should seek their own advice

[^0]
## Off-market share buy-back

## Tax consequences for resident individuals holding shares on capital account

- Example based on an illustrative Buy-Back Price of $\$ 28.25$ and Tax Value of $\$ 29.16$

| Per share analysis | $\begin{gathered} \$ 6,001-\$ 21,600 \\ 18.5 \% \end{gathered}$ | $\begin{gathered} \$ 21,601-\$ 52,000 \\ 31.5 \% \end{gathered}$ | $\begin{gathered} \$ 52,001-\$ 62,500 \\ 43.5 \% \end{gathered}$ | $\begin{gathered} \$ 62,500+ \\ 48.5 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Income tax consequences |  |  |  |  |
| Assumed fully franked dividend | \$17.25 | \$17.25 | \$17.25 | \$17.25 |
| Add: gross up for franking credits | \$7.39 | \$7.39 | \$7.39 | \$7.39 |
| Assessable income | \$24.64 | \$24.64 | \$24.64 | \$24.64 |
| Tax on that assessable income | (\$4.56) | (\$7.76) | (\$10.72) | (\$11.95) |
| After tax proceeds plus franking credits | \$20.08 | \$16.88 | \$13.92 | \$12.69 |
| Capital gains tax consequences |  |  |  |  |
| Capital component of the Buy-Back Price | \$11.00 | \$11.00 | \$11.00 | \$11.00 |
| Adjustment for excess of Tax Value | \$0.91 | \$0.91 | \$0.91 | \$0.91 |
| Assumed cost base | \$10.00 | \$10.00 | \$10.00 | \$10.00 |
| Nominal capital gain / (loss) on disposal | \$1.91 | \$1.91 | \$1.91 | \$1.91 |
| Discount capital gain / (loss) on disposal | \$0.96 | \$0.96 | \$0.96 | \$0.96 |
| Tax impact of loss / (capital gain) | (\$0.18) | (\$0.30) | (\$0.42) | (\$0.46) |
| After tax proceeds | \$10.82 | \$10.70 | \$10.58 | \$10.54 |
| Total after tax proceeds | \$30.91 | \$27.58 | \$24.51 | \$23.23 |

Full details of the calculation method will be detailed in the Buy-Back Booklet but shareholders should seek their own advice

## Off-market share buy-back

## Key dates

- Tenders must be received by the Bank's share registry no later than 7pm Sydney time on Friday, 26 March 2004

Ex-date for buy-back entitlement
Record date for buy-back
Dispatch of buy-back booklet to shareholders

Tender period opens
Tender period closes

Announcement of buy-back price
Dispatch / crediting of buy-back proceeds

Monday, 16 February
Friday, 20 February
by Friday, 5 March

Monday, 8 March
Friday, 26 March

Monday, 29 March
by Monday, 5 April

## Total income segmentation

at 31 December 2003

|  | $\$ M$ | $\%$ |
| :--- | ---: | ---: |
| Retail Banking | 2,243 | $44 \%$ |
| Institutional \& Business | 1,432 | $28 \%$ |
| Asia Pacific | 371 | $7 \%$ |
| Total Banking Income | 4,046 | $79 \%$ |
| Funds Management ${ }^{(1)}{ }^{(2)}$ | 596 | $12 \%$ |
| Life Insurance (1) | 449 | $9 \%$ |
| Total Income | 5,091 | $100 \%$ |


(1) Excludes policyholder tax
(2) Excludes internal funds management income


[^0]:    * 3,286.3 was the closing of the S\&P / ASX 200 Index on 10 February 2004.

