

#### CormonwealthBank



Ralph Norris CHIEF EXECUTIVE OFFICER

15 August 2007

Commonwealth Bank of Australia ACN 123 123 124 MEDIA PRESENTATION FOR THE FULL YEAR Ended 30 June 2007

#### Disclaimer

The material that follows is a presentation of general background information about the Bank's activities current at the date of the presentation, 15 August 2007. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

#### **Overview**

- Good result all businesses delivered double digit profit growth
- Continued investment in the business to drive future growth
- Substantial progress on our five strategic priorities
- Credit quality maintained
- Good momentum going into new year

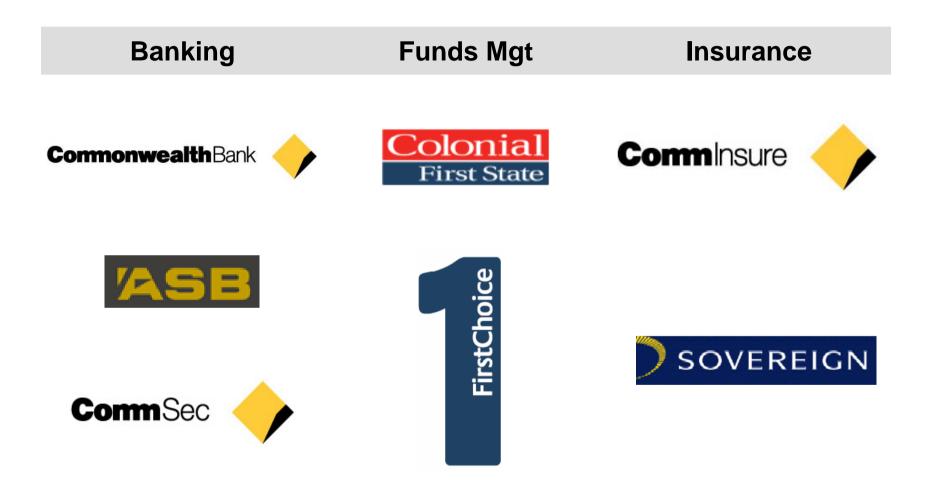


# **Strong financial results**

	Jun 07	Jun 07 vs Jun 06
Cash NPAT (\$m) *	4,604	18%
Cash EPS (cents) *	353.0	16%
Return on Equity – Cash (%)	22.1	80 bpts
Income (\$m)	13,159	11%
Expense (\$m)	6,427	7%
Final Dividend (\$ per share)	1.49	15%

\* Excludes profit on sale of Hong Kong Insurance business in half year ended December 2005

# All brands performing strongly





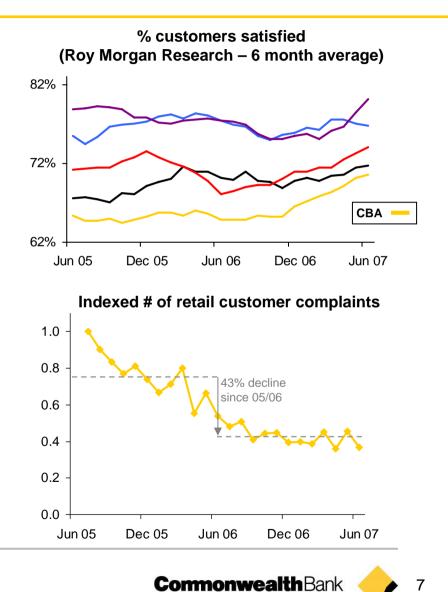
## **CEO priorities & measures**

- Customer Service
- Business Banking
- Technology & Operational Excellence
- Trust & Team Spirit
- Profitable Growth
- Superior operating and financial results
- Australia's finest financial services organisation

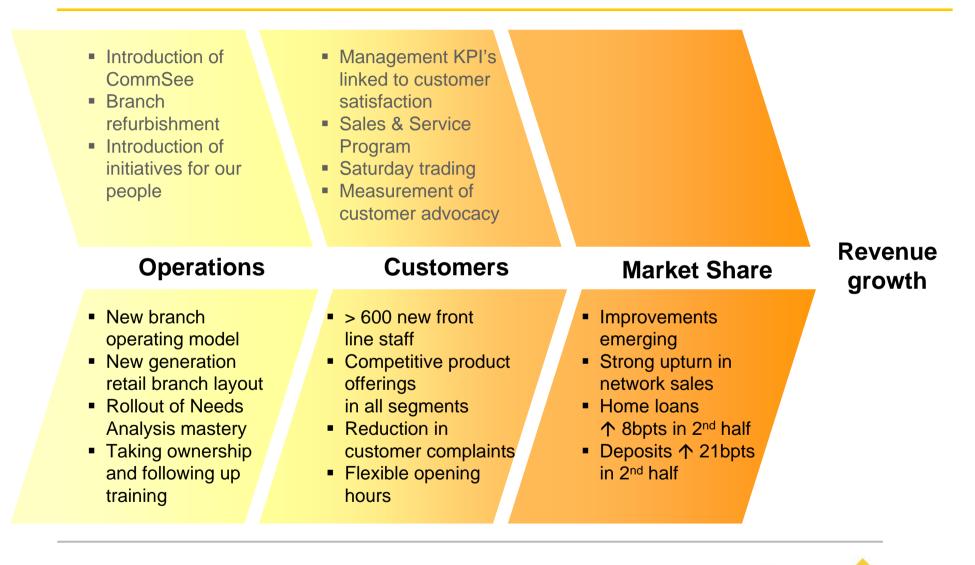


#### **Customer Service**

- Continued focus on embedding Sales & Services culture
- 4,000 front line staff trained in how to better identify customer needs
- 1,100 new customer facing roles across the Group
- New branch operating model to better meet customer needs
- Continued improvement in customer satisfaction scores
- Complaints reduced; compliments increased



# **On a journey...Australian Retail Banking**



## **Business Banking**

- Local Business Banking (LBB)
  - 85 new Bankers in branches
  - 78 new associates providing 24/7 access
  - Product and process simplification
- Corporate Financial Services
  - 72 new staff in 8 new centres
  - Simpler faster processes
  - Improved customer satisfaction
- Agribusiness
  - 53 new Bankers in 15 new locations
  - Agriline launched with 24/7 customer access
- Technology
  - CommBiz rolled out to over 10,000 business customers
  - Continued enhancements to CommSee

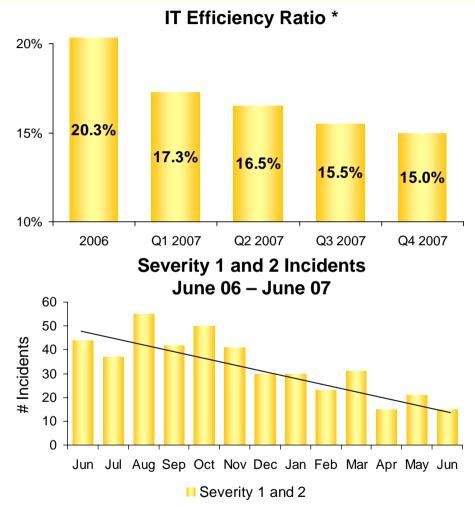
**Growth in Lending to Non-Financial** Corporations 2005-2007\* 160% 150% 140% 130% 120% 110% 100% 90% Jun-05 Dec-06 Mar-06 Jun-06 Jun-07 Sep-05 Sep-06 Dec-05 Mar-07 CBA Market \* APRA LBB Quarterly gross fundings FY07 Q1 Q3 Q2 Q4

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## **Technology & Operational Excellence**

- Saved over \$100m of IT expense
- Successfully delivering large portfolio of IT projects across the business
- Significant improvements in system stability, resilience and security
- 429 staff trained in CommWay, taking total to 1,512

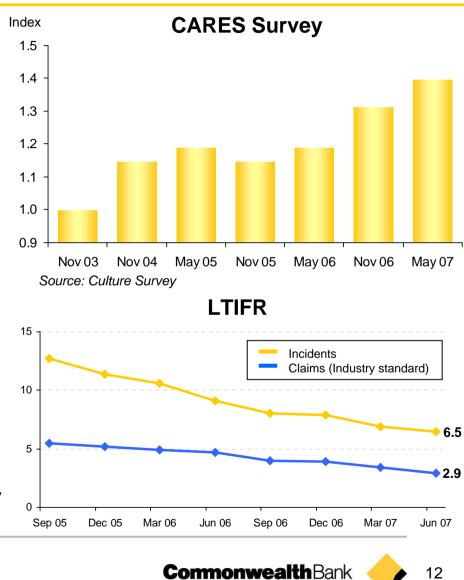


\* Efficiency Ratio = Total IT Expense (excluding strategic initiative spend) / Total bank Op Expenses



### **Trust & Team Spirit improving**

- Continued improvement in the culture:
  - Increasing focus on customer
  - Positive momentum in people engagement scores
  - Improved employee benefits
  - Increasing sense of pride
- Reflected in our people measures:
  - LTIFR down approx 30% in last 12 months
  - Absenteeism down 7%
  - Voluntary turnover down 13%
- Continued support for our community



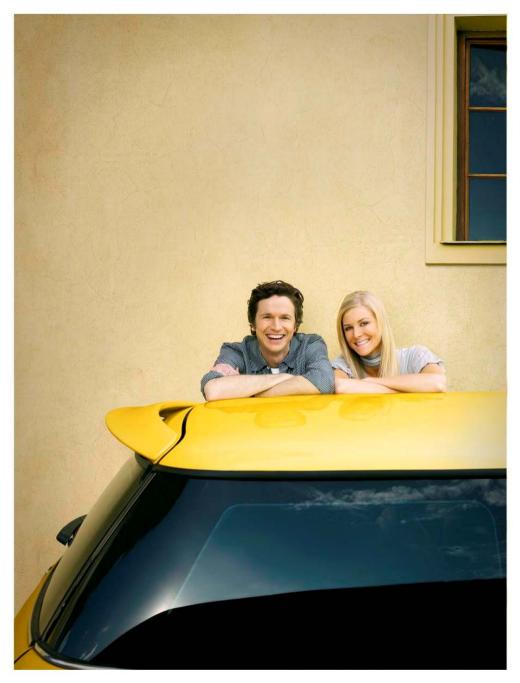
# **Opportunities for Profitable Growth**

- Asian expansion plans progressing well:
  - Indonesia - ANK acquisition
    - acquired JV partner stake in CMG Astra
  - Further capital investment in Hangzhou China
    - Cinda/CFS fund management JV launched
  - Branch licence applied for Vietnam
- CFS Global Asset Management launched 20 new funds in 2007
- Global Markets growth strategy
- Cross business unit referrals increasing



#### Outlook

- Economic outlook for Australia remains positive
- Housing credit growth expected to remain at similar levels to 2007
- Some slowing expected in business and personal credit growth
- Financial services industry will remain competitive
- Given outlook and business mix, expect EPS growth to meet or exceed average of peers



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