

#### **Notes**

#### **Disclaimer**

The material that follows is a presentation of general background information about the Group's activities current at the date of the presentation, 12 February 2014. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

#### **Cash Profit**

The Management Discussion and Analysis discloses the net profit after tax on both a 'statutory basis' and a 'cash basis'. The statutory basis is prepared in accordance with the Corporations Act 2001 and the Australian Accounting Standards, which comply with International Financial Reporting Standards (IFRS). The cash basis is management's preferred measure of the Group's financial performance, as the non-cash items tend to be non-recurring in nature or are not considered representative of the Group's ongoing financial performance. The impact of these items, such as hedging and IFRS volatility, is treated consistently with prior period disclosures and do not discriminate between positive and negative adjustments. A list of items excluded from statutory profit is provided in the reconciliation of the net profit after tax ("cash basis") on page 3 of the Profit Announcement (PA) and described in greater detail on page 15 of the PA and can be accessed at our website:

http://www.commbank.com.au/about-us/shareholders/financial-information/results/

## **Agenda**

## Ian Narev, CEO - Company Update

David Craig, CFO - Financial Overview

Ian Narev, CEO - Outlook and Summary

**Questions and Answers** 

#### Snapshot – 1H14 Results<sup>1</sup>

Financial		Operating Performance by Division <sup>2</sup>			
Cash earnings (\$m)	4,268	14% Retail Banking Services (\$m) 2		2,674	11%
ROE (Cash)	18.7%	80 bpts	Business and Private Banking (\$m)	1,226	3%
Cash EPS (\$)	2.64	13%	Institutional Banking & Markets (\$m)	913	4%
DPS (\$)	1.83	12%	Wealth Management (\$m)	449	20%
Cost-to-Income (Cash)	42.9%	(90) bpts	NZ (NZ\$m)	598	11%
NIM (bpts)	214	4 bpts	Bankwest (\$m)	506	11%

Balance Sheet		Capital & Funding			
Total assets (\$bn)	782	8% Capital – Basel III CET1 (Int'l)		11.4%	80 bpts
Total liabilities (\$bn)	735	8%	Capital – Basel III CET1 (APRA)	8.5%	40 bpts
FUA (\$bn, spot)	271	19%	LT wholesale funding WAM (yrs)	3.8	0.1
RWA <sup>3</sup> (\$bn)	334	6%	Deposit funding	63%	-
Provisions to Credit RWAs (bpts)	152	na	Liquids (\$bn)	137	6%

All movements on prior comparative period unless stated otherwise.



Operating Performance is Total Operating Income less Operating Expense.

Growth rate relative to 1 January 2013.

# **Continuing momentum**

	Dec 13	Dec 13 vs Dec 12
Statutory Profit (\$m)	4,207	16%
Cash NPAT (\$m)	4,268	14%
ROE – Cash (%)	18.7%	80 bpts
Cash Earnings per Share (\$)	2.64	13%
Dividend per Share (\$)	1.83	12%

			1H14 vs 1H13				
Business Unit	% of Group NPAT	Operating Income	Costs	Operating Performance	LIE	Cash NPAT	C:I Dec 13
RBS	39%	9%	6%	11%	18%	10%	37.0%
ВРВ	19%	3%	2%	3%	(42%)	10%	36.6%
IB&M	16%	5%	5%	4%	(78%)	13%	33.3%
Wealth	9%	11%	6%	20%	n/a	19%	63.8%
NZ¹	8%	18%	21%	15%	(18%)	16%	44.5%
BWA	8%	4%	(4%)	11%	(94%)	37%	44.2%
IFS	1%	24%	22%	28%	(50%)	30%	59.1%

6 **Commonwealth**Bank

### All businesses contributing well

#### 1H14 vs 1H13

	Operating Performance <sup>1</sup>	Cash NPAT	Drivers
RBS	11%	10%	<ul><li>Income</li><li>↑ 9%</li><li>Home loan balances</li><li>↑ 7%</li></ul>
ВРВ	3%	10%	<ul> <li>■ Business loan balances² ↑ 5%</li> <li>■ NIM lower (deposits)</li> </ul>
IB&M	4%	13%	<ul> <li>■ Markets (ex CVA) ↑ 16%</li> <li>■ Loan Impairment Expense ↓ 78%</li> </ul>
Wealth	20%	19%	<ul><li>■ Avg FUA ↑ 22%</li><li>■ Net op. income ↑ 11%</li></ul>
NZ <sup>3</sup>	15%	16%	<ul><li>■ Lending growth</li></ul>
BWA	11%	37%	<ul><li>Income</li><li>★ 4%</li><li>Expenses</li><li>↓ 4%</li></ul>
IFS	28%	30%	<ul><li>■ Income</li></ul>

Operating Performance is Total Operating Income less Operating Expense.



<sup>2</sup> Source: RBA Business Lending. 12 months to Dec 13.

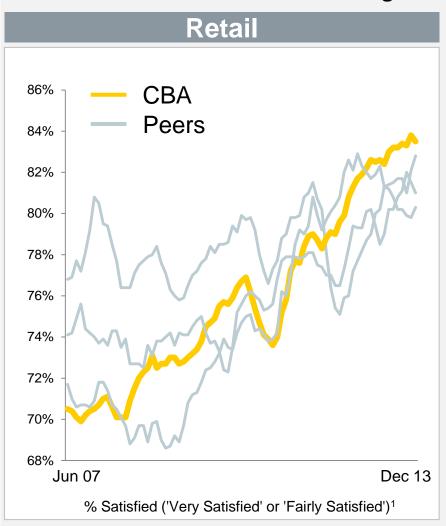
NZ result in AUD.

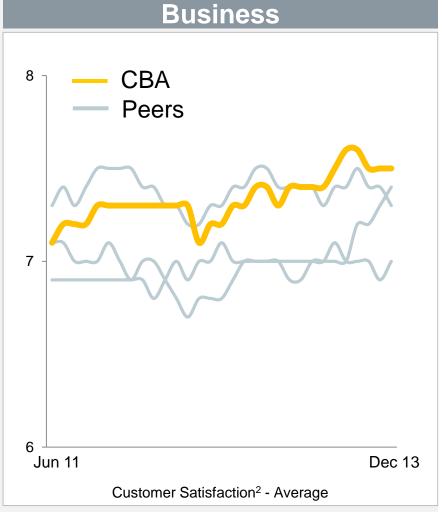
# **Our Strategy Customer Focus** Capabilities **People Technology Strength Productivity** opportunities "One CommBank" Growth Continued growth in business and institutional banking Disciplined capability-led growth outside Australia **TSR Outperformance**

## Long-term strategy underpins performance

	Progress 1H14
People & Culture	<ul> <li>Peer leading customer satisfaction driving good momentum across the business</li> </ul>
Productivity	<ul> <li>Sustained cultural change enabling investment and benefiting underlying expense growth</li> </ul>
Technology	<ul> <li>Leveraging technology advantage for continued product innovation, process simplification and enhanced delivery</li> </ul>
Strength	<ul> <li>Already strong capital, funding and liquidity positions further strengthened</li> </ul>

#### Peer leading customer satisfaction



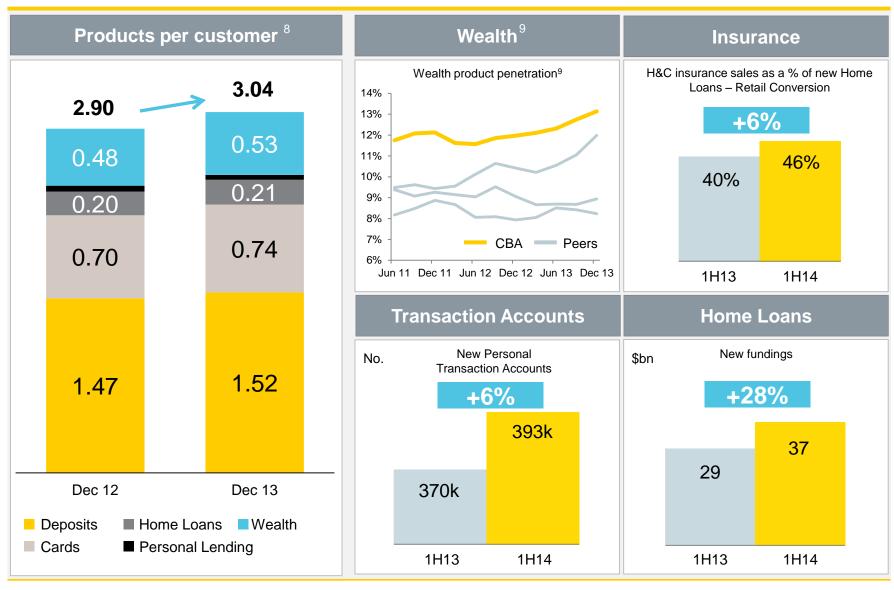


### Peer leading customer satisfaction

Area	Measure	CBA Rank
Retail	Roy Morgan <sup>1</sup>	1 <sup>st</sup>
Business	DBM <sup>2,3</sup>	=1 <sup>st</sup>
Wealth	Wealth Insights⁴	1 <sup>st</sup>
ASB	TNS;⁵Camorra* <sup>6</sup>	=1 <sup>st</sup>
<b>IFS</b> (PT Bank Commonwealth)	MRI – Foreign Banks <sup>7</sup>	1 <sup>st</sup>

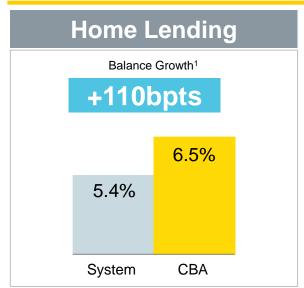
<sup>1, 2, 3, 4, 5, 6, 7</sup> Refer notes slide at back of this presentation for source information.

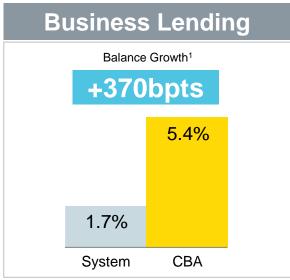
<sup>\*</sup> Of the 4 major banks.

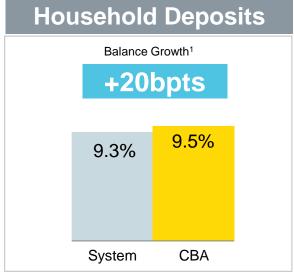


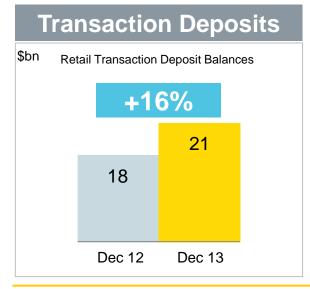
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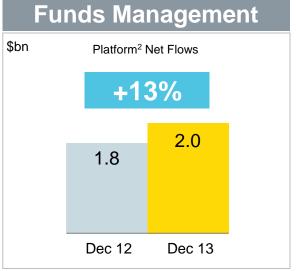
### Revenue growth a key driver of performance

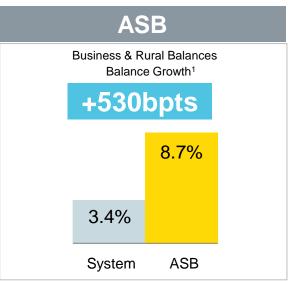




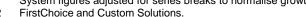




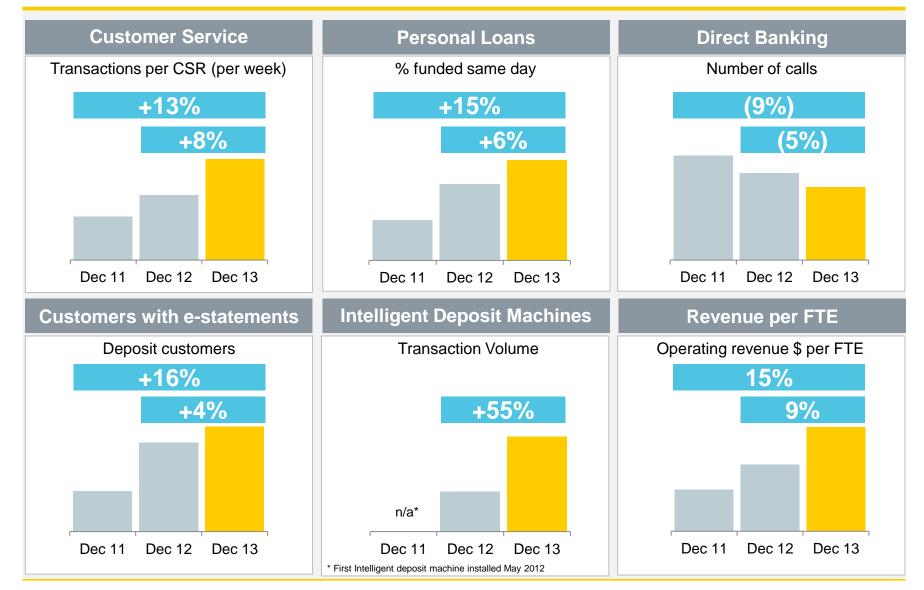




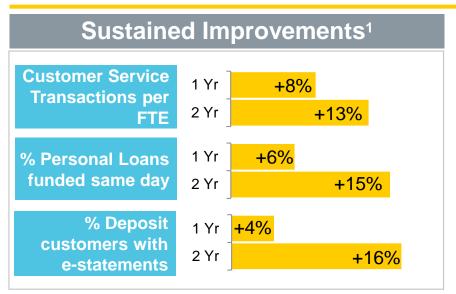
Balance growth figures are 12 months to Dec 13. Business Lending is ex Bankwest. Source RBA/APRA/RBNZ. System figures adjusted for series breaks to normalise growth, including the impact of new market entrants.

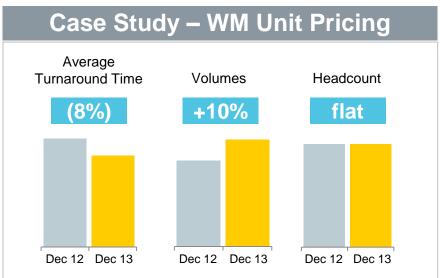


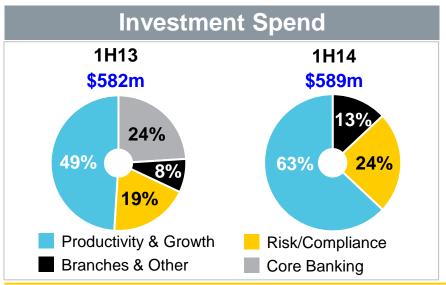


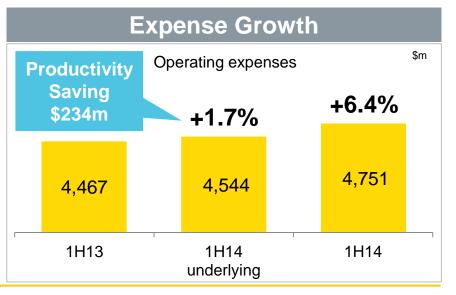


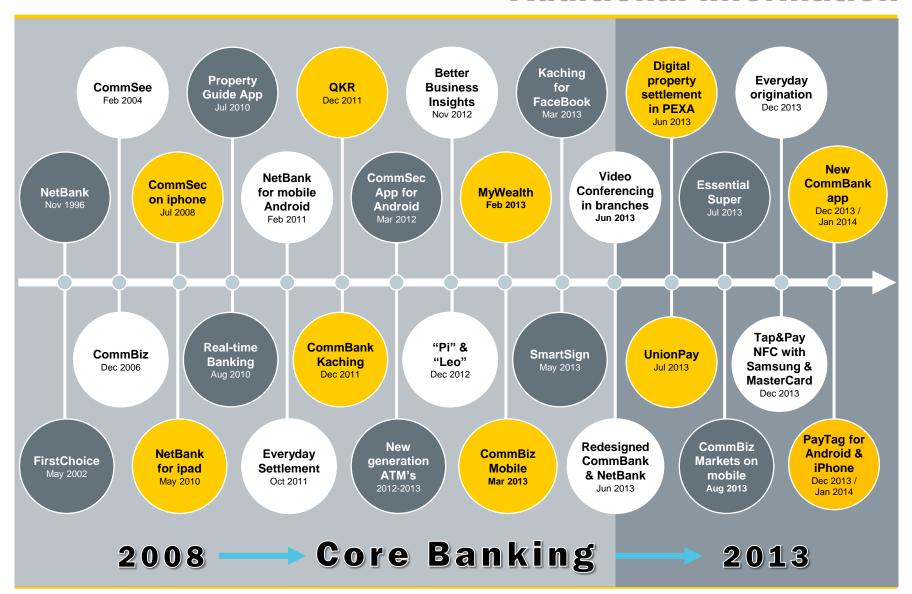
### Productivity culture enabling on-going investment











### Technology a continuing investment priority

#### New CommBank app



Over 1 million registered users since launch Dec-13

#### **Express Branches**



Smaller, smarter design with focus on self-service & technology

#### **Simplified Processes**



Simplified processes reducing online account opening times by 80%

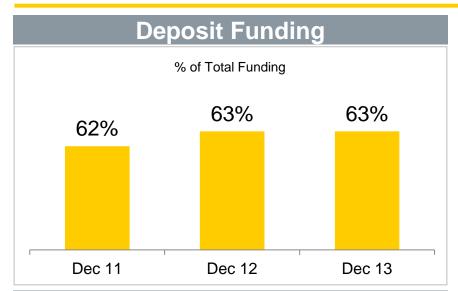
#### **Customer Video-Conferencing**

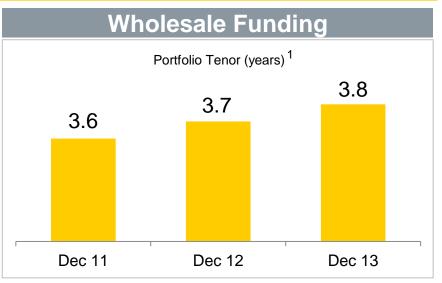


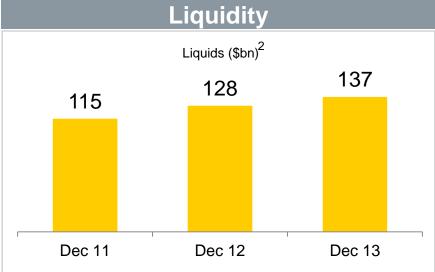
Rolled out across the network, with over 24,000 referrals to date

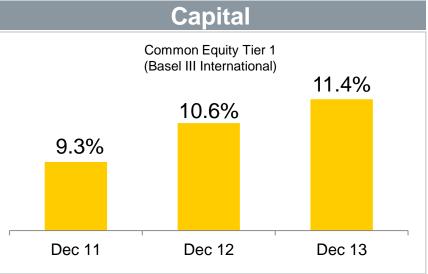
### **Notes**

### **Conservative business settings**

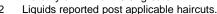








Weighted Average Maturity of long term wholesale debt. Includes all deals with first call or contractual maturity of 12 months or greater.



### **Notes**



### **Notes**

## A strong financial result

\$m	Dec 13	Dec 12	Dec 13 vs Dec 12
Operating income	11,067	10,205	8%
Operating expenses	(4,751)	(4,467)	6%
Operating performance	6,316	5,738	10%
Investment experience	81	84	(4%)
Loan impairment expense	(457)	(616)	(26%)
Tax and non-controlling interests	(1,672)	(1,456)	15%
Cash NPAT	4,268	3,750	14%

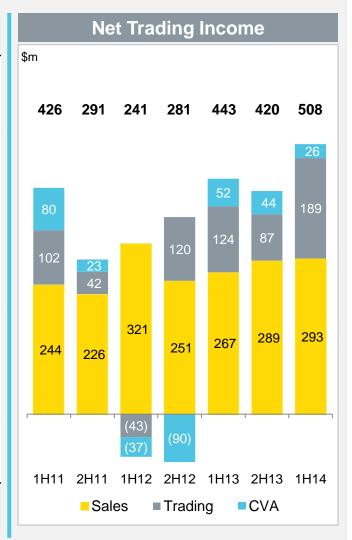
#### Non-cash Items

\$m	Dec 13	Dec 12
<ul> <li>Hedging and IFRS volatility</li> <li>Unrealised accounting gains and losses arising from the application of "AASB 139 Financial Instruments: Recognition and Measurement"</li> </ul>	(5)	(10)
Other		
Bankwest non-cash items	(30)	(33)
Treasury shares valuation adjustment	(28)	(31)
Bell Group Litigation	-	(45)
Gain on sale of management rights	2	-
	(56)	(109)
Total	(61)	(119)

## **Statutory Profit**

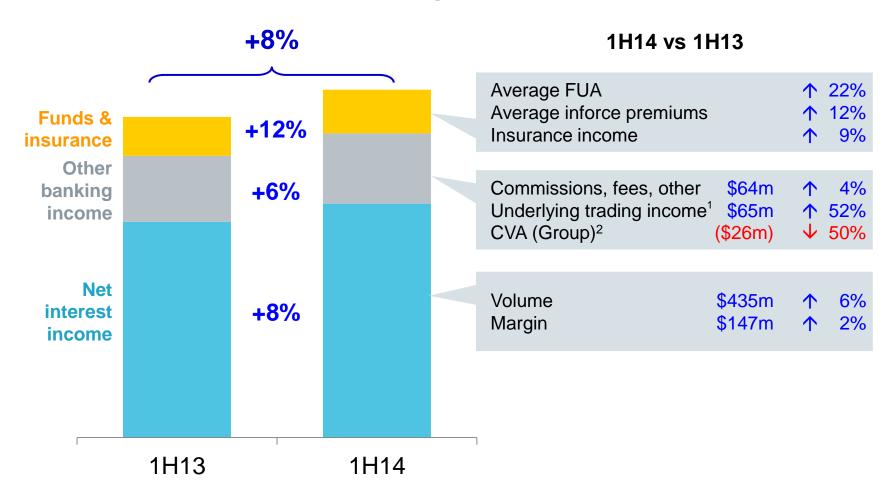
\$m	Dec 13	Dec 12	
Cash NPAT	4,268	3,750	+14%
Hedging and IFRS volatility	(5)	(10)	
Other non-cash items	(56)	(109)	
Statutory NPAT	4,207	3,631	+16%

Other Banking Income					
\$m	Dec 13	Dec 12	Dec 13 vs Dec 12		
Commissions	1,081	993	9%		
Lending fees	537	509	6%		
Other	108	160	(33%)		
Sub-total	1,726	1,662	4%		
Trading income	508	443	15%		
Total	2,234	2,105	6%		



### Income growth across all key lines

#### **Operating Income**



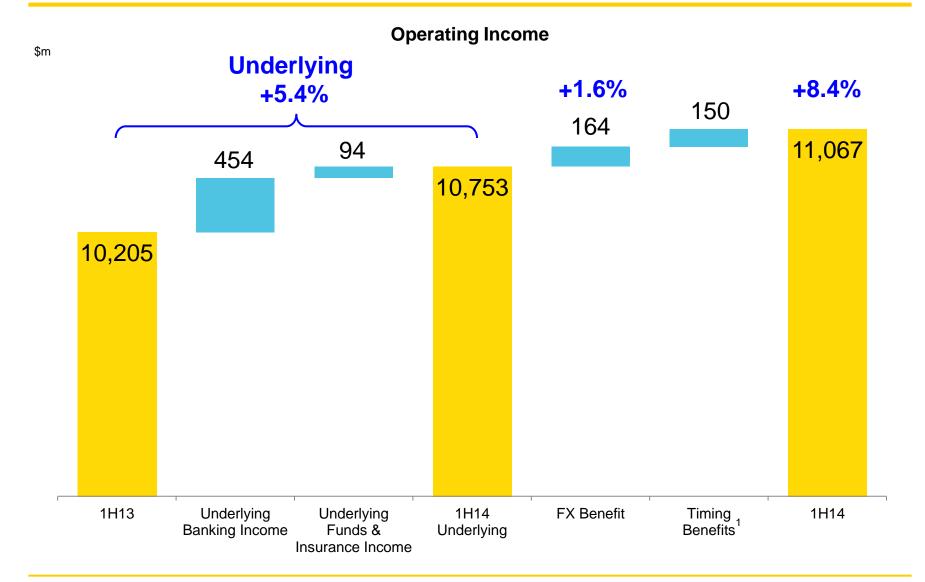
<sup>1</sup> Underlying Trading ex CVA and Sales.

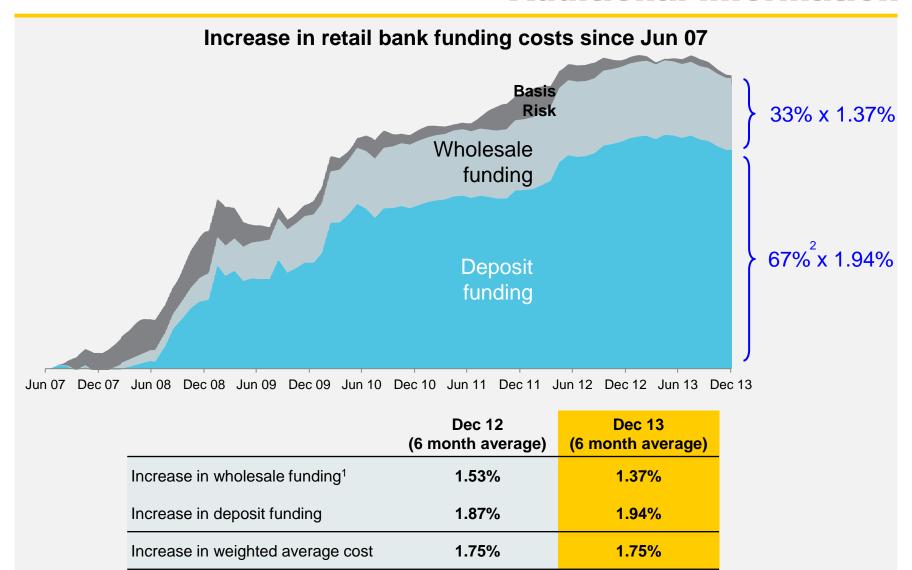
<sup>2</sup> Group CVA movement of (\$26m) comprises IB&M (\$23m), Bankwest (\$2m) and BPB (\$1m).

### **Notes**

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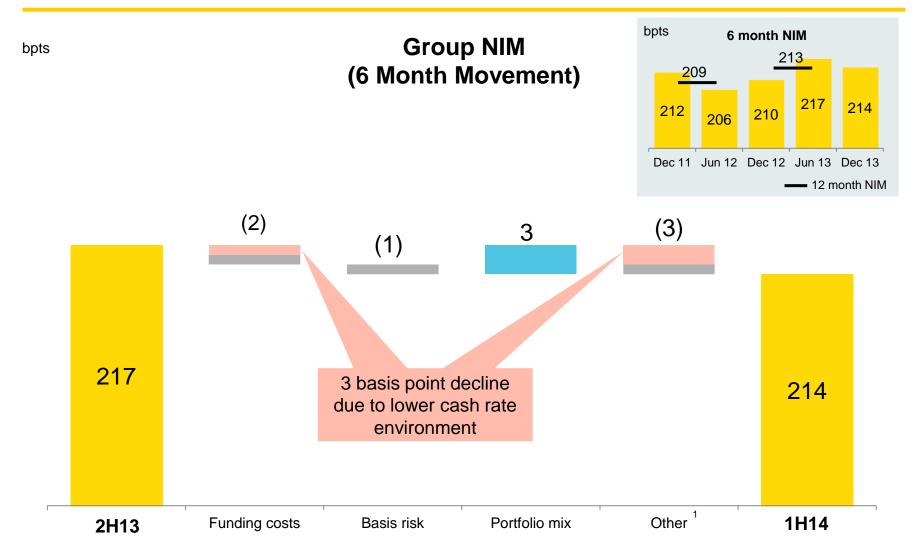
### Income growth assisted by FX and timing benefits

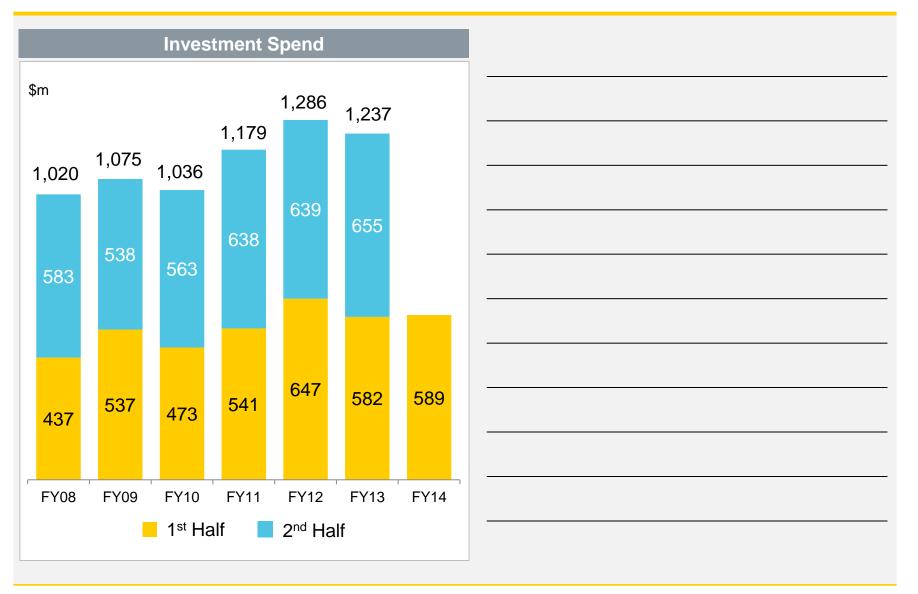




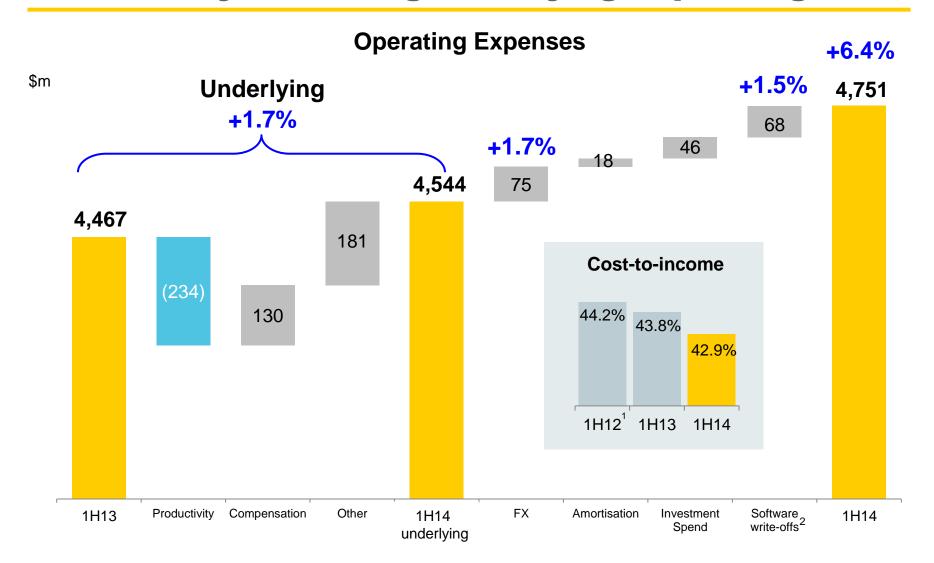
Includes basis risk.

### **Group NIM marginally lower in the half**





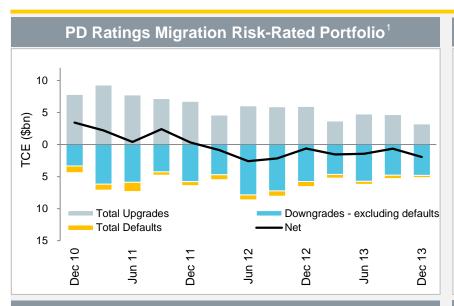
### Productivity benefiting underlying expense growth

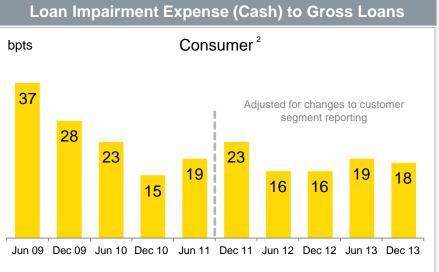


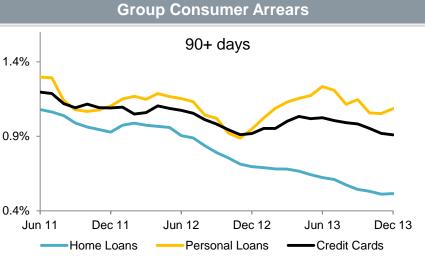
<sup>1</sup> Adjusted to conform to presentation in 1H13 and 1H14.



<sup>2</sup> Represents write-off of approximately 30 individual projects completed prior to 2012.











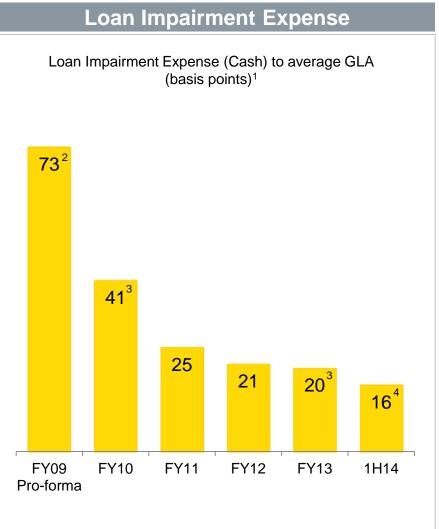
Statutory Loan Impairment Expense (LIE) for June 2010 90 bpts and for December 2012 38 bpts.

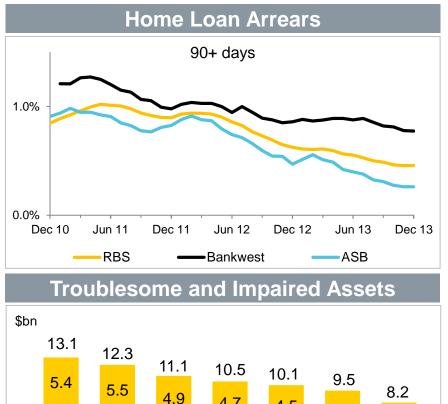
Excludes Banks and Sovereigns.

Represents Retail Banking Services, ASB Retail and Bankwest Retail. Six months annualised basis points as a percentage of average GLA.

Represents Institutional Banking and Markets, Business and Private Banking, ASB Business, Bankwest Business and other corporate related expense Six months annualised basis points as a percentage of average Gross Loans and Acceptances (GLA).

### **Sound credit quality**





4.3

5.2

Jun 13

Group Impaired

3.9

4.3

Dec 13

5.8

Jun 12

5.6

Dec 12

7.7

Dec 10

6.8

Jun 11

6.2

Dec 11

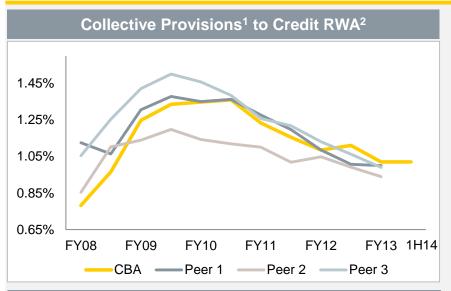
Commercial Troublesome

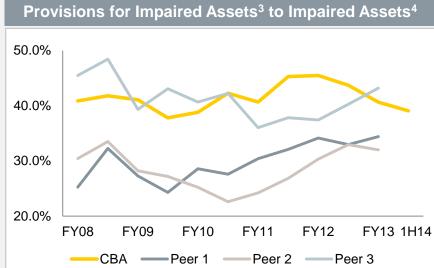
<sup>1</sup> Basis points as a percentage of average Gross Loans and Acceptances (GLA).

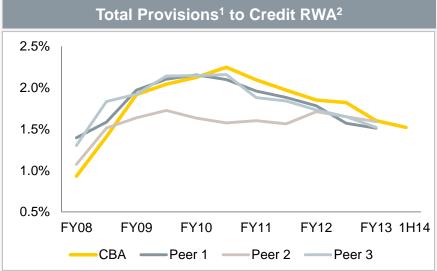
<sup>2</sup> FY09 includes Bankwest on a pro-forma basis and is based on impairment expense for the year.

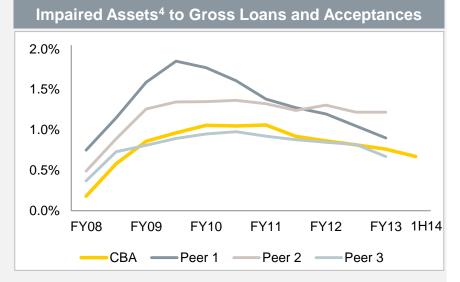
<sup>3</sup> Statutory Loan Impairment Expense (LIE) for FY10 48 bpts and for FY13 21 bpts.

<sup>4</sup> Six months annualised.









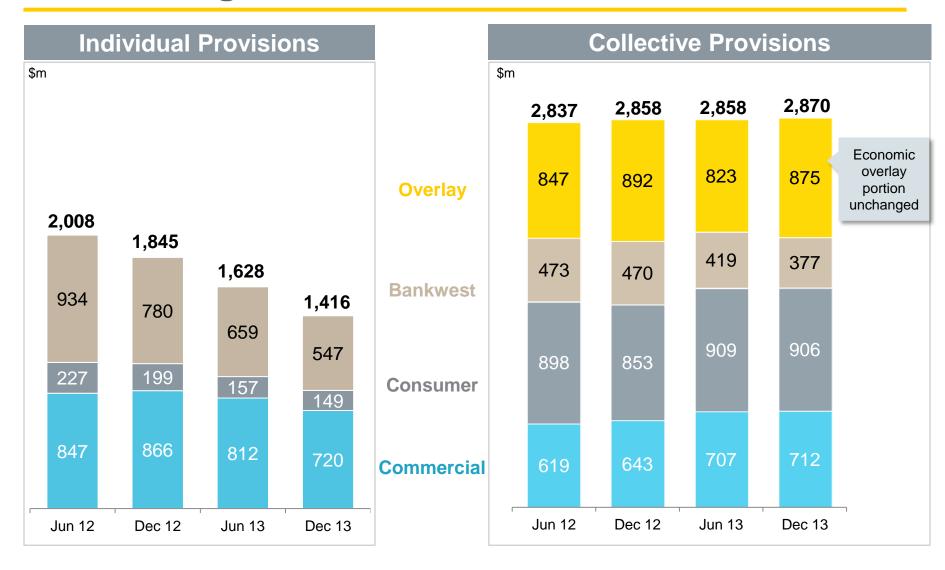
Charts based on financial year data (CBA: 31 December and 30 June, Peers: 31 March and 30 September).

- Provisions do not include General Reserve for Credit Losses, equity reserves or other similar adjustments.
- All ratios subsequent to 1 January 2013 are based on Basel III credit RWA, all ratios prior to this date are based on Basel II/Basel 2.5 credit RWA.
- CBA ratios prior to June 2010 and Peers 1 & 2 ratios based on Individually Assessed Provisions to Impaired Assets. CBA data from June 2010 has been updated for changes in the definition of impaired assets to include unsecured retail exposures which are 90 days past due.



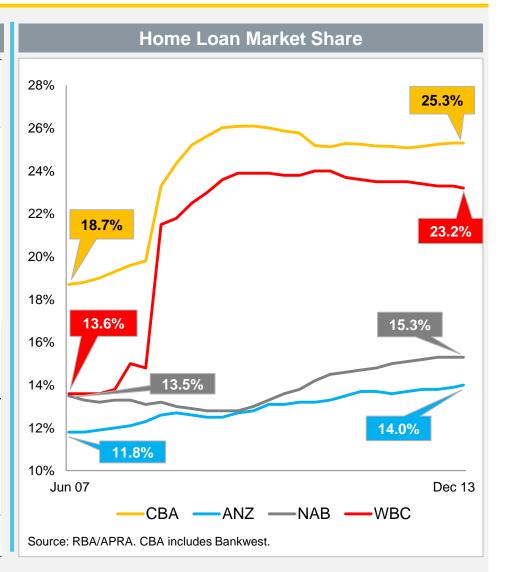


# **Provisioning**

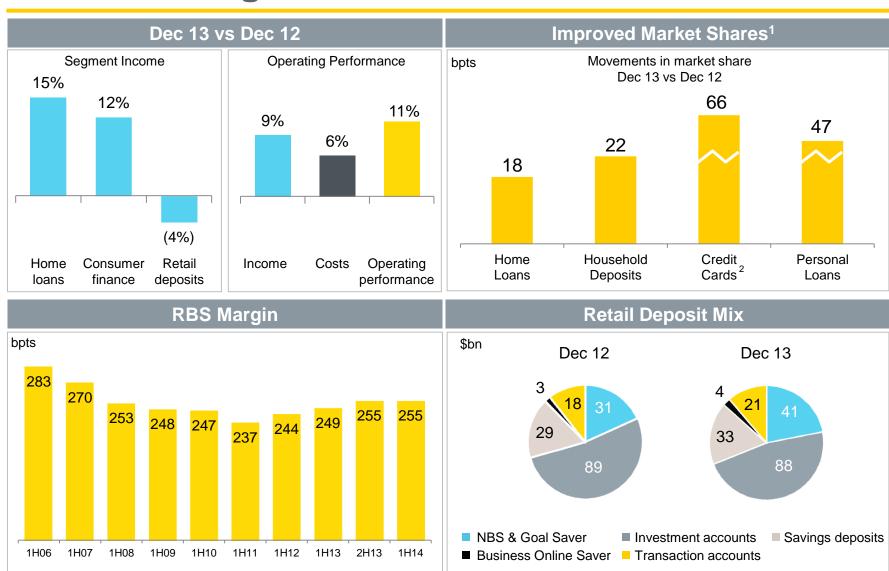


#### **Additional information**

Retail Banking Services					
\$m	Dec 13	Dec 13 vs Dec 12			
Home loans	1,772	15%			
Consumer finance	1,129	12%			
Retail deposits	1,088	(4%)			
Distribution	203	17%			
Other	54	(8%)			
Total banking income	4,246	9%			
Operating expenses	1,572	6%			
Operating performance	2,674	11%			
Loan impairment expense	290	18%			
Tax	713	10%			
Cash net profit after tax	1,671	10%			



# **Retail Banking Services**



System figures adjusted for series breaks to normalise movement. CBA only. Home Loans / Credit Cards (RBA), Household Deposits (APRA), Personal Loans (Retail finance intelligence).

2 Credit Cards movement is Dec 12 to Nov 13 (latest data).

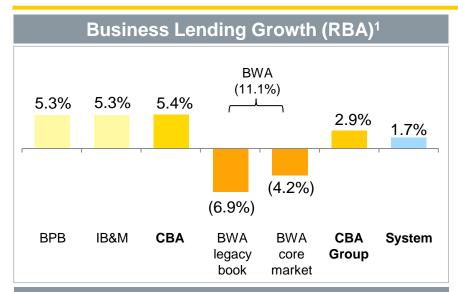


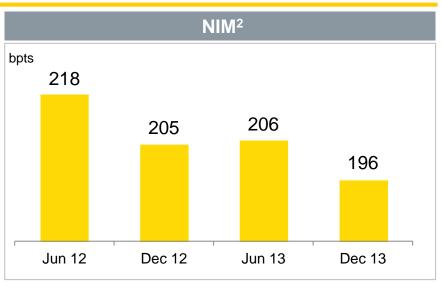
# **Additional information**

Business & Priva	Business & Private Banking				
\$m	Dec 13	Dec 13 vs Dec 12			
Corporate Financial Services	657	2%			
Regional and Agribusiness	331	2%			
Local Business Banking	644	4%			
Private Bank	149	5%			
CommSec	154	-			
Total banking income	1,935	3%			
Operating expenses	(709)	2%			
Operating performance	1,226	3%			
Loan impairment expense	(87)	(42%)			
Tax	(342)	9%			
Cash net profit after tax	797	10%			

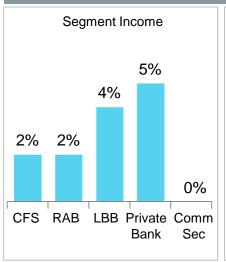
Institutional Banking & Markets			
\$m	Dec 13	Dec 13 vs Dec 12	
Institutional Banking	1,006	4%	
Markets	362	6%	
Total banking income	1,368	5%	
Operating expenses	(455)	5%	
Operating performance	913	4%	
Loan impairment expense	(21)	(78%)	
Tax	(218)	20%	
Cash net profit after tax	674	13%	

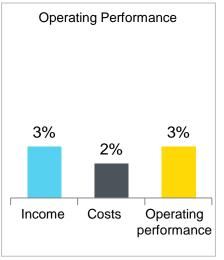
### **Corporate**



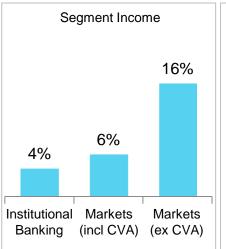


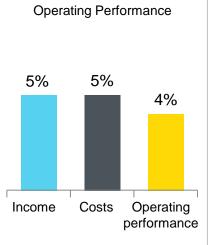
#### BPB – Dec 13 vs Dec 12





#### **IB&M** – Dec 13 vs Dec 12





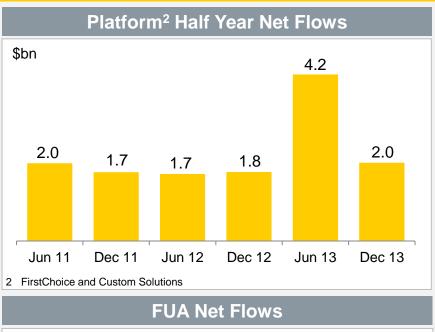
Source: RBA. 12 months to Dec 13.

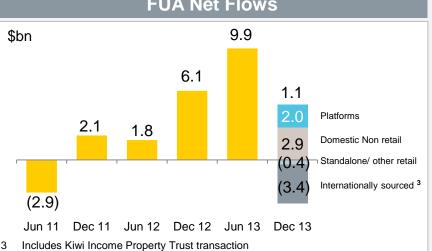
Combined Institutional Banking and Markets and Business and Private Banking.

### **Additional information**

Wealth Management					
\$m	Dec 13	Dec 13 vs Dec 12			
CFSGAM	468	15%			
Colonial First State <sup>1</sup>	421	11%			
Comminsure	350	5%			
Other	-	-			
Net operating income	1,239	11%			
Operating expenses	(790)	6%			
Tax	(108)	7%			
Underlying profit after tax	341	25%			
Investment experience	54	(7%)			
Cash net profit after tax	395	19%			

Colonial First State incorporates the results of all financial planning businesses including Commonwealth Financial Planning.









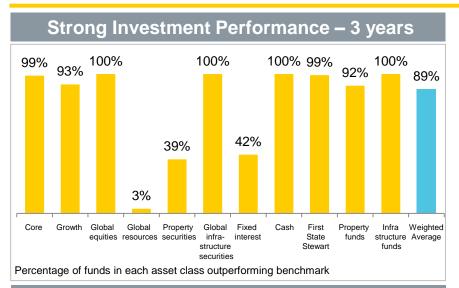


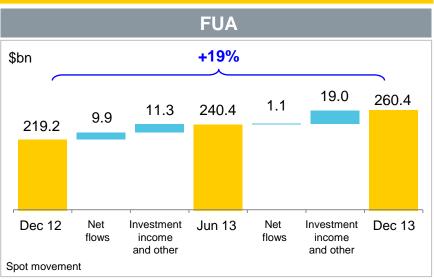




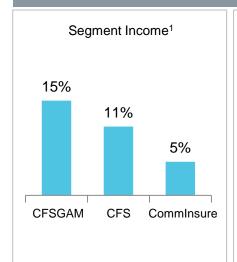


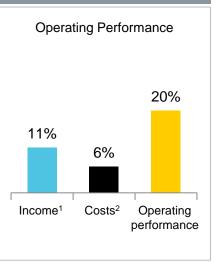
# **Wealth Management**

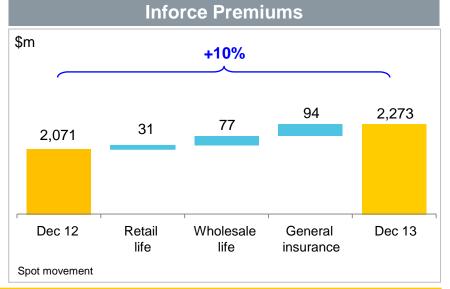


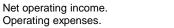


#### Dec 13 vs Dec 12













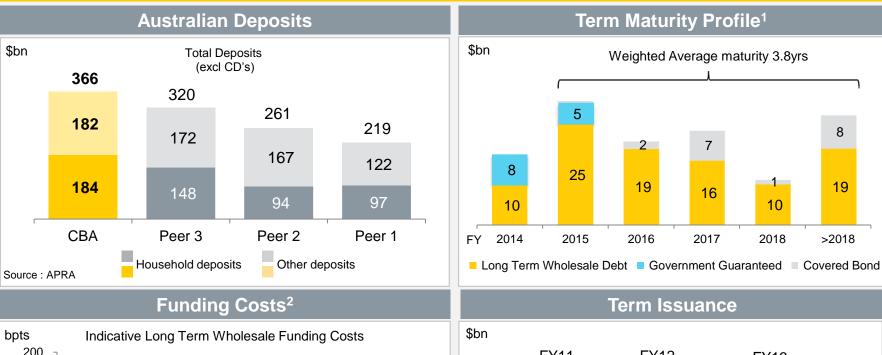




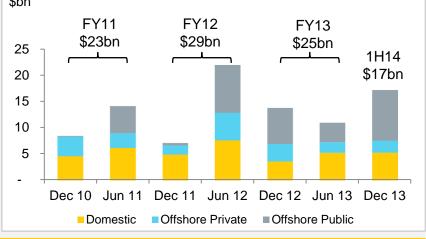




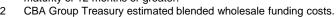
### **Additional information**





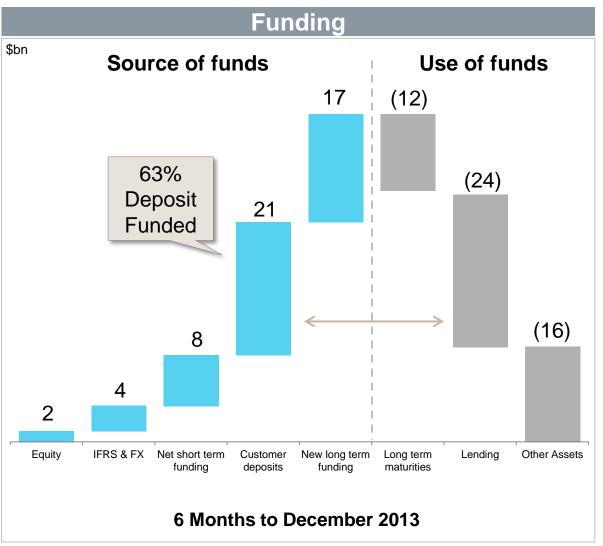


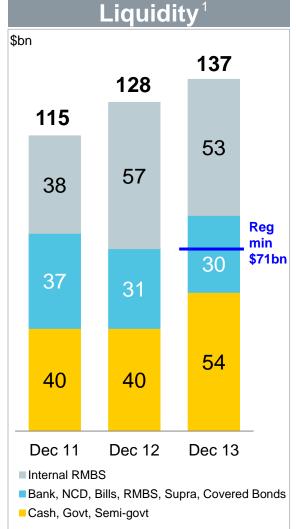
Maturity profile includes all long term wholesale debt. Weighted Average Maturity of 3.8 years includes all deals with first call or maturity of 12 months or greater.



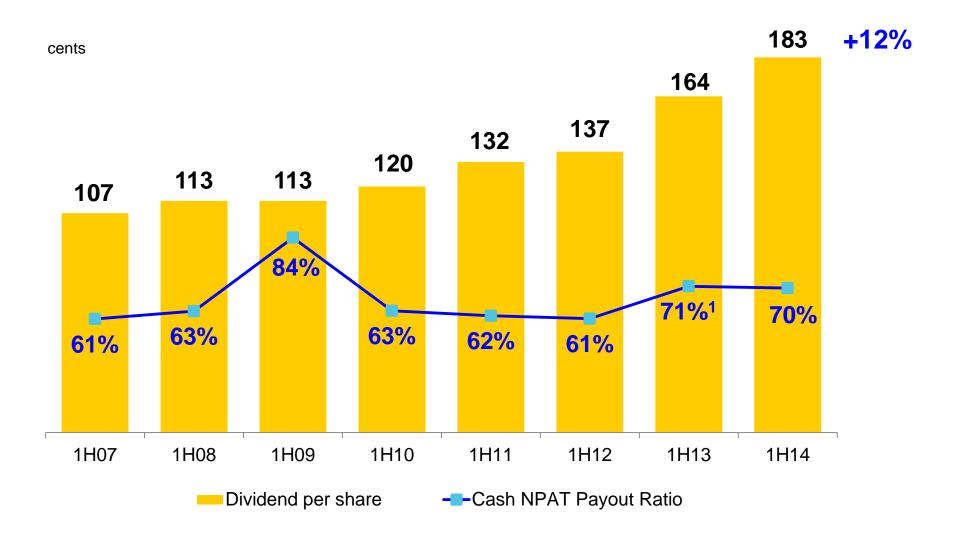


# **Funding and Liquidity**



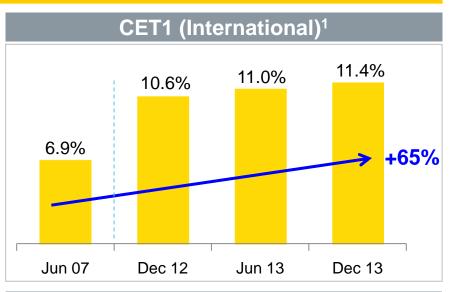


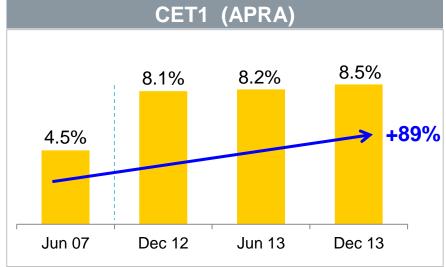
#### **Interim Dividend**



# **Strong Capital Position**

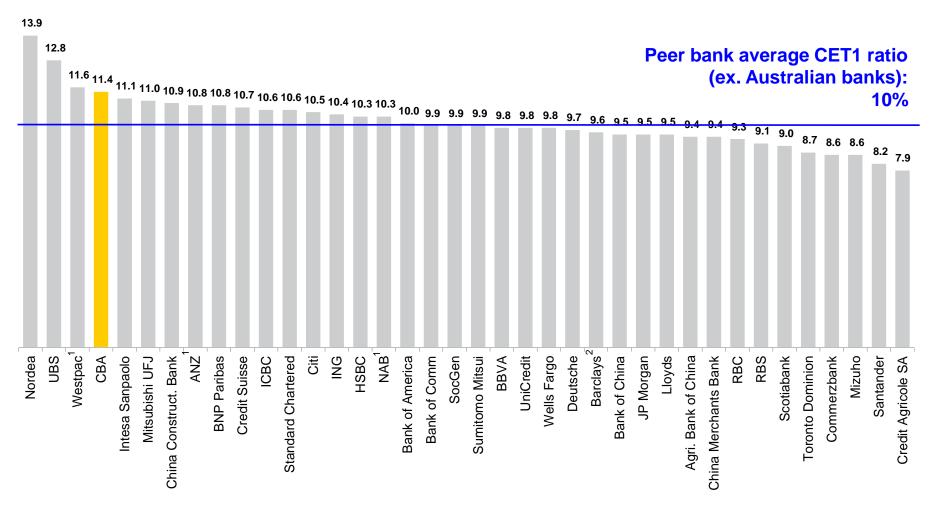
- CET1 (International) of 11.4% well above international peer average of 10%
- Strong organic growth in the half year with CET1 +40 bps and up over 65% since Jun 07
- CET1 (APRA) of 8.5%. APRA adopts a more conservative measurement of capital than other jurisdictions







# **International peer Basel III CET1**



Source: Morgan Stanley. Based on last reported CET1 ratios up to 7 February 2014 assuming Basel III capital reforms fully implemented.

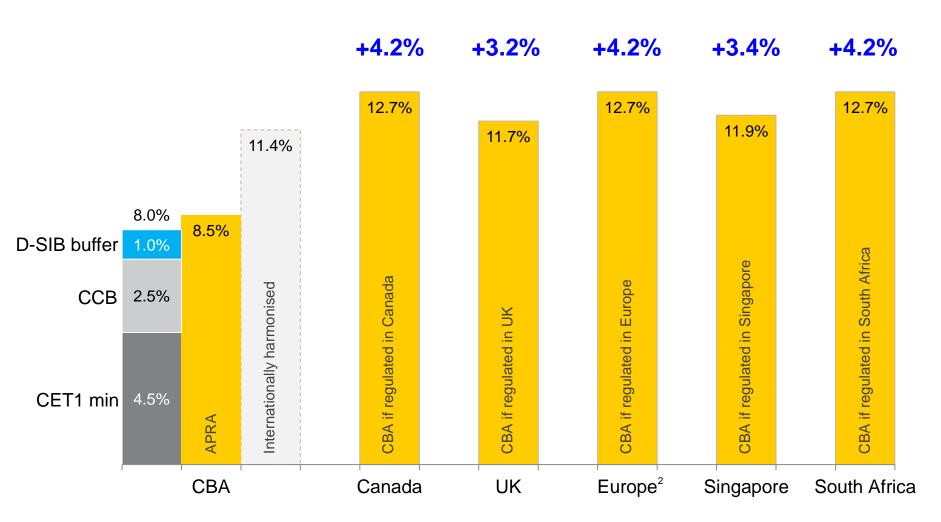
Peer group comprises listed commercial banks with total assets in excess of A\$700 billion and which have disclosed fully implemented Basel III ratios or provided sufficient disclosure for a Morgan Stanley estimate.



<sup>1</sup> Domestic peer figures as at September 2013. Westpac excludes impact of Lloyds Australia acquisition.

<sup>2</sup> Barclays includes impact of rights issue (120bp) settled on 4 October 2013.

# CBA CET1 under various regulatory regimes<sup>1</sup>



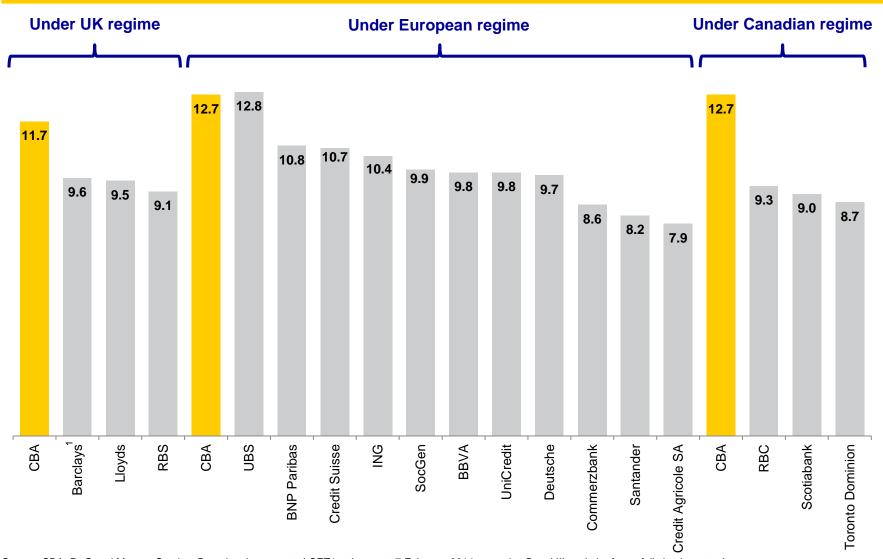
Source: CBA, PwC and Morgan Stanley. Morgan Stanley has reviewed the methodology used to calculate the impact in Canada, UK and Europe only.

2. Based on CRD IV as implemented by the European Commission.



<sup>1.</sup> Calculations under the non-APRA regimes include the impact of international harmonisation as well as adjusting for additional regulatory constraints imposed by APRA which are not required in those jurisdictions.

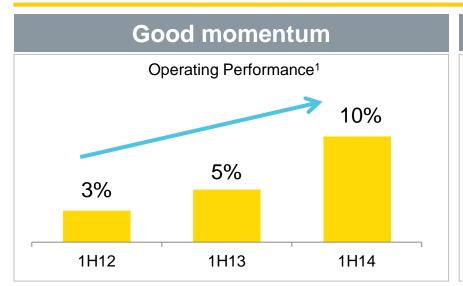
# **CBA** vs peers in each jurisdiction

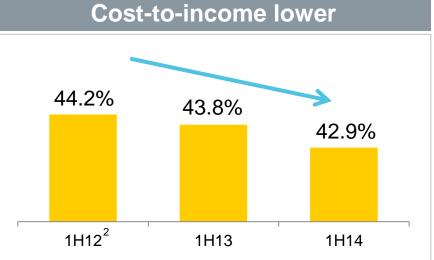


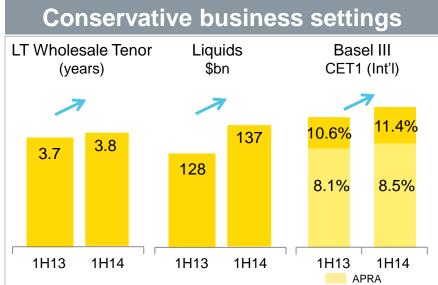
Source: CBA, PwC and Morgan Stanley. Based on last reported CET1 ratios up to 7 February 2014 assuming Basel III capital reforms fully implemented.

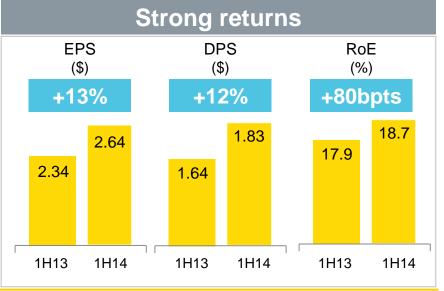
Barclays includes impact of rights issue (120bp) settled on 4 October 2013.

### **Financial Summary**









<sup>1</sup> Operating Performance is Total Operating Income less Operating Expense. Movement on prior comparative period.

Adjusted to conform to presentation in 1H13 and 1H14.





### **Additional information**

#### **Economic Summary - Australia**

	2010	2011	2012	2013	2014 (f)	2015 (f)
Credit Growth % - Total	3.0	2.7	4.4	3.1	3½-5½	4½-6½
Credit Growth % – Housing	8.0	6.0	5.0	4.6	5-7	5½-7½
Credit Growth % – Business	-4.0	-2.2	4.4	1.0	1-3	3-5
Credit Growth % – Other Personal	3.0	0.6	-1.4	0.4	1-3	2-4
GDP %	2.0	2.2	3.6	2.7	2.6	2.9
CPI %	2.3	3.1	2.3	2.3	2.5	2.6
Unemployment rate %	5.5	5.1	5.2	5.4	5.8	5.9
Cash Rate %	4½	43/4	3½	23/4	2½	3

**CBA Economist's Forecasts** Credit Growth GDP, Unemployment & CPI Cash Rate

<sup>= 12</sup> months to June qtr

<sup>=</sup> Financial year average

<sup>=</sup> As at end June qtr

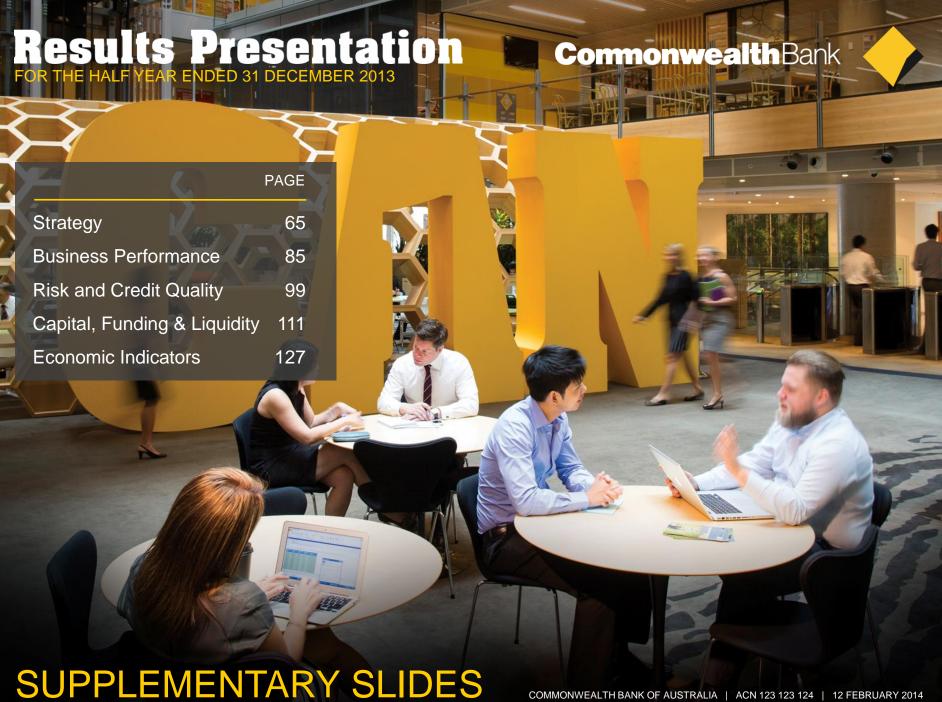
#### **Outlook**

- Positive on medium term outlook, with short term improvements likely to be gradual rather than dramatic
- Domestic confidence slow to rebuild
- Key question is whether lower dollar will stimulate nonresource driven growth
- Global volatility likely to continue due to tapering and mixed growth signals
- Economic narrative critical
- Conservative settings retained, with flexibility to adapt as circumstances dictate to support customers

		_
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,		

# **Summary**

- Continuing momentum from a long-term strategy
- All divisions contributing, with good momentum across the business
- Still considerable upside from effective execution of the strategy;
  - On-going strengthening of customer focused culture
  - Productivity focus enabling on-going investment
  - Long-term commitment to technology leadership
  - Disciplined capability transfer in selected off-shore markets
  - Conservative business settings

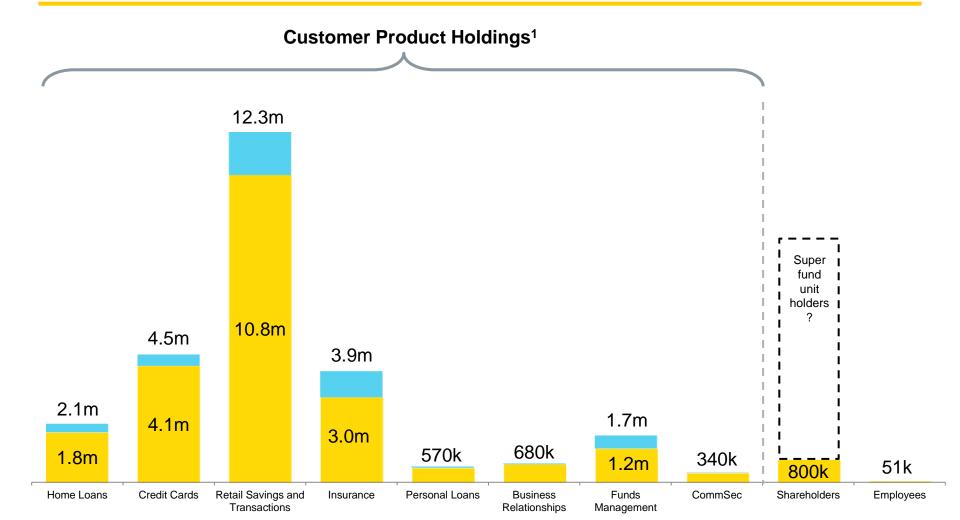


COMMONWEALTH BANK OF AUSTRALIA | ACN 123 123 124 | 12 FEBRUARY 2014

### **CBA Overview**

$\checkmark$	Largest Australian bank by market capitalisation
✓	AA- / Aa2 / AA- Credit Ratings (S&P, Moodys, Fitch)
✓	Basel III CET1 (International) 11.4%
✓	Total assets of \$782bn
✓	~14.5 million customers
✓	~51,000 staff
✓	1,155 branches (includes Bankwest)
✓	#1 in household deposits
✓	#1 in home lending
✓	#1 FirstChoice platform

#### **Stakeholders**



Offshore

Australia

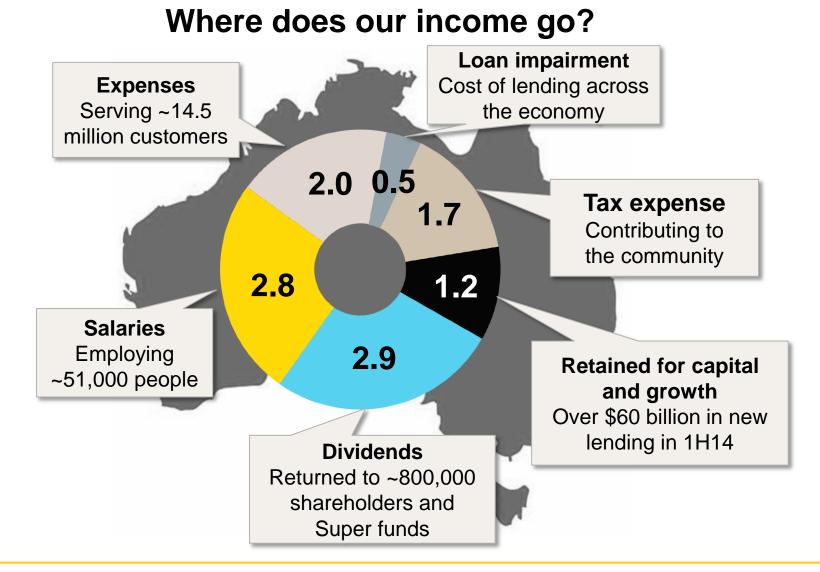


<sup>1</sup> Customers who hold at least one product in each of the major product categories shown. Totals not mutually exclusive – includes cross product holdings. Figures are approximates only and may include some level of duplication across customer segments. CommSec total includes active accounts only.

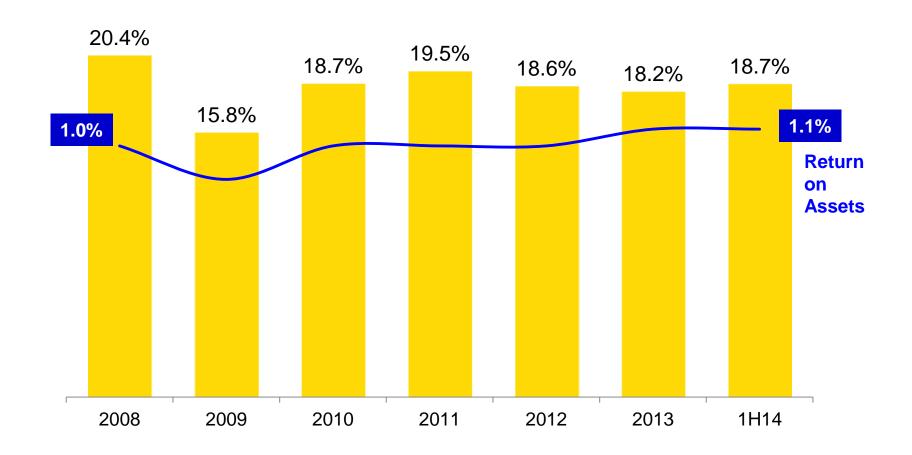
# Strong contributor to Australian economy

1H14

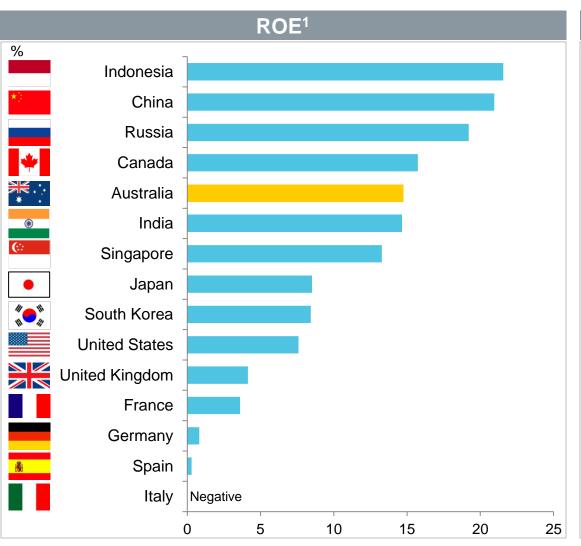
(\$bn)



# **Return on Equity (Cash)**



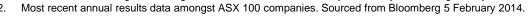
# **Bank Profitability**



CDA Nanking		
(Amongst ASX 100 companies)		
	CBA Rank <sup>2</sup>	
Market capitalisation (ASX)	2 <sup>nd</sup>	
Dividends declared	1 <sup>st</sup>	
Taxes Paid	3 <sup>rd</sup>	
Return-on-Equity (ROE)	27 <sup>th</sup>	
Return-on-Assets (ROA)	<b>77</b> <sup>th</sup>	

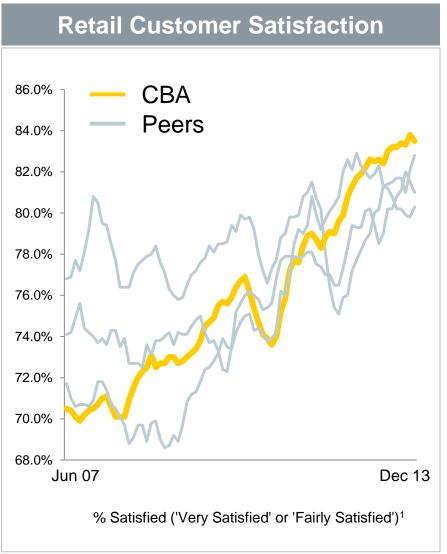
**CBA** Ranking

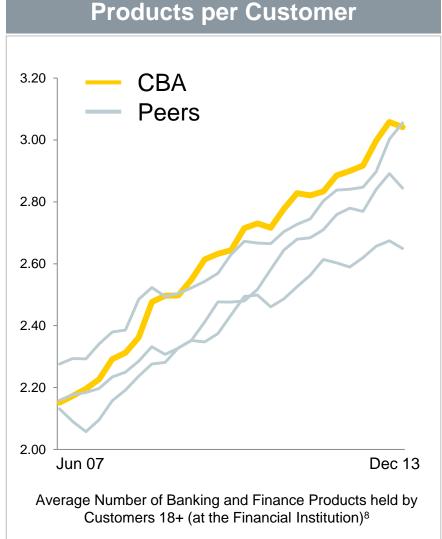
I. Source: Factset. Weighted average for listed banks in each country. Statutory ROEs weighted by shareholders' equity.



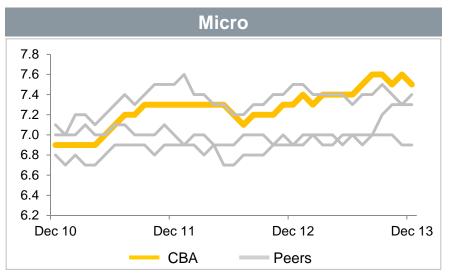


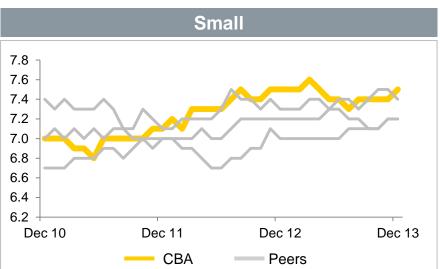
# **Customer satisfaction and products per customer**

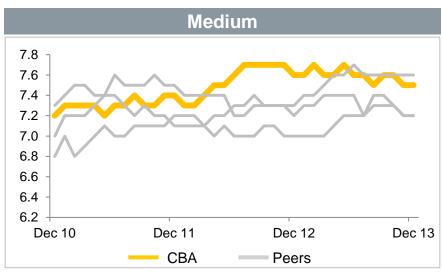


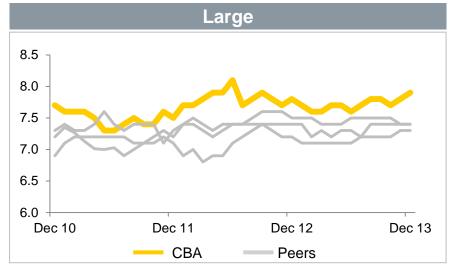


# **Business customer satisfaction by segment**<sup>3</sup>

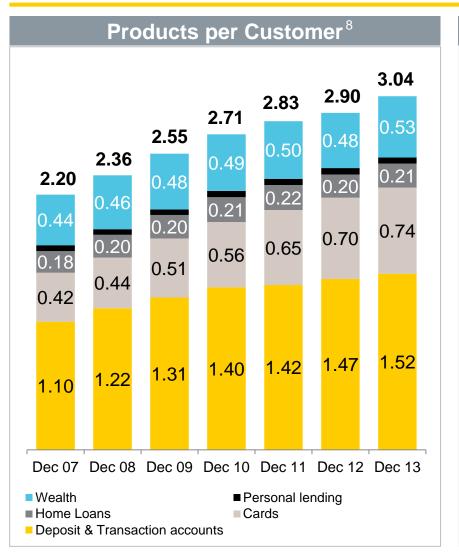


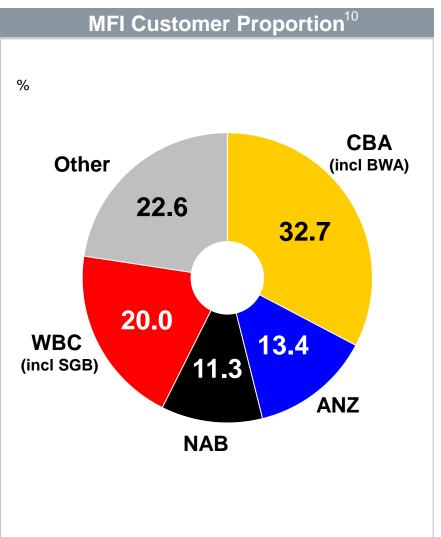




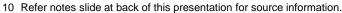


#### **Products per Customer and MFI**





<sup>8</sup> Refer notes slide at back of this presentation for source information. Wealth includes Superannuation, Managed Investments and Insurance.





#### **Branch of the Future**



3 key pillars - proud people, simple and easy processes, leading technology



Video conferencing facilities in all branches<sup>1</sup>



Dedicated small business capability with 123 new specialists



New concept branches being trialled across Australia



189 Smart ATMs allowing anytime deposits

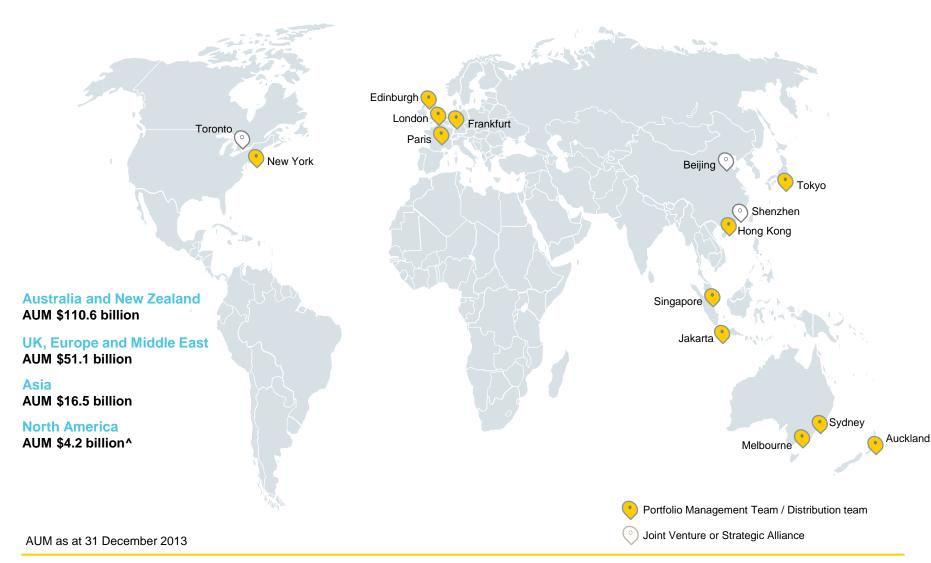


New tablet and software for branch concierges to enhance customer flow

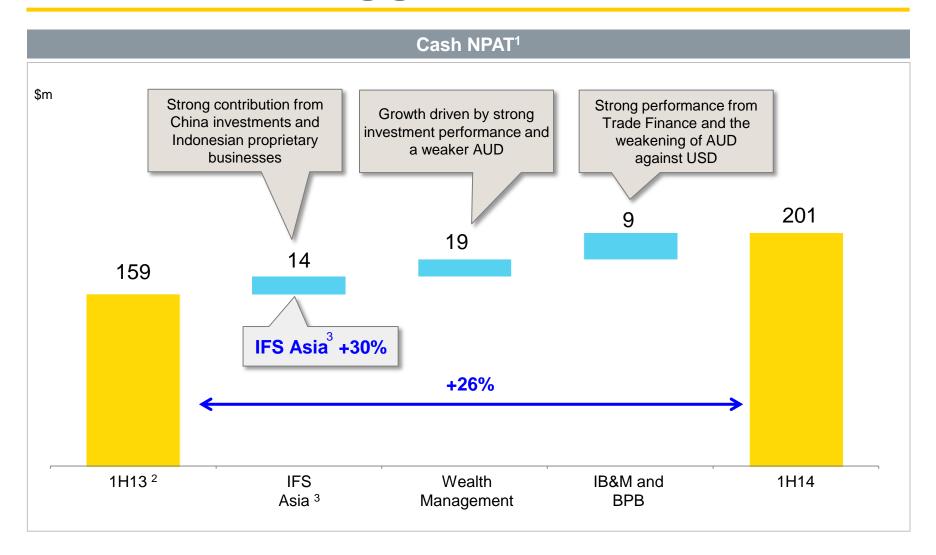




#### **CFSGAM- Global Reach**



#### **CBA** in Asia – strong growth



<sup>1</sup> Includes Asia region Cash NPAT from Business & Private Banking, Institutional Banking & Markets, Wealth Management and IFS Asia businesses.

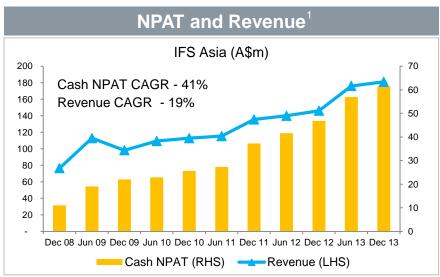
 <sup>2</sup> Previously reported 1H13 result restated to include IFS Asia head office support costs and to restate Wealth Management history

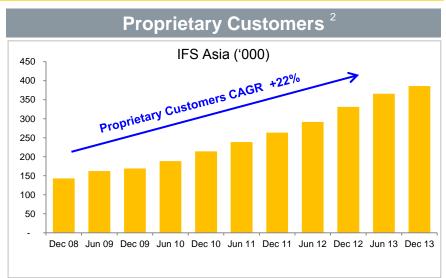


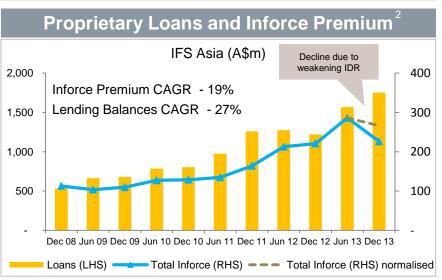


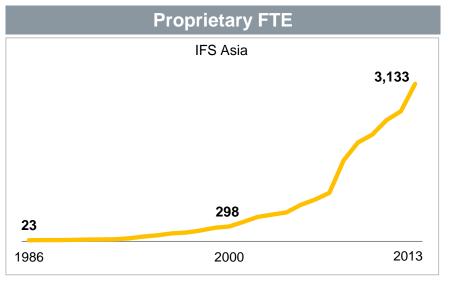
in line with amended structure.

#### **CBA** in Asia – strong proprietary growth

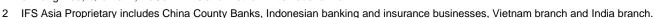






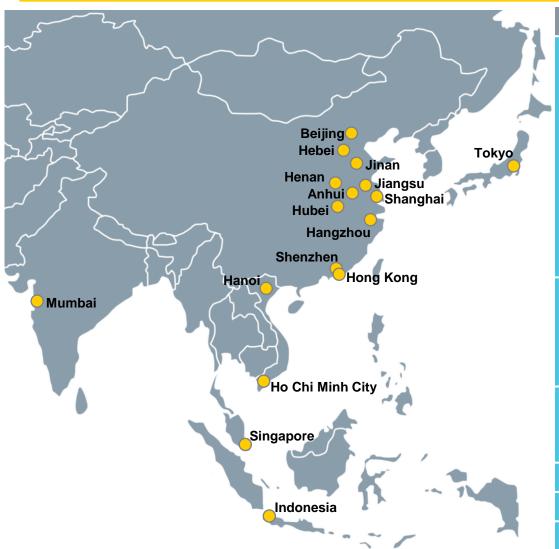


<sup>1</sup> IFS Asia NPAT includes proprietary businesses in China, Indonesia, Vietnam, India and Japan and income from investments in Bank of Hangzhou, Qilu Bank, BoCommLife and Vietnam International Bank.





#### **CBA** in Asia



Country	Representation as at December 2013
China	Bank of Hangzhou (20%) – 140 branches Qilu Bank (20%) – 85 branches County Banking – 7 County Banks and 1 County Bank branch in Henan (5 Banks and 1 County Bank branch @ 80% and 2 Banks @ 100% shareholding) and 3 banks in Hebei (100% shareholding). Beijing Representative Office and Beijing Branch BoCommLife JV (37.5%) – operating in 6 provinces First State Cinda JV, FSI Hong Kong Hong Kong and Shanghai branches
Indonesia	PTBC (98.88%) – 91 branches and 142 ATMs PT Commonwealth Life (80%) – 31 life offices First State Investments (FSI)
Vietnam	VIB (20%) – 154 branches CBA branch Ho Chi Minh City and 24 ATMs Hanoi Representative Office
India	CBA branch Mumbai
Japan	CBA branch Tokyo, FSI Tokyo
Singapore	CBA branch, First State Investments

#### **Sustainability progress**

In the first half of the financial year 2014, the Board-endorsed sustainability strategic framework with its five focus areas has continued to support the Group's vision and the creation of enduring value for our customers, people, shareholders and the broader community.

#### **Sustainable Business Practices**

- Maintained our focus on productivity, disciplined financial management, rigorous governance practices and transparent reporting.
- Continued to work with internal and external stakeholders to incorporate Environmental, Social and Governance (ESG) considerations
  in our business practices in light of our material issues and a rapidly changing operating environment.

#### **Responsible Financial Services**

- Maintained number one position in customer satisfaction among our peers across all key businesses since January 2013.
- Successfully completed the ambitious upgrade of our core systems and continued to implement world-leading technology with innovations such as the new CommBank website, video conferencing and a range of mobile applications.

#### **Engaged and Talented People**

- Updated our performance management framework with our values of Integrity, Collaboration, Accountability, Excellence and Service to support our vision to excel at securing and enhancing the financial wellbeing of people, businesses and communities.
- Continued to progress our Diversity and Inclusion agenda with the launch of ENABLE, our disability employee network which aims to increase opportunities for our people with disability and improve accessibility of our products and services for our customers; the establishment of a gender diversity employee group to accelerate the advancement of women, a key priority for the organisation; and demonstrated our support of LGBTI inclusion by becoming a principal partner of the 2014 Bingham Cup, the biennial international gay rugby tournament to be hosted in Sydney this year.

#### **Community Contribution and Action**

- Continued to strengthen our ties with our community by delivering the StartSmart financial literacy program to more than 145,000 students across the country in the first half of the financial year, awarding \$2 million in community grants to 235 organisations through the Staff Community Fund and supporting Indigenous Australia in the promotion of social, economic and financial inclusion.
- ♦ Donated \$100,000 and collected almost \$400,000 in donations on behalf of Red Cross in the wake of the New South Wales bushfires; and collected more than \$985,000 for the Australian Red Cross Typhoon Haiyan (Philippines) Appeal.

#### **Environmental Stewardship**

Achieved a position in CDP's Global 500 and ASX 200 Climate Performance Leadership Indices (CPLI) in recognition of our programs to reduce our carbon emissions, mitigate the risks and identify the opportunities presented by climate change and was recognised as the highest ranking Australian bank in the CDP Australia and NZ Climate Report 2013 report.

#### **Sustainability scorecard**

		Units	1H14	FY13	FY12	FY11	FY10	FY09
	Roy Morgan MFI retail customer satisfaction <sup>1</sup>	% Rank	83.5 1 <sup>st</sup>	83.0 1 <sup>st</sup>	79.0 2 <sup>nd</sup>	75.2 4 <sup>th</sup>	75.6 2 <sup>nd</sup>	73.0 3 <sup>rd</sup>
Customer satisfaction	DBM Business Financial Services Monitor <sup>2</sup>	Avg. score Rank	7.5 =1st	7.4 =1 <sup>st</sup>	7.3 =1 <sup>st</sup>	7.1 =2 <sup>nd</sup>	7.0 =1 <sup>st</sup>	n/a
	Wealth Insights Platform Service Level Survey <sup>3</sup>	Avg. score Rank	Annual	8.32 1 <sup>st</sup>	7.86 1 <sup>st</sup>	7.74 1 <sup>st</sup>	7.70 1 <sup>st</sup>	7.59 1 <sup>st</sup>
	Employee Engagement Index Score <sup>4</sup>	%	Annual	80	80	n/a	n/a	n/a
	Women in Executive Manager and above roles <sup>5</sup>	%	31.3	30.3	30.9	28.2	26.3	26.1
People	Lost Time Injury Frequency Rate (LTIFR)6	Rate	1.4	2.0	2.7	2.5	2.8	2.4
	Absenteeism <sup>7</sup>	Rate	6.3	6.2	6.2	6.0	5.9	5.9
	Employee Turnover Voluntary	%	10.7	10.6	12.9	12.7	12.7	11.4
Environment	Scope 1 emissions	tCO <sub>2</sub> -e	4,872	8,780	8,941	9,835	10,248	12,018
- Greenhouse Gas	Scope 2 emissions	tCO <sub>2</sub> -e	45,962	100,997	118,047	137,948	142,218	139,303
Emissions <sup>8</sup>	Scope 3 emissions	tCO <sub>2</sub> -e	8,698	17,767	20,137	22,885	24,340	21,431
Community  - Financial	School banking students (active)	Number	221,521	233,217	191,416	140,280	92,997	91,601
literacy programs <sup>9</sup>	StartSmart students (booked)	Number	147,622	284,834	235,735	200,081	119,669	51,426

## **Technology transformation – delivering strategic competitive advantage**



# Revitalised front-line customer interface

- Single view of customer across channels
- CommSee
- Revitalised Sales & Service processes



# Best-in-class online, mobile and social platforms

- NetBank
- CommBiz
- CommSec
- FirstChoice
- Kaching



### Innovating in the back-end

- Legacy system replacement
- Real-time banking delivering relationship value
- Straight-through processing
- Concurrent process redesign



#### Supporting One CommBank

- Deeper customer relationships through personalised value offers (price & bundle)
- Simplicity and convenience anywhere, anytime, on any device
- Customer insights e.g. budgeting and planning tools
- Leading privacy, trust and security



#### Real time technology innovation

#### **Everyday Settlement**



- Same day access to funds, everyday, for merchant customers
- Market leading innovation enabled by Core
- Material benefit to customer cash flows

#### **CommBiz Mobile**





- Real-time cash flow information
- Payment authorisation from anywhere
- 120k logins, 28k authorisations since launch
- CommBiz Markets launched August 2013

#### **Contactless Payments**



- Fast, simple in-store payments
- CBA market leading (cards and terminals)
- 15% of total card transactions and growing

#### **CommBank PayTag**



 The Banks new contactless payments solution for smartphones, available from Dec 2013 for Android and from Jan 2014 for iPhone

#### Pi, Albert & Leo



- World first innovations revolutionising point-of-sale experience
- Pi launched and growing, Leo in rollout, Albert pilot coming soon

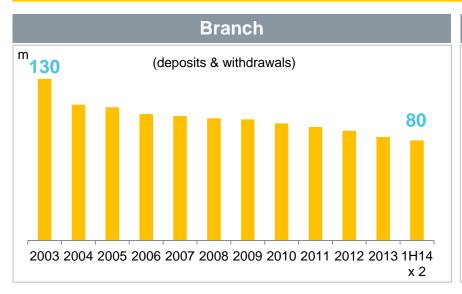
#### **SmartSign**

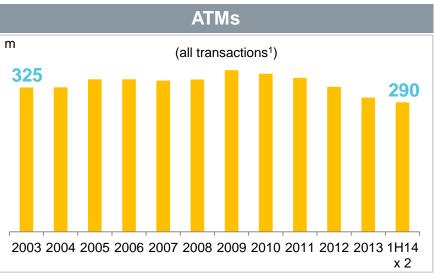


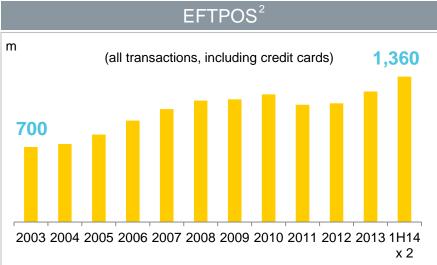
- Online contract acceptance<sup>1</sup>
- 85% of asset finance transactions via SmartSign
- Average document turn-around-times reduced by 85% in last 6 months

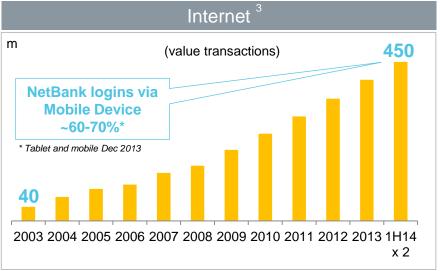


#### **Transaction volumes**





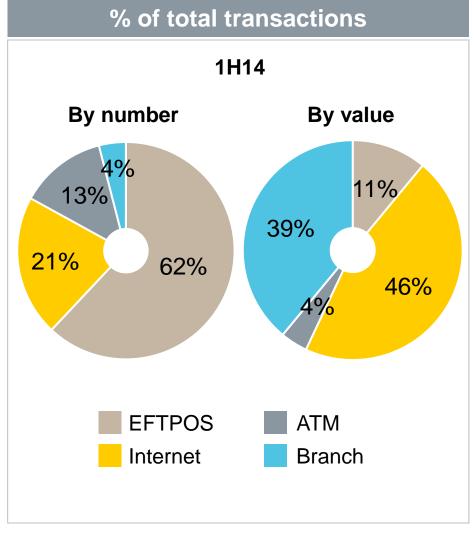




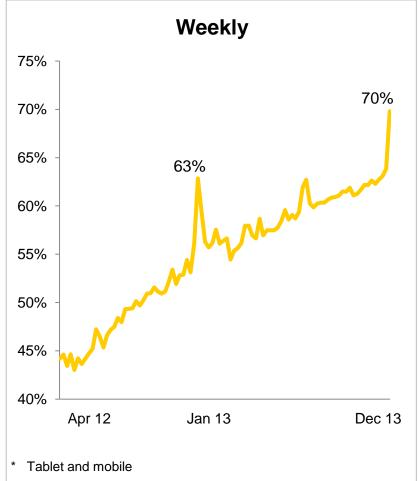
All figures are approximates.

- 1 All cardholder transactions at Australian-located CBA ATMs.
- Calendar years to 2006; financial years thereafter. Includes EFTPOS Payments Australia Ltd (EPAL), MasterCard and Visa volumes only.
- Calendar years to 2007; financial years thereafter. Includes BPAY.

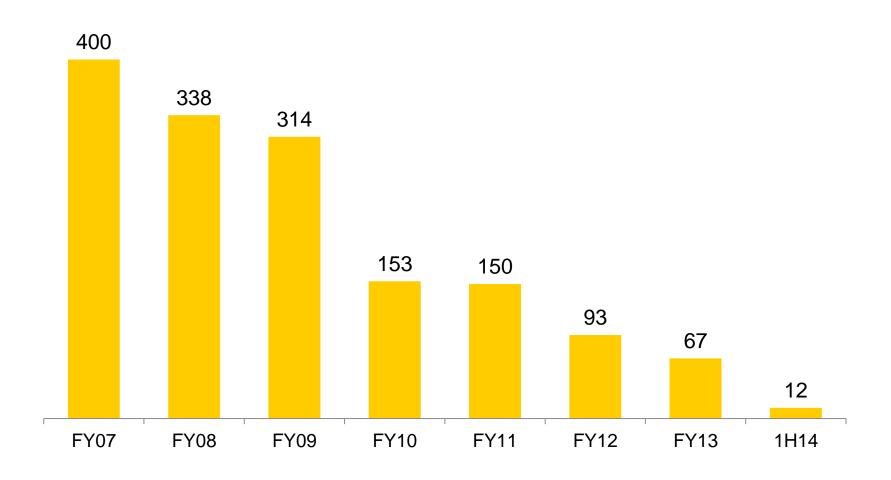
#### **Transaction volumes**



#### **NetBank logins via mobile device\***



#### **Total High Impact system incidents**



#### Market share

		Dec 13		Jun 13	Dec 12
%	СВА	BWA	Group	Group	Group
Home loans	21.2	4.1	25.3	25.3	25.1
Credit cards – RBA <sup>2</sup>	21.9	2.8	24.7	24.4	23.9
Other household lending <sup>3</sup>	17.1	1.1	18.2	16.9	16.6
Household deposits <sup>4</sup>	25.8	2.8	28.6	28.8	28.8
Retail deposits <sup>5</sup>	22.5	2.9	25.4	25.5	25.3
Business lending – RBA	15.6	2.4	18.0	18.0	17.8
Business deposits – APRA	18.5	2.7	21.2	21.7	20.8
Asset finance	13.3	-	13.3	13.3	13.3
Equities trading	5.1	-	5.1	5.2	5.4
Australian Retail – administrator view <sup>6</sup>	15.7	-	15.7	15.7	15.3
FirstChoice Platform <sup>6</sup>	11.4	-	11.4	11.5	11.6
Australia life insurance (total risk) <sup>6</sup>	12.9	-	12.9	13.1	13.4
Australia life insurance (individual risk) <sup>6</sup>	12.7	-	12.7	12.9	13.2
NZ home loans			22.1	22.3	22.1
NZ retail deposits			20.4	20.1	20.2
NZ business lending			10.6	10.4	10.1
NZ retail FUA			17.3	17.9	17.7
NZ annual inforce premiums			29.4	29.5	29.7

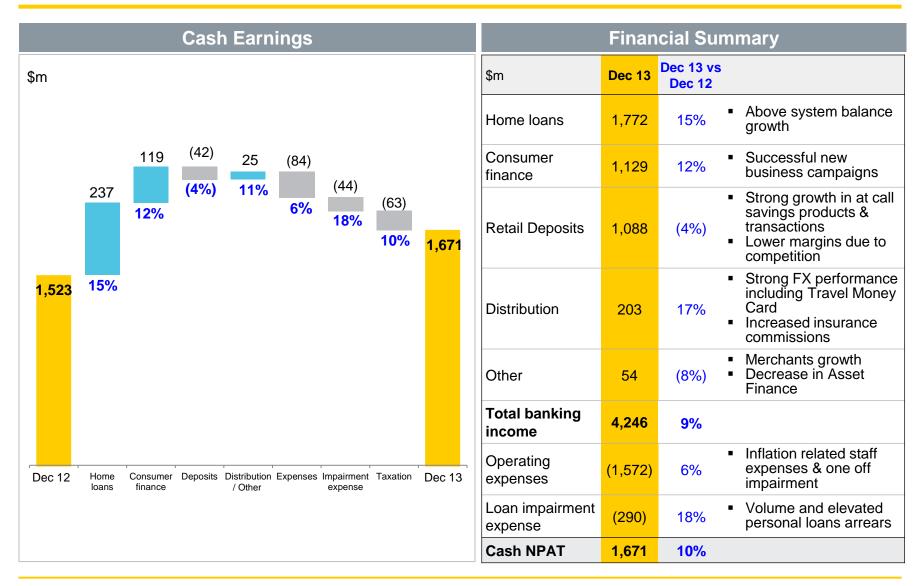
<sup>1</sup> Prior periods have been restated in line with market updates. 2 As at 30 November 2013. 3 Other household lending market share includes personal loans, margin loans and other forms of lending to individuals. In the current period, certain revolving credit products were reclassified from Home loans to Other household lending, resulting in the increase in this category. 4 Comparatives have not been restated to include the impact of new market entrants in the current period. 5 In accordance with RBA guidelines, these measures include some products relating to both the retail and corporate segments. 6 As at 30 September 2013.



#### **RBS – 6 Month Periods**

\$m		Dec 13	Jun 13	Dec 12	Dec 13 vs Dec 12
Net interest income	Home loans	1,665	1,567	1,431	16%
	Consumer finance	858	804	764	12%
	Retail deposits	890	874	937	(5%)
	Other	19	20	28	(32%)
		3,432	3,265	3,160	9%
Other banking income	Home loans	107	103	104	3%
	Consumer finance	271	237	246	10%
	Retail deposits	198	193	193	3%
	Other	35	33	31	13%
	Distribution	203	191	173	17%
		814	757	747	9%
Total banking income	Home loans	1,772	1,670	1,535	15%
	Consumer finance	1,129	1,041	1,010	12%
	Retail deposits	1,088	1,067	1,130	(4%)
	Other	54	53	59	(8%)
	Distribution	203	191	173	17%
		4,246	4,022	3,907	9%
Operating expenses		(1,572)	(1,504)	(1,488)	6%
Loan impairment expense		(290)	(287)	(246)	18%
Cash NPAT		1,671	1,566	1,523	10%

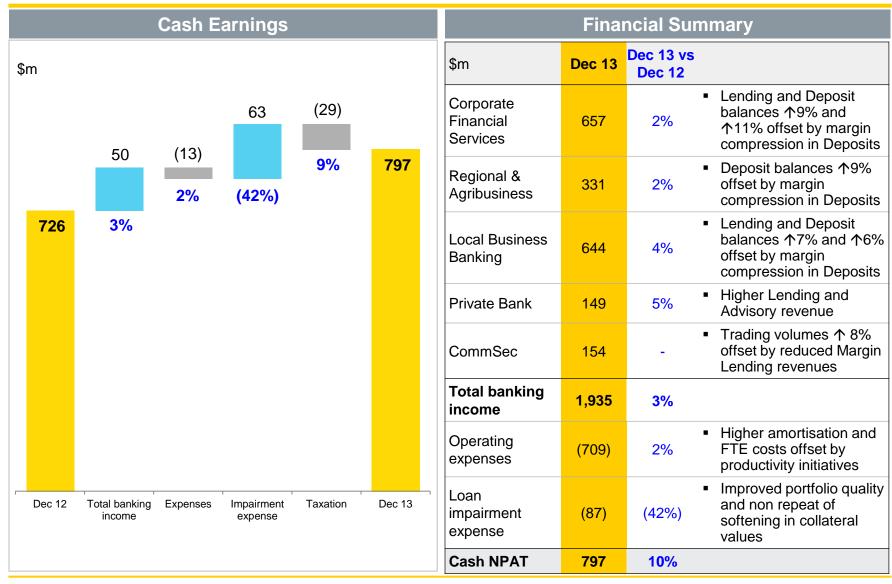
#### **RBS**



#### **BPB - 6 Month Periods**

\$m		Dec 13	Jun 13	Dec 12	Dec 13 vs Dec 12
Net interest income	Corporate Financial Services	489	481	489	-
	Regional & Agribusiness	283	283	278	2%
	Local Business Banking	536	526	512	5%
	Private Bank	123	122	120	3%
	CommSec	70	68	73	(4%)
		1,501	1,480	1,472	2%
Other banking income	Corporate Financial Services	168	141	157	7%
	Regional & Agribusiness	48	48	46	4%
	Local Business Banking	108	103	107	1%
	Private Bank	26	25	22	18%
	CommSec	84	87	81	4%
		434	404	413	5%
Total banking income	Corporate Financial Services	657	622	646	2%
	Regional & Agribusiness	331	331	324	2%
	Local Business Banking	644	629	619	4%
	Private Bank	149	147	142	5%
	CommSec	154	155	154	-
		1,935	1,884	1,885	3%
Operating expenses		(709)	(696)	(696)	2%
Loan impairment expense		(87)	(130)	(150)	(42%)
Cash NPAT		797	748	726	10%

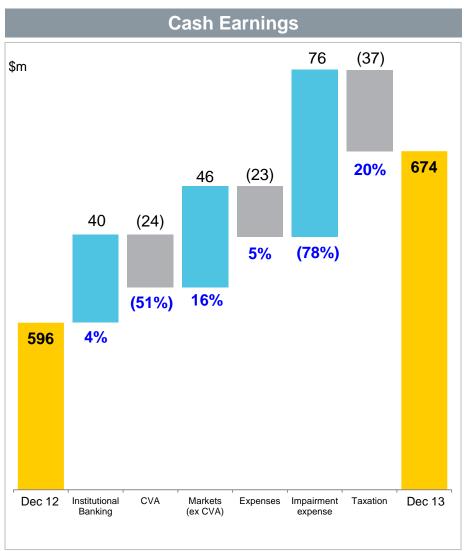
#### **BPB**



#### **IB&M - 6 Month Periods**

\$m		Dec 13	Jun 13	Dec 12	Dec 13 vs Dec 12
Net interest income	Institutional Banking	615	551	587	5%
	Markets	89	93	110	(19%)
		704	644	697	1%
Other banking income	Institutional Banking	391	412	379	3%
	Markets	273	217	230	19%
		664	629	609	9%
Total banking income	Institutional Banking	1,006	963	966	4%
	Markets	362	310	340	6%
		1,368	1,273	1,306	5%
Operating expenses		(455)	(439)	(432)	5%
Loan impairment expense		(21)	(57)	(97)	(78%)
Cash NPAT		674	599	596	13%

#### IB&M



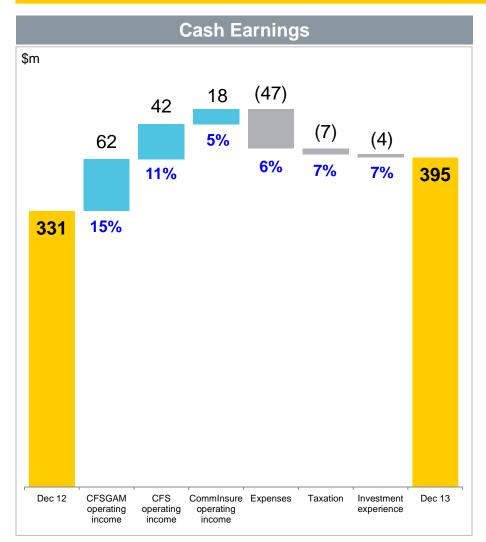
Financial Summary						
\$m	Dec 13	Dec 13 vs Dec 12				
Institutional Banking	1,006	4%	<ul> <li>Growth in asset balances partly offset by lower deposits income.</li> </ul>			
Markets	362	6%	<ul> <li>Favourable trading performance, partly offset by less favourable CVA¹.</li> </ul>			
Total banking income	1,368	5%				
Operating expenses	(455)	5%	<ul> <li>Higher amortisation of IT platforms and inflation related salary increases.</li> </ul>			
Loan impairment expense	(21)	(78%)	<ul> <li>Higher level of write-backs and recoveries.</li> </ul>			
Cash NPAT	674	13%				



#### **WM - 6 Month Periods**

\$m		Dec 13	Jun 13	Dec 12	Dec 13 vs Dec 12
Total operating income	CFSGAM	468	433	406	15%
	Colonial First State <sup>1</sup>	421	400	379	11%
	CommInsure	350	327	332	5%
		1,239	1,160	1,117	11%
Operating expenses	CFSGAM Colonial First State <sup>1</sup>	(276) (272)	(241) (298)	(235) (278)	17% (2%)
	Comminsure	(158)	(162)	(156)	1%
	Other	(84) (790)	(50) (751)	(74) (743)	14% 6%
Underlying profit after tax	CFSGAM Colonial First State <sup>1</sup>	156 104	143 72	139 71	12% 46%
	CommInsure	142	117	123	15%
	Other	(61)	(28)	(60)	2%
		341	304	273	25%
Cash NPAT	CFSGAM Colonial First State <sup>1</sup>	176 105	159 71	152 73	16% 44%
	CommInsure Other	175 (61)	151 (33)	169 (63)	4% (3%)
		395	348	331	19%

#### **Wealth Management**

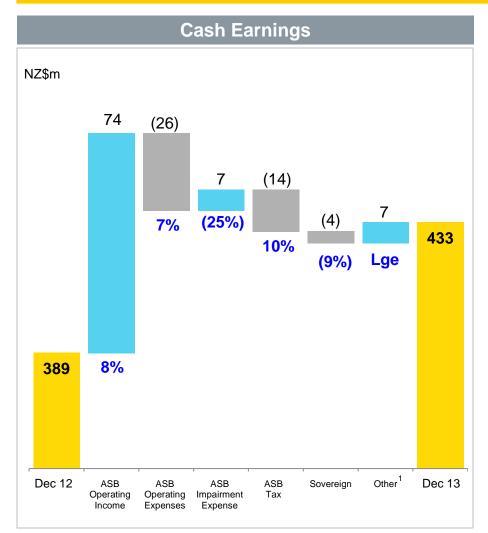


Financial Summary						
\$m	Dec 13	Dec 13 vs Dec 12				
CFSGAM	468	15%	■ Average AUM ↑19% due to equity markets, strong investment performance and foreign exchange benefits			
CFS <sup>1</sup>	421	11%	<ul> <li>Improved market conditions and solid net flows</li> </ul>			
Comminsure	350	5%	■ Average Inforce Premiums ↑10% and lower lapse rates partially offset by further reserve strengthening and higher event claims			
Total operating income	1,239	11%				
Operating expenses	(790)	6%	<ul> <li>Productivity gains offset by inflation related salary increases and the impact of AUD depreciation</li> </ul>			
Cash NPAT	395	19%				

#### **New Zealand – 6 Month Periods**

NZ\$m		Dec 13	Jun 13	Dec 12	Dec 13 vs Dec 12
Net interest income	ASB	743	693	672	11%
	Other	5	(2)	(3)	Large
	Total NII	748	691	669	12%
Other banking income	ASB	177	167	179	(1%)
J	Other	(15)	(16)	(19)	(21%)
	Total OBI	162	151	160	1%
Total banking income	ASB	920	860	851	8%
	Other	(10)	(18)	(22)	(55%)
	Total banking income	910	842	829	10%
Funds management income		34	32	29	17%
Insurance income		97	115	97	-
Total operating income		1,041	989	955	9%
Operating expenses		(443)	(439)	(415)	7%
Loan impairment expense		(21)	(28)	(28)	(25%)
Investment experience after to	ax		4	2	Large
Corporate tax expense		(144)	(130)	(125)	15%
Cash NPAT		433	396	389	11%

#### **New Zealand**

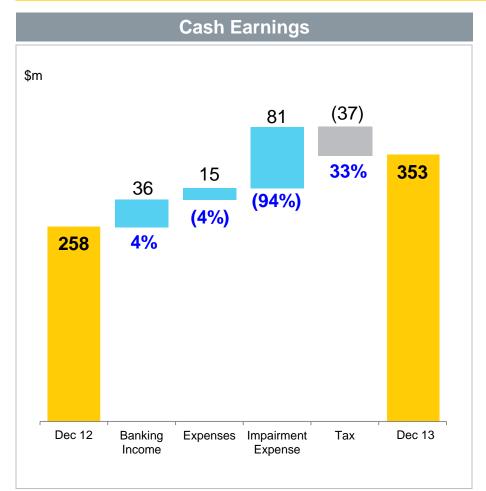


Financial Summary						
NZ\$m	Dec 13	Dec 13 vs Dec 12				
ASB Operating Income	951	8%	<ul> <li>Lending and retail deposits both ↑ 6%</li> <li>Careful margin management across the deposit portfolio</li> </ul>			
ASB Operating Expenses	(386)	7%	<ul> <li>Uplift in staff levels to grow frontline capacity and annual salary increase</li> </ul>			
ASB Impairment Expense	(21)	(25%)	<ul> <li>Strengthening of the New Zealand economy and the housing market has resulted in an improved home loan portfolio</li> </ul>			
Sovereign	40	(9%)	<ul> <li>Adverse claims experience and lower investment returns</li> <li>Inforce premiums ↑ 5%</li> </ul>			
Cash NPAT	433	11%				

#### **Bankwest - 6 Month Periods**

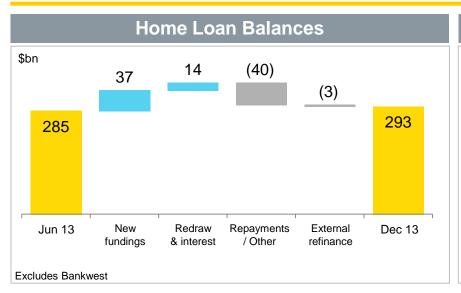
\$m	Dec 13	Jun 13	Dec 12	Dec13 vs Dec 12
Net interest income	804	776	761	6%
Other banking income	103	100	110	(6%)
Total banking income	907	876	871	4%
Operating expenses	(401)	(409)	(416)	(4%)
Loan impairment expense	(5)	(32)	(86)	(94%)
Net profit before tax	501	435	369	36%
Corporate tax expense	(148)	(132)	(111)	33%
Cash NPAT	353	303	258	37%

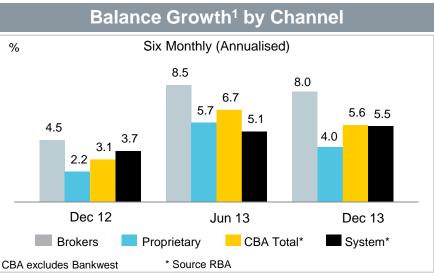
#### **Bankwest**

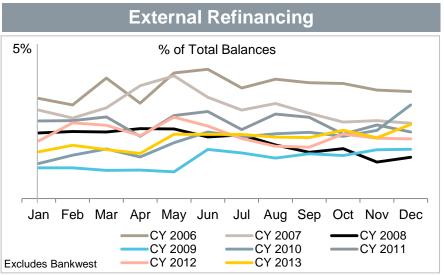


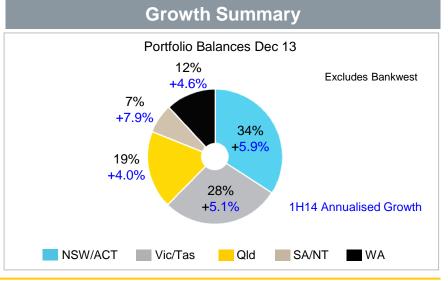
Financial Summary						
\$m	Dec 13	Dec 13 vs Dec 12				
Banking income	907	4%	<ul> <li>Modest growth in average interest earning assets</li> <li>Improved net interest margin</li> </ul>			
Operating expenses	(401)	(4%)	<ul> <li>Efficiency savings in technology expenses</li> <li>Lower salary related expenses</li> </ul>			
Loan impairment expense	(5)	(94%)	<ul> <li>Reduced individual provision charges</li> <li>Significant run-off of troublesome and impaired portfolio</li> </ul>			
Cash NPAT	353	37%				

#### **Home Lending Growth Profile**







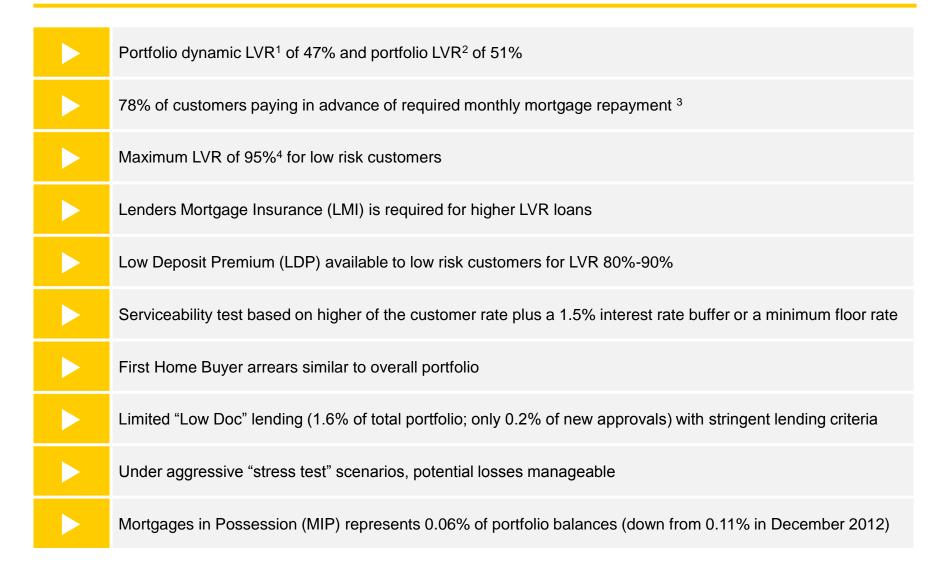


#### **Regulatory Exposure Mix**

	Regulatory Credit Exposure Mix			
	СВА	Peer 1	Peer 2	Peer 3
Residential Mortgages	58%	36%	42%	56%
Corporate, SME & Specialised Lending	24%	33%	41%	30%
Bank	5%	13%	8%	4%
Sovereign	9%	10%	6%	5%
Qualifying Revolving	3%	3%	2%	3%
Other Retail	1%	5%	1%	2%
Total Advanced	100%	100%	100%	100%



#### **RBS** home loan book quality very sound



All statements relate to the RBS home loan book.

<sup>1</sup> Defined as current balance/current valuation. Current balance and valuations as at September 2013.

<sup>2</sup> Defined as current balance/original valuation, Current balance as at December 2013.

<sup>3</sup> Defined as any payment ahead of monthly minimum repayment.

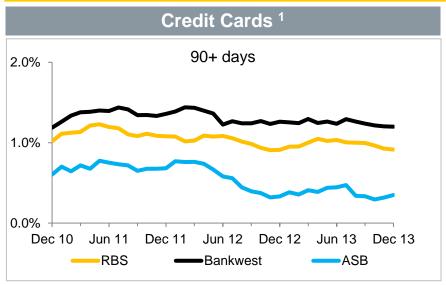
<sup>4</sup> Excluding any capitalised mortgage insurance.

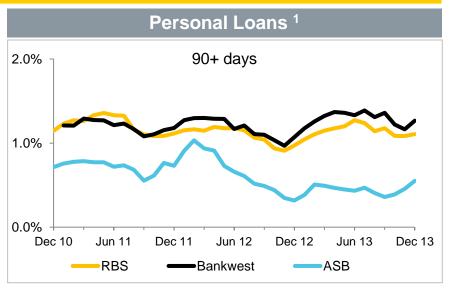
#### **RBS Home Loan Portfolio Profile**

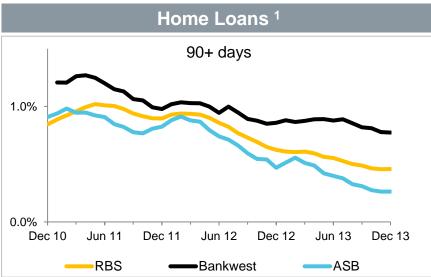
		•				•	
RBS Portfolio	Dec 13	Jun 13	Dec 12	RBS Portfolio	Dec 13	Jun 13	Dec 12
Total Balances - Spot (\$bn)	293	285	276	Total Funding (\$bn) <sup>1</sup>	37	63	29
Total Balances - Average (\$bn)1	289	278	274	Average Funding Size (\$'000)1	252	244	243
Total Accounts (m)	1.4	1.4	1.4	Serviceability Buffer (%) <sup>7</sup>	1.5	1.5	1.5
Variable Rate - % of balances	82	84	87	Variable Rate - % of funding <sup>1</sup>	80	82	88
Owner Occupied - % of balances	58	58	58	Owner Occupied - % of funding <sup>1</sup>	61	62	62
Investment - % of balances	35	34	34	Investment - % of funding <sup>1</sup>	35	33	33
Line of Credit - % of balances	7	8	8	Line of Credit - % of funding <sup>1</sup>	4	5	5
Proprietary - % of balances	63	63	63	Proprietary - % of funding <sup>1</sup>	62	63	64
Broker - % of balances	37	37	37	Broker - % of funding <sup>1</sup>	38	37	36
Interest Only - % of balances <sup>2</sup>	34	32	32	Interest Only - % of funding <sup>1,2</sup>	35	33	32
First Home Buyers - % of balances	13	14	15	First Home Buyers - % of funding <sup>1</sup>	6	11	13
Low Doc - % of balances	1.6	1.9	2.2	Low Doc - % of funding <sup>1</sup>	0.2	0.2	0.3
LMI - % of balances <sup>3</sup>	25	25	25	LMI - % of funding <sup>1,3</sup>	21	23	24
MIP - % of balances <sup>4</sup>	0.06	0.08	0.11	Portfolio Dynamic LVR (%)8	47	48	49
Customers in Advance (%)5	78	80	81	Portfolio Run-Off (%)9	20	18	18
Payments in Advance (#) <sup>6</sup>	7	7	7				

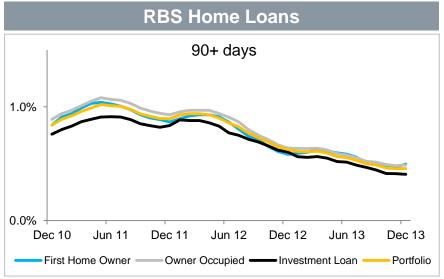
<sup>1. 6</sup> months to December and 12 months to June. 2. Excludes Viridian LOC. 3. Lenders' Mortgage Insurance. 4. Mortgage in Possession. 5. Any payment ahead of monthly minimum repayment. 6. Average number of payments ahead of scheduled repayments. 7. Serviceability test based on the higher of the customer rate plus a 1.5% interest rate buffer or a minimum floor rate. 8. Defined as current balance/current valuation (3 month lag due to data availability). 9. 6 months to December annualised, 12 months to June.

#### **Consumer Arrears (Group)**

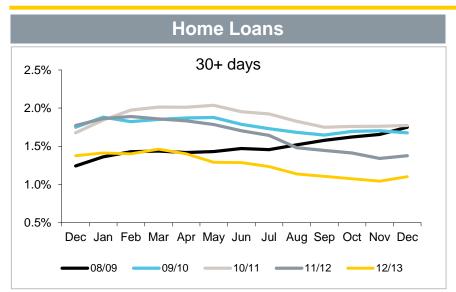


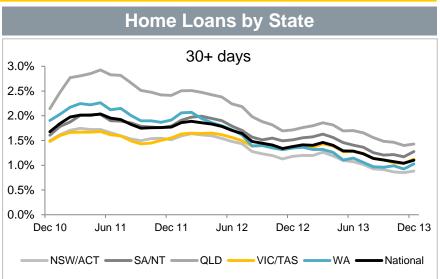


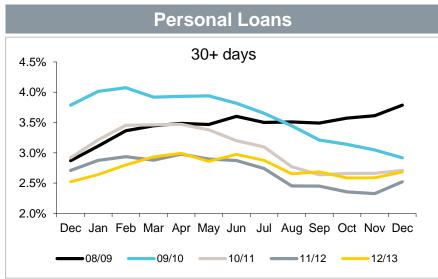


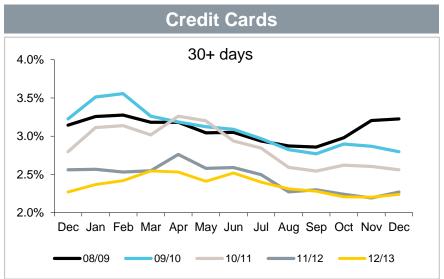


#### **Consumer Arrears (RBS)**

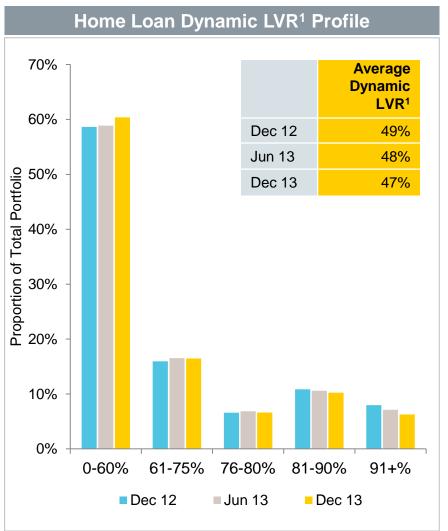


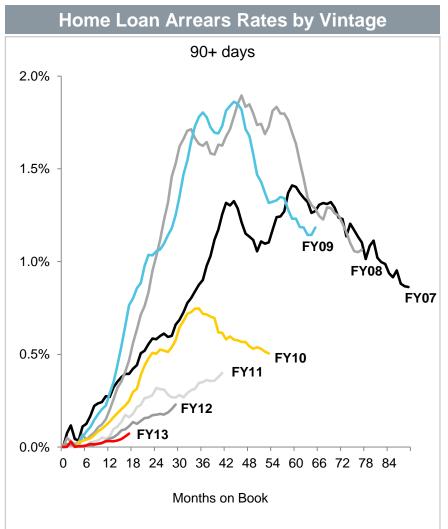






#### **RBS Home Loans – LVR and Arrears by Vintage**





#### **RBS Home Loans - Stress Test**

#### **Observations**

- Aggressive three-year "stress test" scenario of cumulative 32% house price decline and peak 11.5% unemployment
- House prices and PDs are stressed at regional level
- Total potential losses of \$1.69bn for the uninsured portfolio only over three years (down slightly from Dec 12)
- Potential claims on LMI of \$1.91bn¹ over three years
- The key drivers of the decrease in potential losses are an increase in market valuations and improved portfolio quality, partly offset by net portfolio growth

#### **Key Assumptions**

	Base	Year 1	Year 2	Year 3
Unemployment	5.5%	7.0%	10.5%	11.5%
Hours under-employed <sup>1</sup>	8.1%	11.4%	15.8%	18.4%
Cumulative House Prices	n/a	-15%	-32%	-32%
Cash Rate	2.75%	2.75%	1.00%	1.00%

1 The total number of hours not worked relative to the size of the workforce.

#### **Key Outcomes**

	Year 1	Year 2	Year 3
Stressed Losses	\$334m	\$572m	\$784m
Probability of Default (PD)	1.12%	1.78%	2.49%

- Results based on December 2012, due to the lag in the publication of current valuations data.
- Total potential losses of \$1,690m for the uninsured portfolio predicted over 3 years.

# \*\*\* 1,856 43 (209) 1,690 Potential Losses at Dec 12 Dec 12 - Jun 13 2 Existing Accounts 3 Potential Losses at Jun 13

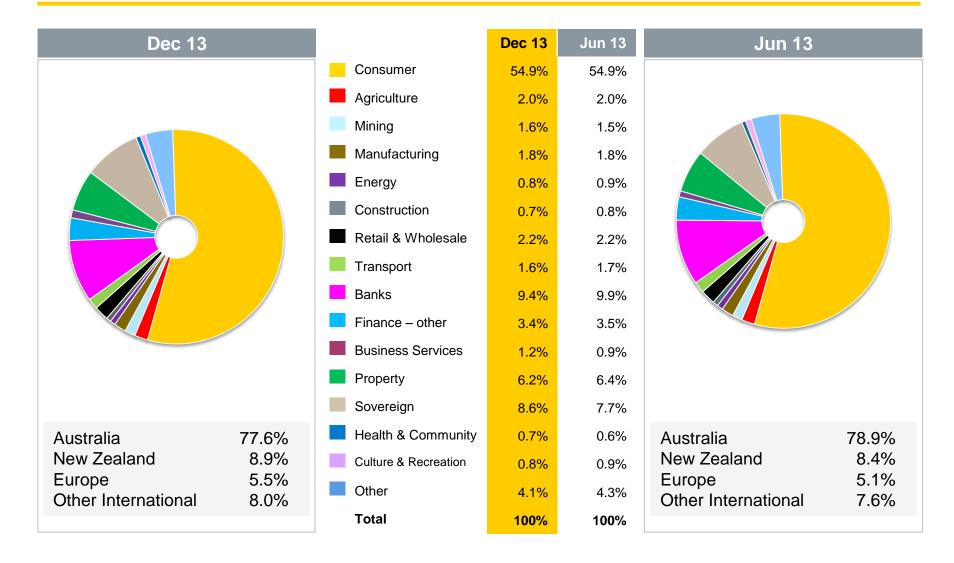


<sup>1</sup> Conservative in that it assumes all loans that become 90 days in arrears will result in a claim.

<sup>2</sup> Contribution of accounts opened and closed in the period to potential losses.

<sup>3</sup> Change in potential loss for accounts that have remained on book between December 2012 and June 2013.

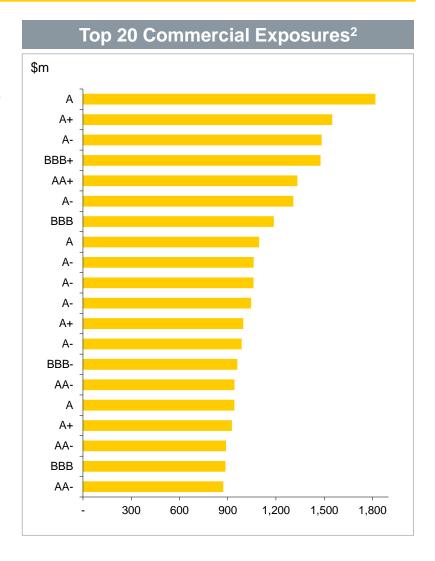
#### **Credit Exposure** by Industry



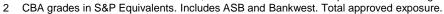


#### **Sector Exposures**

Commercial Exposures <sup>1</sup> by Industry						
\$bn	AAA to AA-	A+ to A-	BBB+ to BBB-	Other	Total	
Banks	34.9	42.2	6.5	1.3	84.9	
Finance Other	10.9	11.2	3.4	4.7	30.2	
Property	0.3	5.5	11.9	38.3	56.0	
Sovereign	75.6	1.1	0.5	0.3	77.5	
Manufacturing	0.3	2.6	6.3	7.1	16.3	
Retail/Wholesale Trade	0.1	2.1	5.5	11.9	19.6	
Agriculture	-	0.3	1.9	15.5	17.7	
Energy	0.1	1.7	4.8	0.8	7.4	
Transport	0.2	2.0	8.3	3.9	14.4	
Mining	1.3	6.1	2.7	4.1	14.2	
All other (ex consumer)	2.3	4.5	16.2	36.1	59.1	
Total	126.0	79.3	68.0	124.0	397.3	

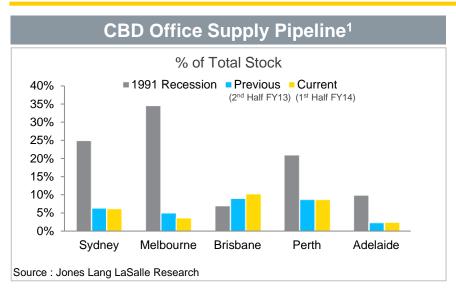


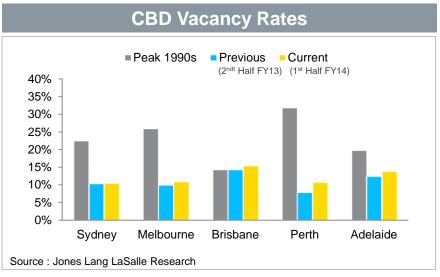
<sup>1</sup> Gross credit exposure before collateralisation (TCE) = balance for uncommitted facilities and greater of limit or balance for committed facilities. Includes ASB and Bankwest, and excludes settlement exposures and leasing exposures.

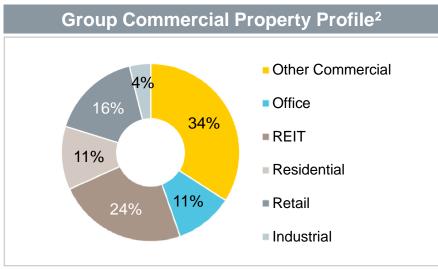


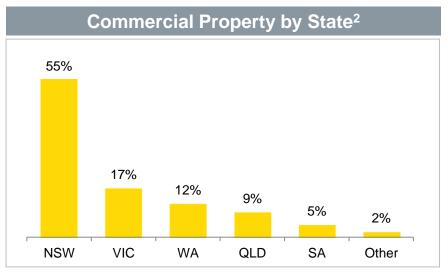


#### **Commercial Property Market**

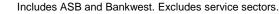




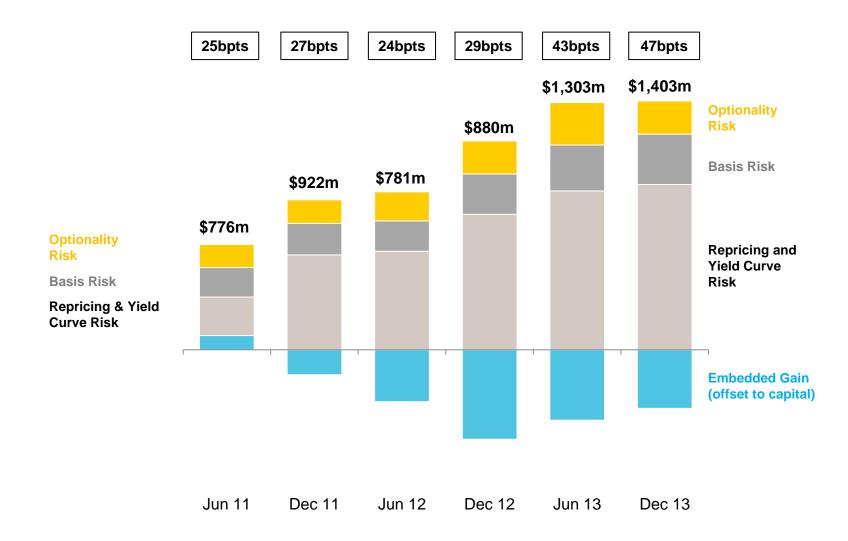




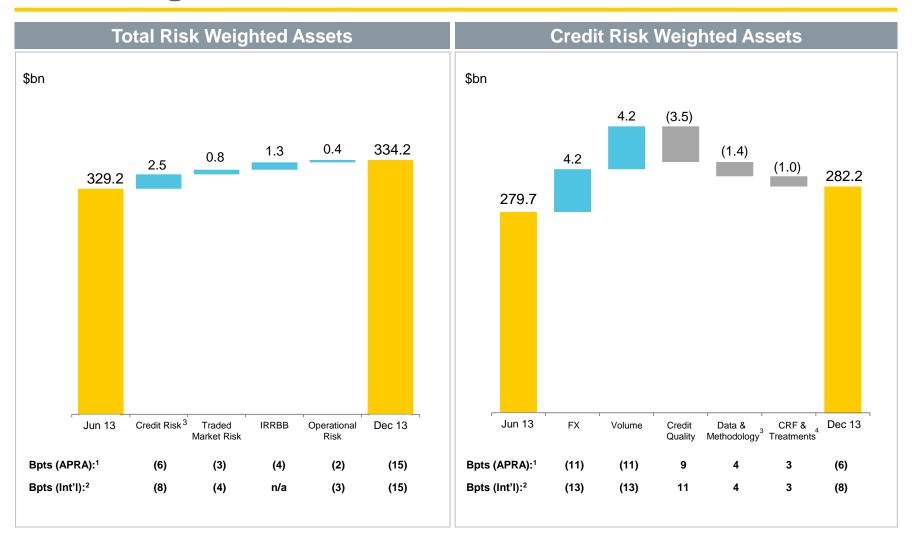
The development pipeline includes all projects currently under construction.



### **Interest Rate Risk in the Banking Book**



## **Risk Weighted Assets**



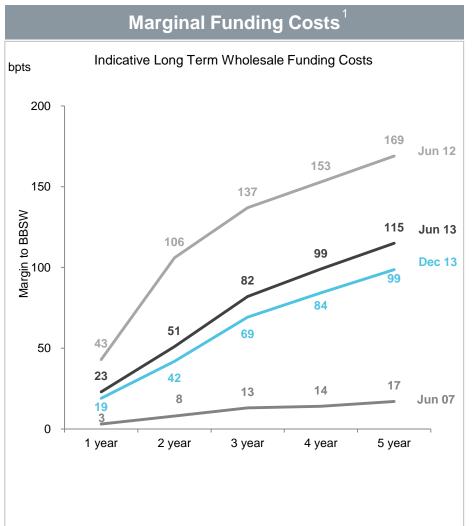
<sup>1</sup> Basis points contribution to change in APRA CET1 ratio.

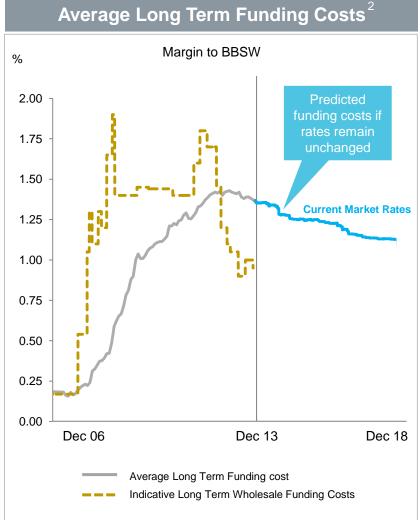
<sup>2</sup> Basis points contribution to change in internationally harmonised CET1 ratio.

<sup>3</sup> Includes reclassification of Bankwest non-retail AIRB portfolio to standardised as at 31 December 2013.

Credit Risk Factors (CRF) refers to the Group's estimates of regulatory PD, LGD and EAD.

## **Wholesale Funding Costs**







CBA Group Treasury estimated blended wholesale funding costs.

<sup>2</sup> Forecast assumes wholesale market conditions / rates remain at current levels.

## **APRA & International Comparison**

The following table provides details of the impact on CBA Group capital, as at 31 December 2013, of the differences between the APRA Basel III prudential requirements<sup>1</sup> and the requirements of the Basel Committee on Banking Supervision (BCBS).<sup>2</sup>

	CET1 %	Tier 1 Capital %	Total Capital %
Basel III (APRA)	8.5%	10.6%	11.4%
Equity investments	1.0%	1.0%	1.0%
Deferred tax assets	0.3%	0.3%	0.3%
IRRBB risk weighted assets	0.5%	0.6%	0.6%
RWA treatment - mortgages	1.1%	1.2%	1.4%
Total adjustments	2.9%	3.1%	3.3%
Basel III (International)	11.4%	13.7%	14.7%

APRA Basel III final standards released September 2012.

BCBS December 2010 Paper.

## **APRA & International Comparison**

 The APRA prudential requirements are more conservative than those of the BCBS, leading to lower capital ratios under APRA:

#### **Equity investments**

100% deduction is required from CET1 for equity investments in financial institutions and entities that are not consolidated for regulatory purposes (e.g. insurance and funds managements businesses). APRA requires these equity investments to be 100% deducted from CET1. The BCBS allows a concessional threshold before the deduction is required.

# Deferred tax assets

100% deduction is required from CET1 for deferred tax assets relating to temporary differences. APRA requires all deferred tax assets, including those relating to temporary differences, to be 100% deducted from CET1. The BCBS allows a concessional threshold before the deduction is required.

#### **IRRBB RWA**

APRA requires the inclusion of IRRBB within RWA. The BCBS requirements make no reference to IRRBB RWA.

# RWA treatment - mortgages

APRA imposes a floor of 20% on the downturn Loss Given Default (LGD) used in advanced credit models for determining credit RWAs for residential mortgages. The BCBS imposes a downturn LGD floor of 10% for these exposures.

## **Regulatory Expected Loss**

	Basel III Dec 13 <sup>1</sup> (\$m)	Basel III Jun 13 (\$m)	Basel III Dec 12 (\$m)
CBA Regulatory Expected Loss (EL)	4,516	5,682	5,497
Eligible Provision			
Collective provision <sup>2</sup>	2,698	2,668	2,701
Individually assessed provisions <sup>2,3</sup>	2,192	2,668	2,622
Other provisions	24	31	18
Subtotal	4,914	5,367	5,341
General Reserve for Credit Losses adjustment	283	297	282
less ineligible provisions <sup>4</sup>	(917)	(253)	(302)
Total Eligible Provision	4,280	5,411	5,321
Regulatory EL in excess of Eligible Provision	236	271	176
Common Equity Tier 1 Adjustment	236	271	176

4 Includes provisions for assets under standardised portfolio.

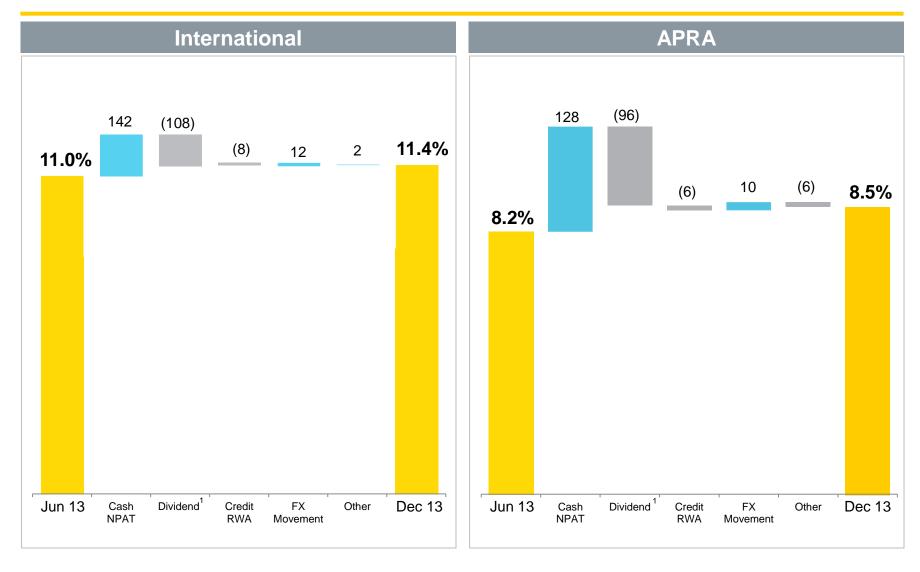


Effective from 31 December 2013. APRA revoked AIRB accreditation in respect of the Bankwest non retail portfolio. The impact on the Group's capital level was not material.

Includes transfer from Collective provision to Individually assessed provisions in accordance with APS 220 requirements (Dec 13: \$148m, June 13: \$159m, Dec 12: \$139m).

Individually assessed provisions at Dec 2013 include \$628m in partial write offs (June 13: \$881m, Dec 12: \$638m).

#### **CET1 – Movement in 1H14**

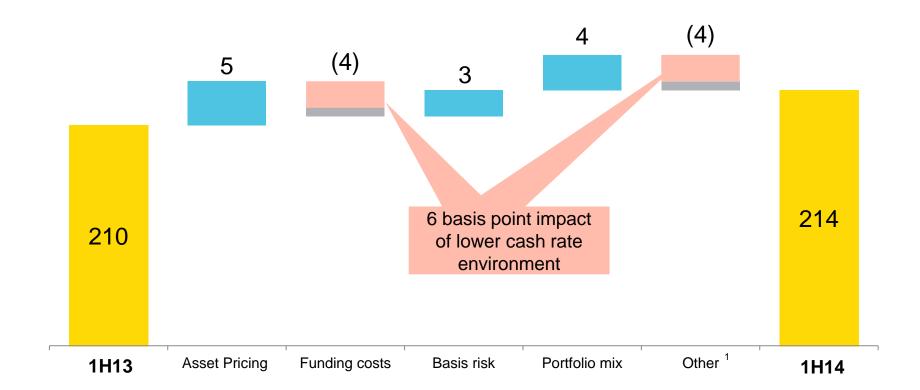




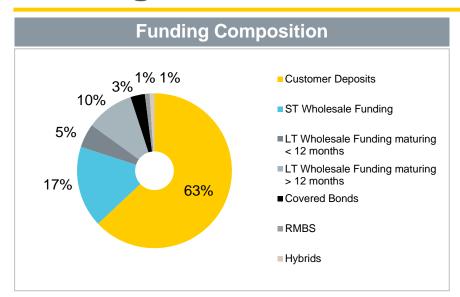
# **Group NIM**

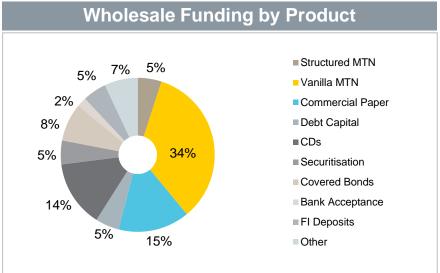
#### **12 Month Movement**

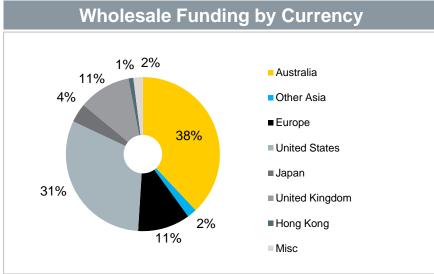
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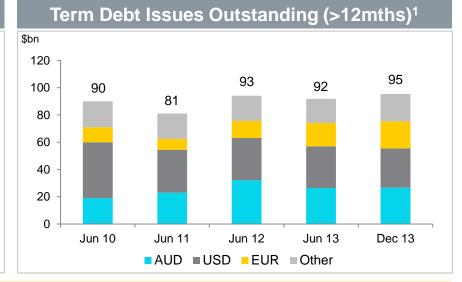


#### **Funding – Portfolio**

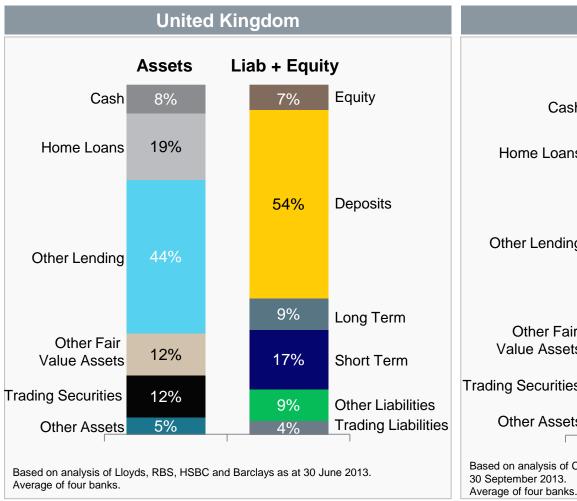


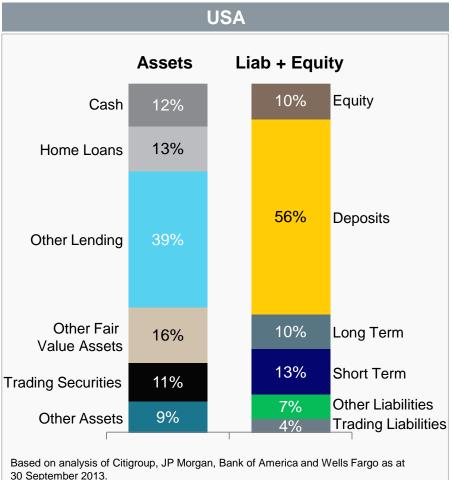




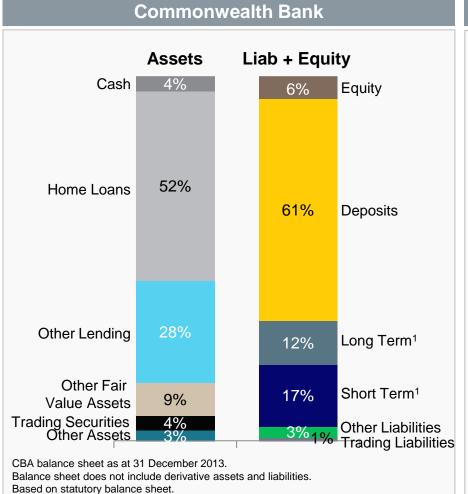


### **UK and US Balance Sheet Comparison**





### Australian Banks - Safe Assets, Secure Funding



#### **Balance Sheet Comparisons**

#### Assets - CBA's assets are safer because:

- 52% of balance sheet is home loans, which are stable/long term
- Trading securities and other fair value assets comprise just 13% of CBA balance sheet compared to 24% and 27% for UK and US banks respectively
- CBA's balance sheet is less volatile due to a lower proportion of fair value assets

Assets*				
	Amortised cost	Fair Value		
CBA	81%	19%		
UK	46%	54%		
US	54%	46%		

#### Funding – a more secure profile because:

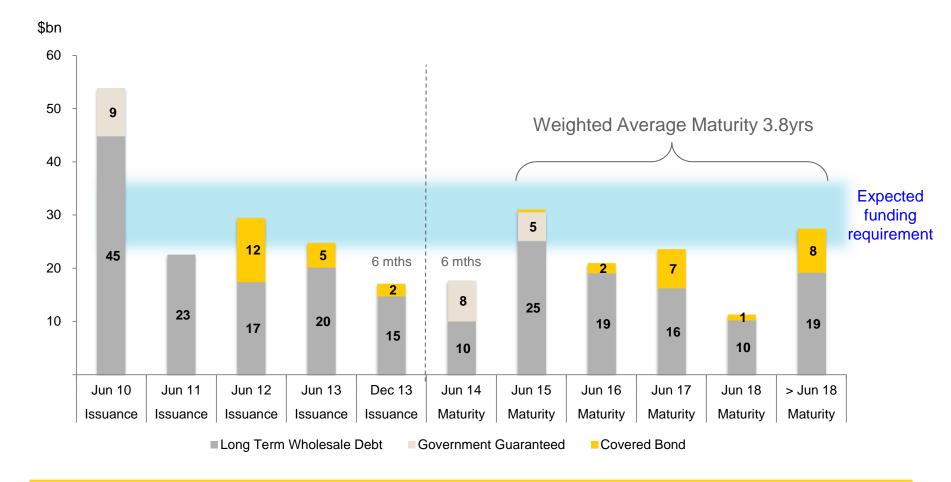
- Highest deposit base (61% including 29% of stable household deposits)
- Reliance on wholesale funding similar to UK and US banks, although a longer profile than UK banks, which gives CBA a buffer against constrained liquidity in the wholesale markets



<sup>\*</sup> Includes grossed up derivatives.

## Funding – Issuance and Maturity

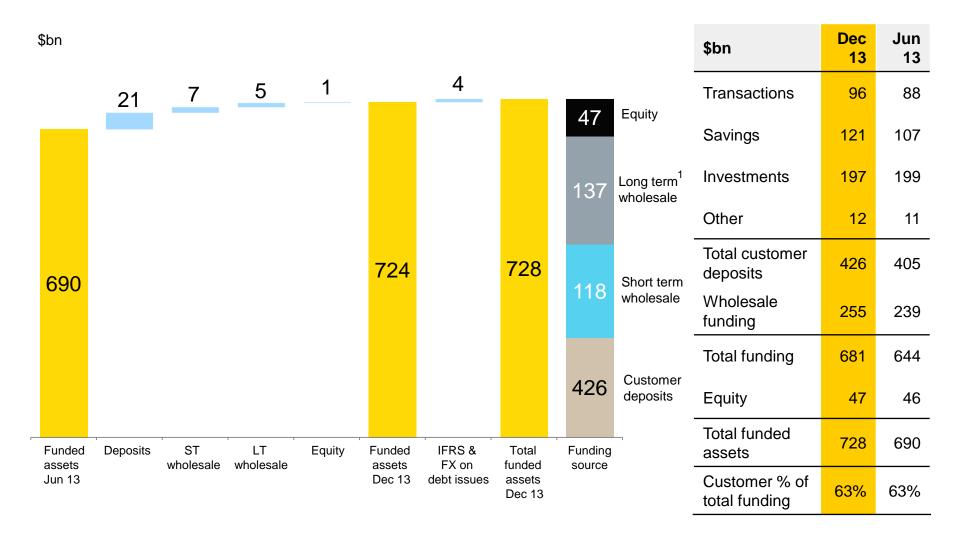
- Funding strategy driven by market and investor diversity, appropriate maturity profile and overall cost
- Term wholesale funding requirement has eased materially since FY 2010



Maturity profile includes all long term wholesale debt. Weighted Average Maturity of 3.8 years includes all deals with first call or maturity of 12 months or greater.



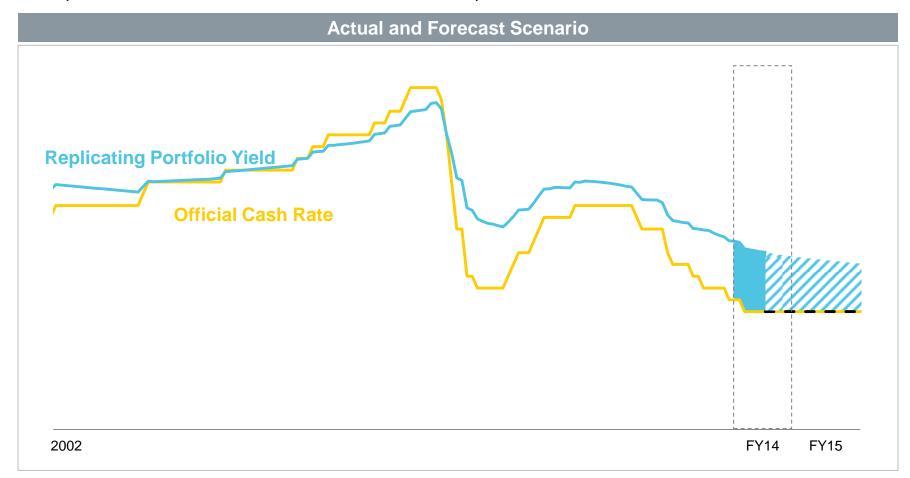
#### **Funded Assets**





#### **Replicating Portfolio**

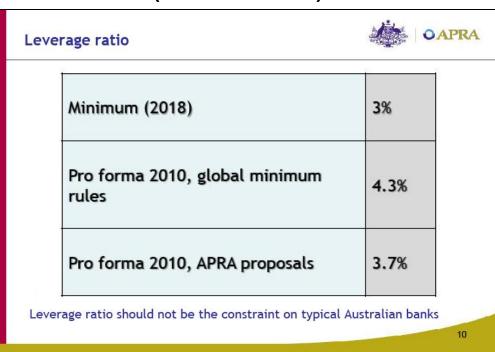
 Replicating portfolio provides partial economic hedge for certain liabilities and assets that display imperfect correlation between the cash rate and the product interest rate



## Leverage ratio

- Supplementary measure to the risk based capital requirements proposed by the Basel Committee
  - Monitors build up of excessive leverage
  - Ratio is Tier 1 Capital as a percentage of total exposures (on and off balance sheet)
  - Observation period against 3% level until 2017
  - Publically disclosed from 1 January 2015
  - To be implemented1 January 2018
- APRA expected to follow Basel Committee proposals

# APRA's view of industry levels (November 2011)



#### **Regulatory Change**

	2013	2014	2015	2016	2017	2018
Capital	Bank capital (Basel III) - implemented (CET1 min 4.5%)  Life and general insurance capital - implemented		Leverage ratio - observation period (publicly disclosed)  Level 3 reforms - to be implemented	Capital conservation buffer  - to be implemented (CET1 2.5%)  D-SIB surcharge  - to be implemented (CET1 1.0%)		Leverage ratio - to be implemented

#### Capital

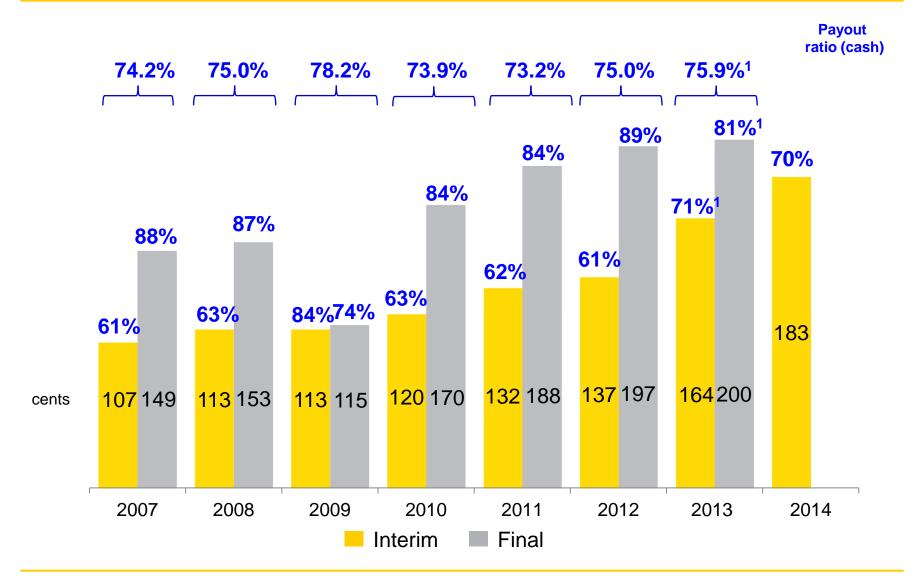
- Strong capital levels in lead up to implementation of capital conservation buffer and D-SIB surcharge in 2016
- Draft Level 3 (conglomerate) standards released by APRA in May 2013 expect current capital levels to be sufficient
- Leverage ratio public disclosure from 1 January 2015 testing a 3% minimum based on Tier 1 capital as a percentage of exposures

	2013 Q1 14	Q2 14	2015	2016	2017	2018	
Liquidity & Funding	LCR & NSFR - BCBS observation period  LCR - APS 210 finalised	CLF - portfolio guidance expected Mar 14  LCR - forecast CLF application	<b>LCR</b> - begin APRA reporting	LCR - to be implemented (LCR > 100%)			NSFR - to be implemented

#### **Liquidity & Funding**

- APRA standard finalised Dec 2013 with effect from 1 Jan 2014
- Liquidity Coverage Ratio (LCR) applies from 1 Jan 2015 with no phase in
- RBA to provide Committed Liquidity Facility (CLF) to address shortage of \$A HQLA1
- Aggregate level of \$A HQLAs currently held by scenario analysis banks seen as appropriate
- Net Stable Funding Ratio (NSFR) to be considered after finalisation of global arrangements

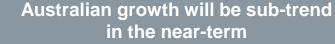
#### **Dividend per share**

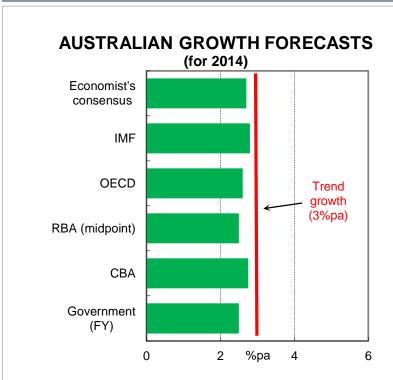


#### **Notes**

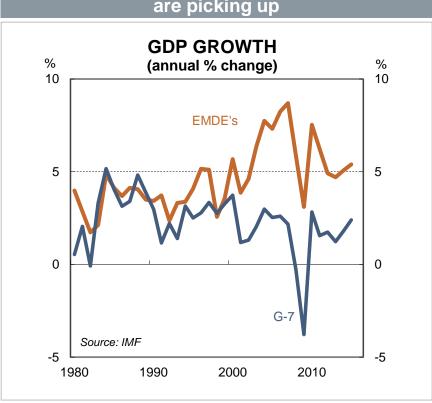
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### **Australia in perspective**



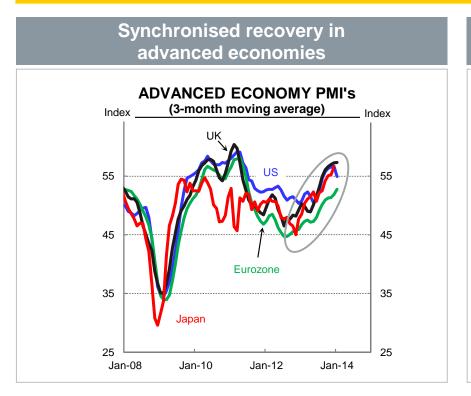


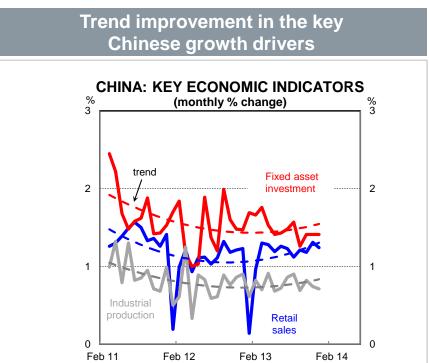
# While other advanced economies are picking up



- ♦ The Australian economy is expected to run a little below trend over 2014. With the advanced economies lifting, the Australian relative outperformance theme of the past few years will weaken.
- Nevertheless, Australia is set to complete 23 years of uninterrupted economic growth in 2014.

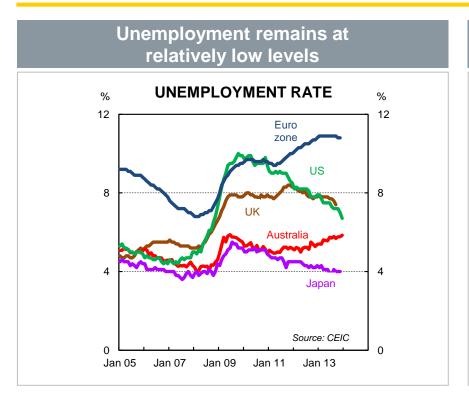
#### The global backdrop

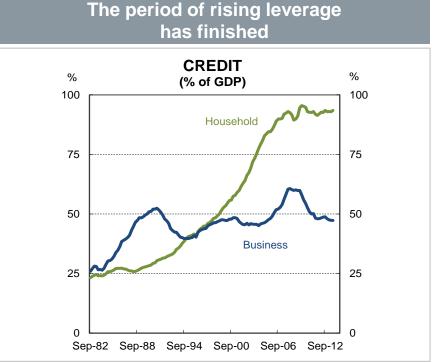




- There is a synchronised upturn underway in the advanced economies.
- China's potential growth rate has moved lower over the past few years. But a cyclical variation driving fluctuations around that potential will continue. The cyclical component of Chinese growth is picking up with some of that benefit flowing into commodity-intensive areas such as construction and infrastructure.

#### **Australia in perspective**

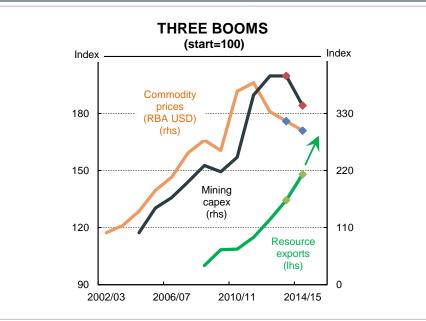




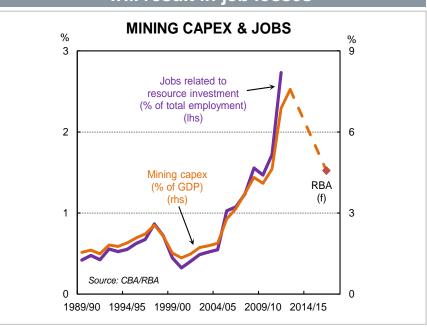
- Australian growth outperformance may be narrowing. But public finances and the financial system remain in good shape. Household and corporate balance sheets are significantly stronger than before the 2008-09 financial crisis.
- Below trend growth means unemployment will rise further. But Australia's unemployment rate is relatively low on a global perspective.

# The resources boom is the defining feature of the Australian landscape over the past 10 years

# The resources boom has really been three overlapping waves

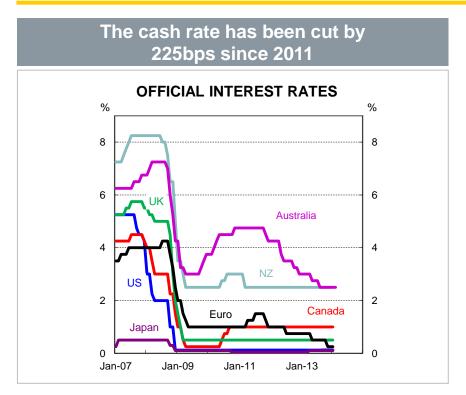


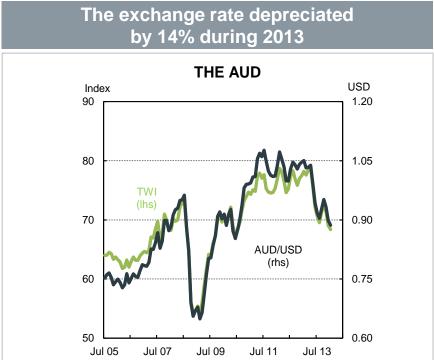
# Lower mining construction will result in job losses



- ♦ The resources boom is composed of three overlapping waves:
  - the income phase associated with the step up in commodity prices is over;
  - the mining investment phase triggered by high prices is ending; but
  - the production and export phase is just beginning.
- Resource exports will offset some of the downturn in mining capex. But the operational phase is less labour intensive than the construction phase. A bigger contribution from those parts of the non-mining economy with the greatest complementarity to mining construction is needed to avoid job losses.

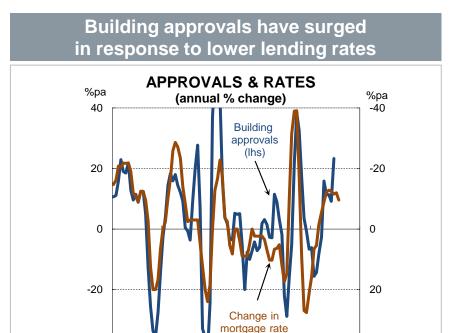
### **Policy settings are stimulatory**





- The cash rate stands at a record low of 2.5%. The resultant stimulus is working and further rate cuts seem unlikely. Policy makers would prefer to see any further stimulus come via a lower AUD.
- The AUD/USD depreciated by 14% during 2013. A lower currency is providing much needed relief for exporters and import-competing sectors. The AUD/USD is likely to edge lower during 2014.

#### **Policy is working**



adv 2 qtrs, rhs)

Sep-06

Sep-11

Sep-01

#### Commercial finance commitments have turned up **LENDING & NON-MINING CAPEX** (annual % change) 70 Capex (ex mining) (lhs) 20 35 Commercial lending\* (adv 5 mnths, rhs) \*Smoothed

Jul-08

Jul-11

Stimulatory policy settings are working.

Sep-96

-40

Sep-91

Housing activity has lifted significantly. Residential construction will move higher in 2014. Together with a wealth effect from higher prices, consumer activity should benefit as well. Commercial finance commitments, a funding source for non-mining business capex, are also now rising. The growth transition towards the non-mining economy is underway.

-20

Jul-02

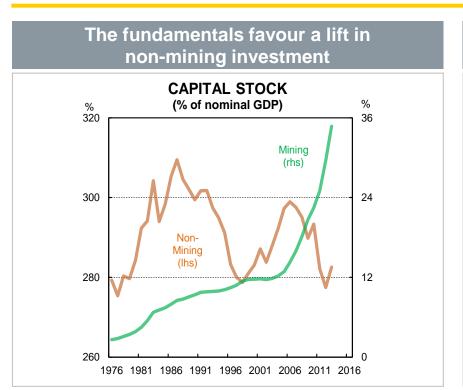
Jul-05

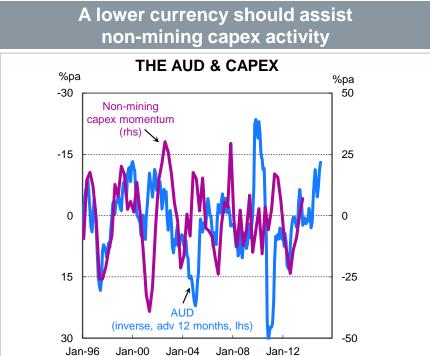
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Jul-14

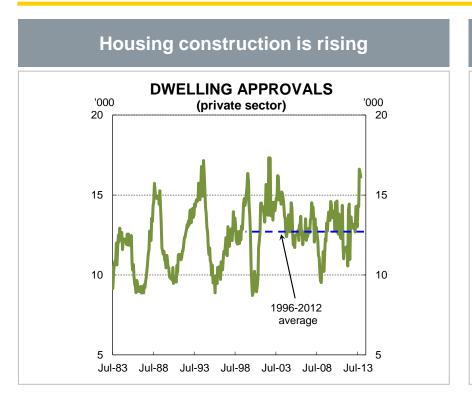
# The transition from mining to non-mining led growth: non-mining business capex

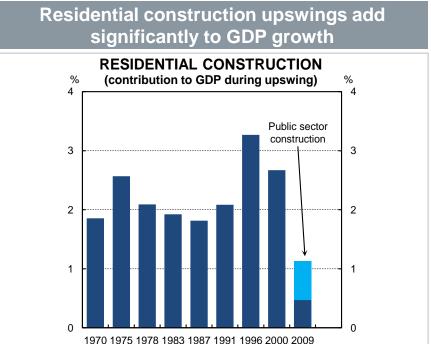




- One of the targeted areas to offset a fall in mining construction is non-mining business capex. The
  evidence on this part of the growth story was initially weak but now looks more convincing.
- The fundamentals favour a lift in non-mining capex. The non-mining sector has allowed it's capex focus to stagnate.
- A lower AUD is reinforcing the stimulus from lower interest rates to non-mining capex and across the broader economy.

# The transition from mining to non-mining led growth: residential construction

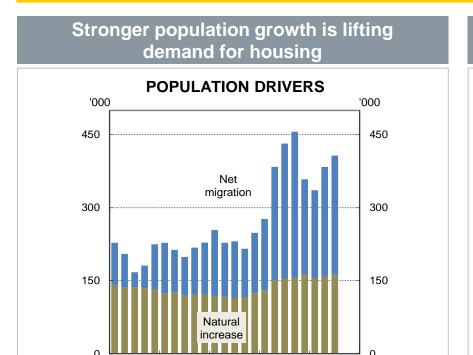




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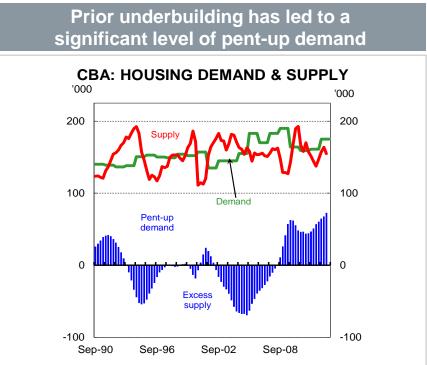
- The other area policy makers are targeting is residential construction. Significant progress has been made and the residential construction upturn looks entrenched.
- Low lending rates have unlocked housing demand through improving affordability.
- Higher residential construction will add significantly to GDP growth, boost wealth positions (through higher house prices) and have a multiplier spending effect on other industries such as retail.

# The transition from mining to non-mining led growth: residential construction



2000/01 2005/06 2010/11

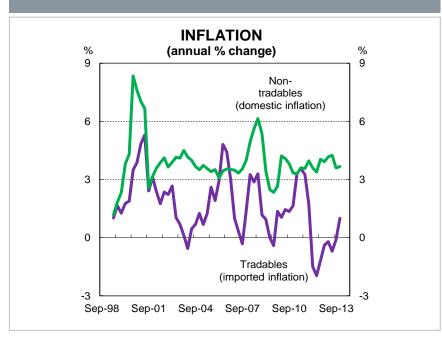
1995/96



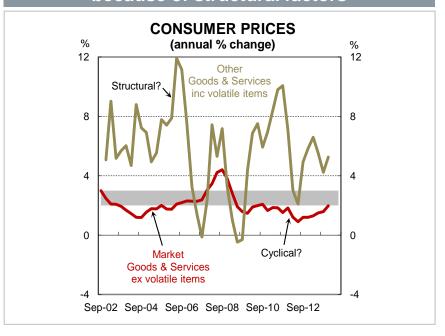
- Targeting residential construction is a smart policy. The fundamentals favour a lift in housing construction.
- Population growth is lifting again which means strong demographic demand for new housing.
- New construction has fallen short of demand in recent years as the sector competed for labour and materials with mining and infrastructure. This has led to a significant pent-up demand for housing.

## **Upside inflation risks are appearing**

#### A lower AUD is boosting imported inflation



# While domestic inflation looks to remain high because of structural factors

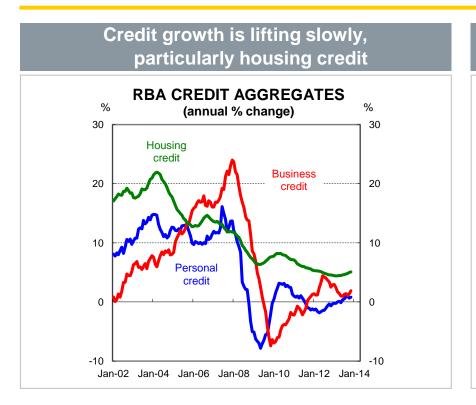


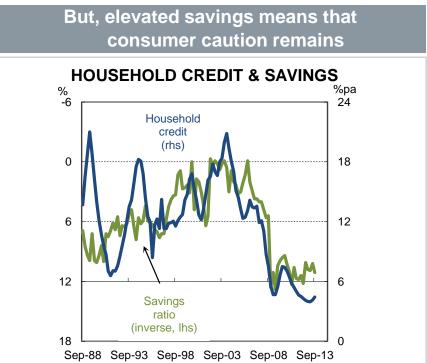
- A lower currency helps economic activity. But it also brings some upside price pressures as well.
   The RBA has recently revised up its inflation forecasts, partly because of the lower AUD.
- ♦ Domestic inflation needs to slow to offset the lift in import prices. But domestic inflation is proving sticky and seems to reflect some *structural* influences. There are some upside risks to overall inflation rates in 2014 as a result.

### **Housing market - summary**

- An orderly adjustment occurred in the Australian housing market after the Global Financial Crisis. The adjustment was characterised by slower credit growth, increased savings and lower servicing ratios.
- Australian house prices underwent a modest correction as part of the adjustment and are rising again.
- Recent increases in house prices have been concentrated in Sydney (where real prices were little changed from 2004) and Perth (where population growth is still strong). Prices in Melbourne (where excess demand pressures are weaker compared to the national average) have just passed previous peaks. Price trends in other capitals and regional areas are more restrained.
- Demand-supply imbalance in the housing market and improved affordability significantly reduce the risk of a material decline in house prices.
- Factors that typically characterise a house price bubble, such as rapid credit growth, an easing in lending standards and
  expectations of rapidly rising prices are either not evident or evident only to a limited extent in Australia.
- Recent investor interest in the housing market is a rational response to the low-interest rate environment created by central banks.
- RBA Governor Stevens notes that "Australian dwelling prices, relative to income, are in the pack of comparable countries"<sup>1</sup>.
- ♦ Legal and employment differences to the US suggest minimal risk of a US-style house price collapse.
- Recent arrears trends suggest limited stress in the housing market.
- Stress testing indicates that modest and manageable housing portfolio losses are the most likely outcome.

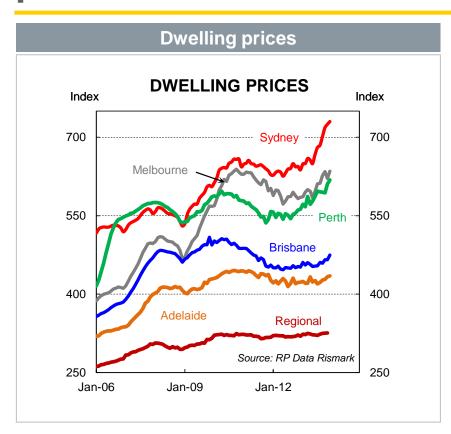
#### **Credit growth is slowly edging higher**





- Household and corporate balance sheets are in good shape given cautious approach to increasing debt over the past few years.
- Australian households are not deleveraging in a strict sense. But the period of rising leverage has ended.

# Australian dwelling prices are rising again, after a period of stabilisation

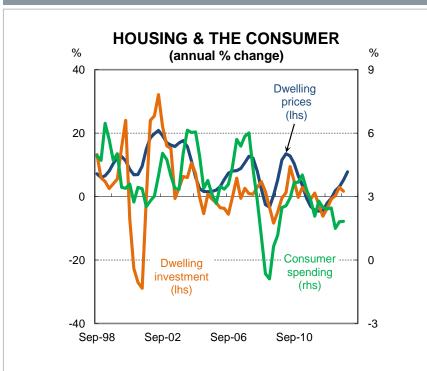


Dwelling price growth				
change (%)	3 Years to Dec 13	12 mths to Dec 13	6 mths to Dec 13	
Sydney	13.4	14.5	9.4	
Melbourne	0.9	8.5	6.3	
Brisbane	(2.5)	5.1	4.7	
Adelaide	(2.2)	2.8	2.1	
Perth	6.8	9.9	5.3	
Australia	5.3	9.8	6.6	
ource: RP-Data R	ismark, Hedoni	c Index.		

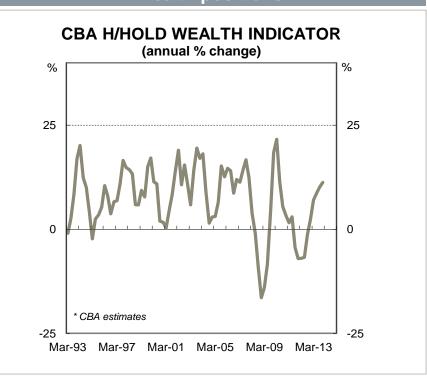
- Rising dwelling prices is one of the transmission paths for monetary policy.
- The recent pick up in dwelling prices has been focussed in the Sydney and Perth markets. These are also the States that have had the most residential underbuilding over the past few years.
- Rising dwelling prices boosts wealth, encourages construction activity and lifts sentiment.

### The transmission of higher house prices

Rising house prices boosts wealth, encourages construction activity and lifts sentiment

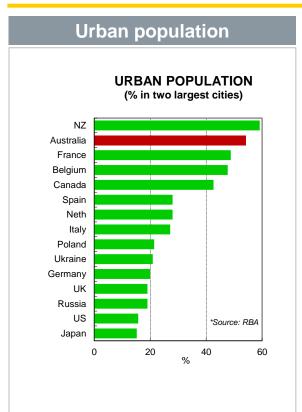


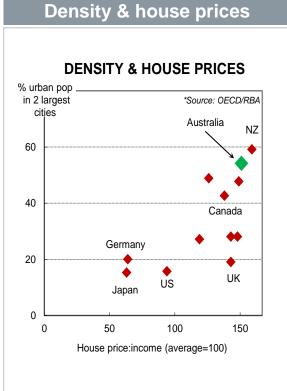
Higher house prices are positive for wealth positions

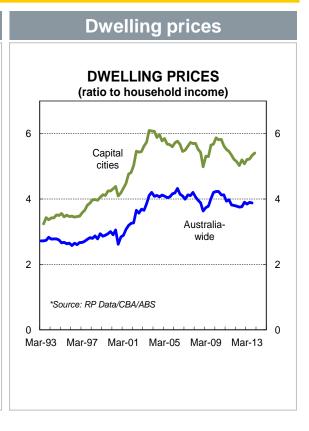


- Policy stimulus has boosted house prices the dominant part of wealth.
- Australian studies suggest that each \$1 change in wealth moves consumer spending by 4-5¢.
   Positive spinoffs to consumer sentiment as well.

#### Urbanisation rates important in assessing house prices







- Australia is one of the most urbanised countries in the world; ~54% of urban population in 2 major cities.
- Housing demand and higher incomes are concentrated in the capital cities.
- Price (capital city)-to-Australia-wide income ≈ 5 times.
- Price-to-income (Australia wide) ≈ 4 times.

#### Factors that typically characterise a house price bubble are not evident in Australia

Housing "Bubble" – typical characteristics	Current position in Australia
Unsustainable asset prices	<ul> <li>Prices supported by the excess of demand over supply</li> <li>Australia's population continues to grow at above average rates</li> <li>Supply-side responding – lift in construction underway</li> <li>Below-average residential vacancy rates and above-average rents</li> </ul>
Speculative investment artificially inflates asset prices	Investor interest is a rational response to low interest rates, rising risk appetite and the pursuit of yield.
Strong volume growth driven by relaxed lending standards	<ul> <li>Already stringent standards tightened through GFC</li> <li>Minimal "low doc" lending</li> <li>Mortgage insurance for higher LVR loans</li> <li>Full recourse lending</li> </ul>
Interaction of high debt levels and interest rates	<ul> <li>A high proportion of borrowers ahead of required repayment levels</li> <li>Interest rate buffers built into loan serviceability tests at application</li> <li>Housing credit growth remains subdued – at the bottom end of the range of the past three decades.</li> </ul>
Domestic economic shock – trigger for price correction	<ul> <li>Respectable Australian economic growth outcomes</li> <li>Relatively low unemployment, high quality lending, low arrears</li> </ul>

#### Significant differences between Australian and US housing markets minimise risk of a US style house price collapse

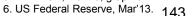
	CBA / Aust	US
Unemployment	5.8% <sup>1</sup>	6.7%²
No-Recourse Lending	No	Yes
Variable vs Fixed	~85%/15%	~15%/85%
Sub-Prime (% of mkt)	Minimal <sup>3</sup>	~10%4
Securitisation %	7.8% <sup>5</sup>	22%6
Account ownership	Retained by bank	Extensively on- sold
Arrears	1.18% <sup>7</sup>	6.41%8

#### Australian mortgage product

- Principal and interest amortising 25/30 year loan
- Variable interest rate set at bank's discretion
- Limited pre-payment penalty
- Full recourse to borrower
- No tax deduction for owner occupied housing
- Higher risk loans are subject to Lenders Mortgage Insurance (LMI)
- Minimal "low documentation" (ie self certified) market with tighter lending criteria
- Tight consumer credit regulations
- Major banks account for majority of new originations and "originate-to-hold"

8. Mortgage Bankers Association, QIII 2009.

<sup>3.</sup> RBA FSR, Mar'13, graph 3.21.







<sup>1.</sup> ABS. Jan'14.

<sup>4.</sup> Federal Reserve Bank of San Francisco QIII 09.

<sup>7.</sup> S&P, Nov'13.

<sup>2.</sup> Bureau of Labor Statistics, Jan'14.

<sup>5.</sup> RBA, Nov13.

#### **New Zealand**

#### **Economic Summary – New Zealand**

	2010	2011	2012	2013	2014 (f)	2015 (f)
Credit growth (annual – June vs June)	0.7	1.5	2.5	4.1	4-6	4-6
Household credit	2.5	1.1	1.8	5.1	5-6	4-6
Business credit	-7.9	1.1	4.0	1.6	2-4	4-6
Agriculture credit	2.3	-0.9	3.1	4.4	3-5	5-7
GDP growth (annual average)	1.2	1.2	2.8	2.2	3.4	3.5
CPI (annual average)	1.8	3.8	2.2	0.8	1.7	2.4
Unemployment (year average)	6.6	6.5	6.6	6.6	6.2	5.8
OCR (June qtr)	2.75	2.5	2.5	2.5	3.0	3.5

**ASB Economists Forecasts** Credit Growth GDP, Unemployment & CPI Cash Rate

= 12 months to June qtr

= Year average

= June qtr

#### **Customer Satisfaction - Sources**

- 1 Roy Morgan Research Retail Main Financial Institution (MFI) Customer Satisfaction. Australian population 14+, % "Very Satisfied" or "Fairly Satisfied" with relationship with that MFI. 6-month rolling average. The ranking refers to CBA's position relative to the other three main Australian banks (Westpac, NAB and ANZ). CBA excludes Bankwest.
- 2 DBM Business Financial Services Monitor (December 2013), average satisfaction rating of business customers' Main Financial Institution (MFI), across all Australian businesses, using an 11 pt scale where 0 is Extremely Dissatisfied and 10 is Extremely Satisfied, 6 month rolling average.
- 3 DBM Business Financial Services Monitor defines micro business as those with annual turnover up to \$1 million, small businesses have turnover of \$1 million to less than \$5 million, medium businesses have turnover of \$5 million to less than \$50 million, large businesses have turnover of \$50m or more, and uses a 6 month rolling average.
- Wealth Insights overall satisfaction score Ranking of Colonial First State (the platform provider) is calculated based on the weighted average (using Plan for Life FUA) of the overall satisfaction scores of FirstChoice and FirstWrap compared with the weighted average of other platform providers in the relevant peer set. The relevant peer set includes platforms belonging to Westpac, NAB, ANZ, AMP and Macquarie in the Wealth Insights survey.
- 5 TNS (BFM) Business Finance Monitor. Decision makers in business Business, Commercial, Institutional & Rural. Approx. 4,100 annual surveys, 4 quarter rolling data. Overall Performance measure of 'Main Bank' relationship -'top 2 box' score on a 1-6 scale ('Excellent' or 'Very Good'). Sep 2013. Ranking amongst ASB, ANZ, BNZ, Westpac.
- 6 Camorra (RMM) Retail Market Monitor. New Zealand population 15+. Approx. 13,000 annual surveys, 12 month rolling data.

  Overall Performance measure of 'Main Bank' relationship -'top 2 box' score on a 1-5 scale ('Excellent' or 'Very Good'). Dec 2013. Ranking amongst ASB, ANZ, BNZ, Westpac, excludes Kiwibank.
- 7 PT Bank Commonwealth in Indonesia rated number one among foreign banks for customer service as measured by MRI (the Industry Standard for Customer Service Excellence).
- Products per Customer Roy Morgan Research. Australian Population 18+, Banking and Finance products per Banking and Finance customer at financial institution. 6 month rolling average. CBA excludes Bankwest.
- 9 Proportion of Banking & Finance customers' Wealth products captured by the financial institution. Roy Morgan Research. Australian Population 18+, 6 month rolling average. Wealth Products includes Insurance, Managed Investments and Superannuation. CBA excludes Bankwest.
- 10 Roy Morgan Research, Australians 14+, Proportion of Banking and Finance MFI Customers that nominated each bank as their Main Financial Institution, 12 month rolling data to December 2013. CBA includes Bankwest.

#### **Notes**

#### **Productivity Metrics - Definitions**

Customer service transactions per FTE - Average number of transactions completed per week in branch by Retail Customer Service Representatives.

% Personal loans funded same day - Percentage of personal loans funded on day of application based on applications eligible for same day funding service.

Direct Banking number of calls presented - Total calls answered and processed by all agents.

% Deposit customers receiving e-statements - Percentage of deposit account holders who have elected to receive electronic statements using NetBank.

Transactions per intelligent deposit machine - Average number of transactions completed per week using an intelligent deposit machine.

WM average turnaround time - Average time to complete all unit prices.

WM volumes - Number of fund unit prices completed daily.

WM Headcount - Number of full time equivalent headcount.

#### Notes

#### Sustainability scorecard

Complete definitions for scorecard metrics are available at <a href="https://www.commbank.com.au/sustainability2013">www.commbank.com.au/sustainability2013</a>

All metrics capture data from Australian domestic operations only (excluding Bankwest), unless otherwise stated.

- 1 Proportion of each financial institution's Retail MFI customers surveyed by Roy Morgan Research that are either 'Very Satisfied' or 'Fairly Satisfied' with their overall relationship with that financial institution. Metric reported as a 6 month rolling average, based on the Australian population aged 14+. Ranking relative to the other three main Australian banks (Westpac, NAB and ANZ).
- Average satisfaction of each financial institution's MFI business customers surveyed by DBM Business Financial Services Monitor. 0 is 'Extremely Dissatisfied', 10 is 'Extremely Satisfied'. Metric reported as a 6 month rolling average. Ranking relative to the other three main Australian banks (Westpac, NAB and ANZ).
- 3 Score calculated based on the weighted average of the overall satisfaction scores of FirstChoice and FirstWrap. 1 is 'Poor', 10 is 'excellent'. Ranking calculated by comparing the score with the weighted average of other platform providers in the relevant peer set to include platforms belonging to Westpac, NAB, ANZ, AMP and Macquarie in the Wealth Insights survey. The survey is conducted annually.
- 4 Index showing the proportion of employees replying 4 or 5 to questions relating to satisfaction, retention, advocacy and pride on a scale of 1-5 (5 is 'strongly agree", 1 is "strongly disagree"). The survey is conducted annually. In 2012, the Group moved the people and culture survey administration to a new provider, no prior year data is available.
- 5 Percentage of roles at the level of Executive Manager and above filled by women, in relation to the total domestic headcount at the level of Executive Manager and above as at 30 June and 31 December for 1H14.
- LTIFR is the reported number of occurrences of lost time arising from injury or disease that have resulted in an accepted workers compensation claim, for each million hours worked by the average number of domestic employees over the year. Data is complete as at 30 June and 31 December for 1H14. Prior year data is updated due to late reporting of incidents that occurred during the year, or the subsequent acceptance or rejection of claims made in the year. As a result, 2013 year has changed from 1.7 to 2.0.
- Absenteeism is the annualised figure as at 30 June and 31 December for 1H14. Absenteeism refers to the average number of sick leave days (and, for CommSec employees, carers leave days) per domestic full-time equivalent (FTE).
- 8 Scope 1 and 2 data is collected in line with NGER legislation. Scope 3 relate to the upstream emissions related to Scope 1 and 2 emission sources.
- 9 The number of active school banking students banked at least once during a 12 month period through a school banking school and the number of students booked to attend Commonwealth Bank Foundation's StartSmart programs.

