

**Commonwealth**Bank



FOR THE FULL YEAR ENDED 30 JUNE 2016

COMMONWEALTH BANK OF AUSTRALIA | ACN 123 123 124 | 10 AUGUST 2016

# **Our Strategy**

#### **Customer Focus**

**Capabilities** 









**Growth Opportunities** 

"One CommBank"

Continued growth in business and institutional banking

Disciplined capability-led growth outside Australia



**TSR Outperformance** 

### **Our Vision and Values**

**Our Vision** 

**Our Values** 

To excel at

securing and enhancing

the financial wellbeing of

people, businesses and communities

Integrity

**Accountability** 

Collaboration

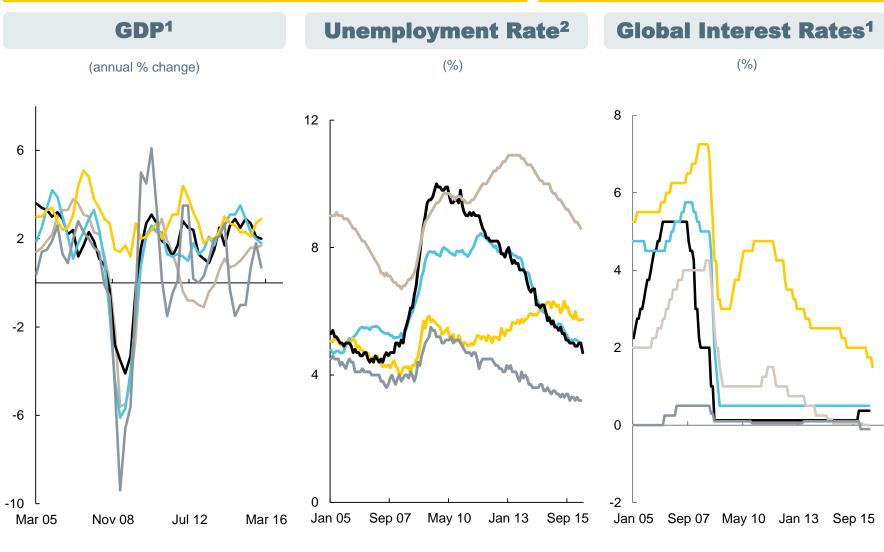
**Excellence** 

**Service** 

# Cash NPAT up 3%

	Jun 16	Jun 16 vs Jun 15
Statutory Profit (\$m)	9,227	2%
Cash NPAT (\$m)	9,450	3%
ROE – Cash (%)	16.5%	(170) bpts
Cash Earnings per Share (\$)	5.55	-
Dividend per Share (\$)	4.20	-

# Australia's economy exposed to global uncertainty





2. Source: CEIC

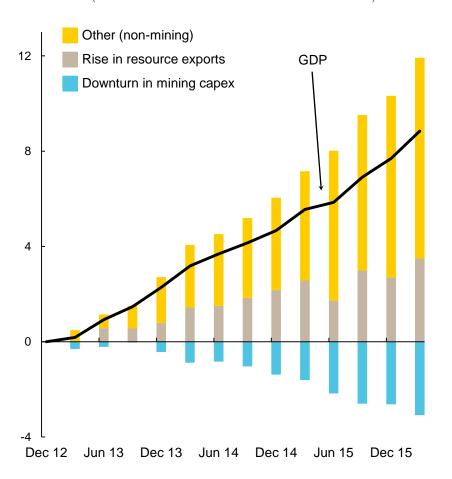
### The domestic growth transition continues

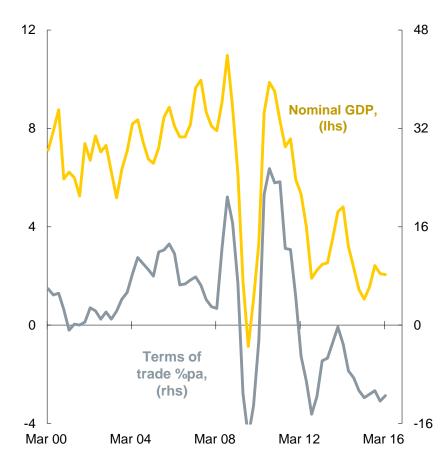
#### **Growth drivers from mining peak<sup>1</sup>**

#### **Nominal GDP/Terms of Trade**

(cumulative contribution to GDP since end 2012)



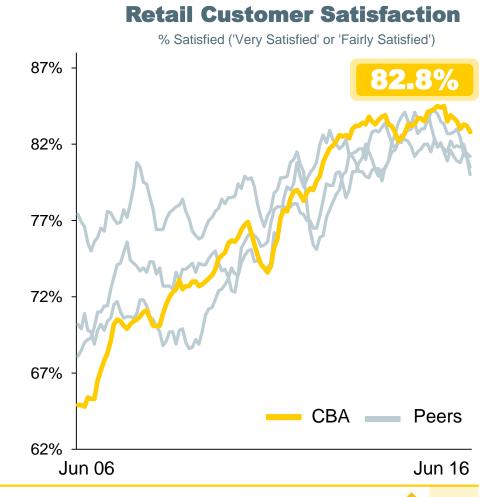




### **Continued focus on the customer**

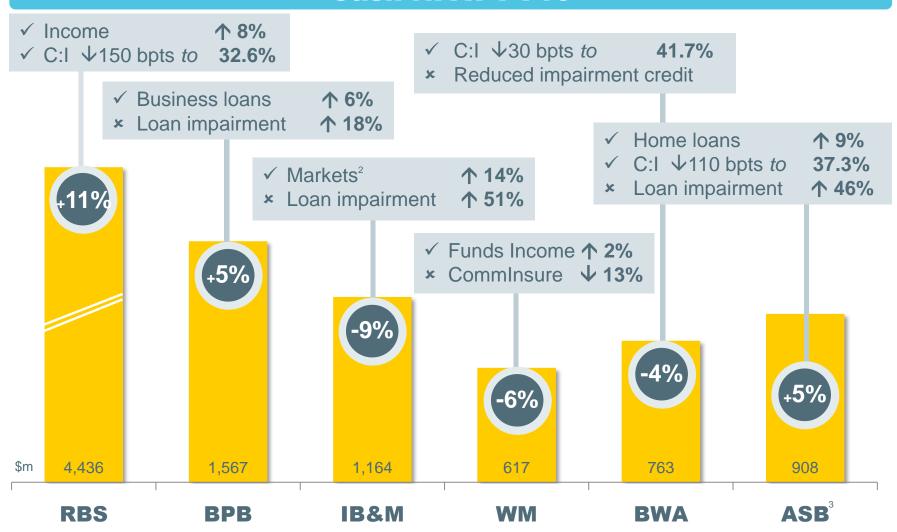
#### **Customer Satisfaction**

Retail	#1
Business	= #1
Wealth	#1
IFS	#1
Internet	#1



### **Divisional Contributions**

#### Cash NPAT FY16<sup>1</sup>



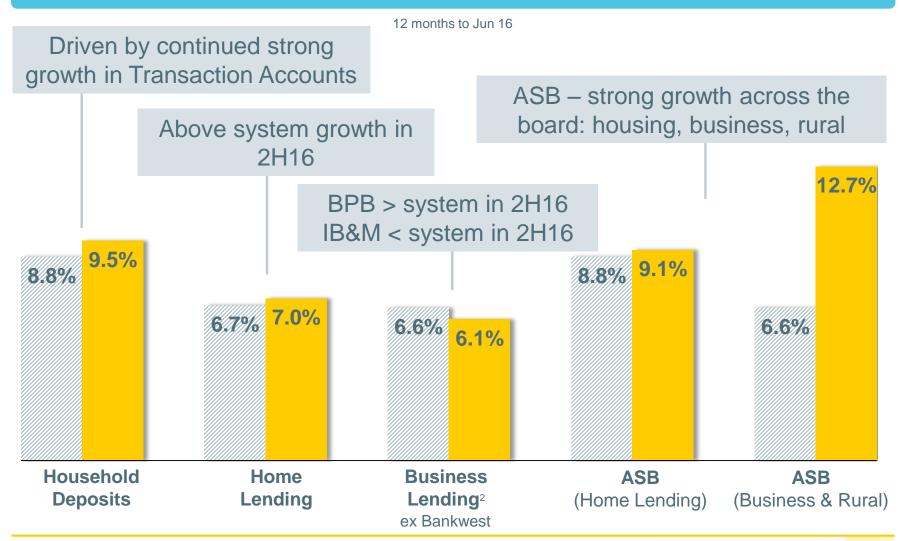
<sup>1.</sup> All movements on prior comparative period except where noted

3. ASB result and performance metrics in NZD

<sup>2.</sup> Growth in Markets income excluding derivative valuation adjustments

# Ongoing volume growth

#### **Balance Growth**<sup>1</sup>



Spot balance growth twelve months to June 2016. Source RBA/APRA/RBNZ. CBA includes BWA except Business Lending. 2. Domestic Lending balance growth (BPB & IB&M). Source RBA.





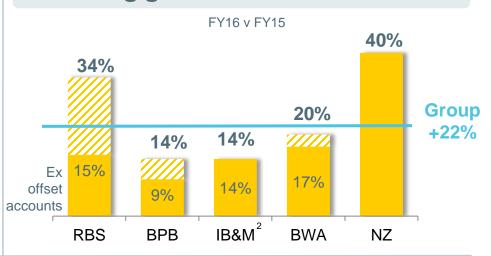


# **Transaction Banking**<sup>1</sup>

#### **Group Transaction Balances**



#### **Strong growth across divisions**



#### **RBS New Transaction Accounts<sup>3</sup>**



#### **Innovation & Simplicity**

- ✓ Real time
- ✓ Instant Banking
- ✓ Fast, simple processes

KBS

# **Innovation and Simplicity**

#### **Simplified Personal Loans**

Based on what you've told us we've estimated that you'd have...

\$50

Set at the end of each mooth infer making your loan repayments.

• Existing expenses/debts
• New loan repayments.
• Total remaining

It looks like you'd be spending 97% of your monthly income if you get this loan.

Consider reviewing your loan options, allowing extra for unexpected costs e.g.

interest rate increases if you've got variable rate loans or car repairs. Easy
application
and approval
with focus on
financial
wellbeing





**●**

Cards

-

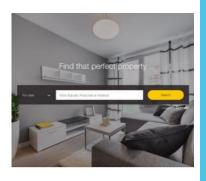
Tap & Pay

#### **Simplified Home Loans**

Easy conversion of conditional to full approval



#### **Enhanced Property Search**



Now across key platforms
- property listings, prices etc

#### **Instant Banking**

Open, fund and access transaction accounts in under 5 minutes

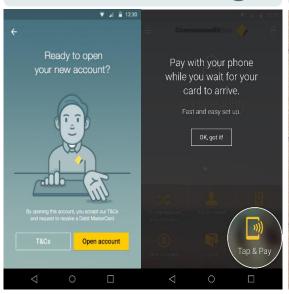


# **Innovation and Simplicity**

#### **Paperless Statements**



#### **Instant Banking**



#### Photo a bill



#### October 2015

Move to paperless statements with a single click - over 800,000 additional accounts now paperless<sup>1</sup>

#### **May 2016**

New transaction accounts opened < 5 minutes + instant access via Cardless Cash, Tap & Pay

#### **June 2016**

BPAY details
automatically
populated from photo
- simple click for
payment

# **Productivity + Efficiency + Investment**





Asset Finance Approval (Turnaround time)



SME Loan Approval - IFS (Turnaround time)

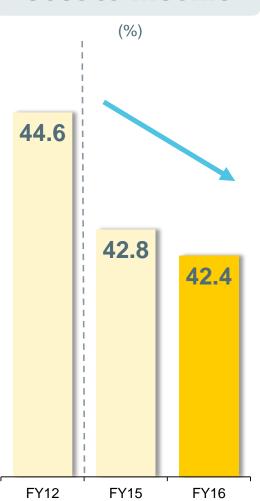


Colonial Customer Requests (Turnaround time)

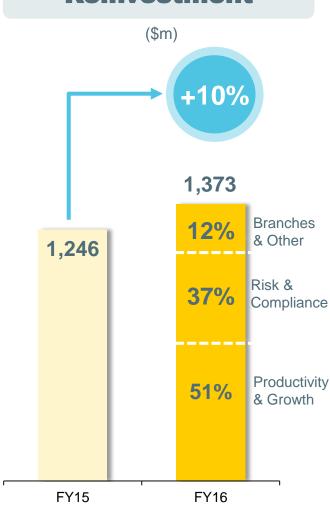


Bankwest
Small Business
Credit Card
(Turnaround time)

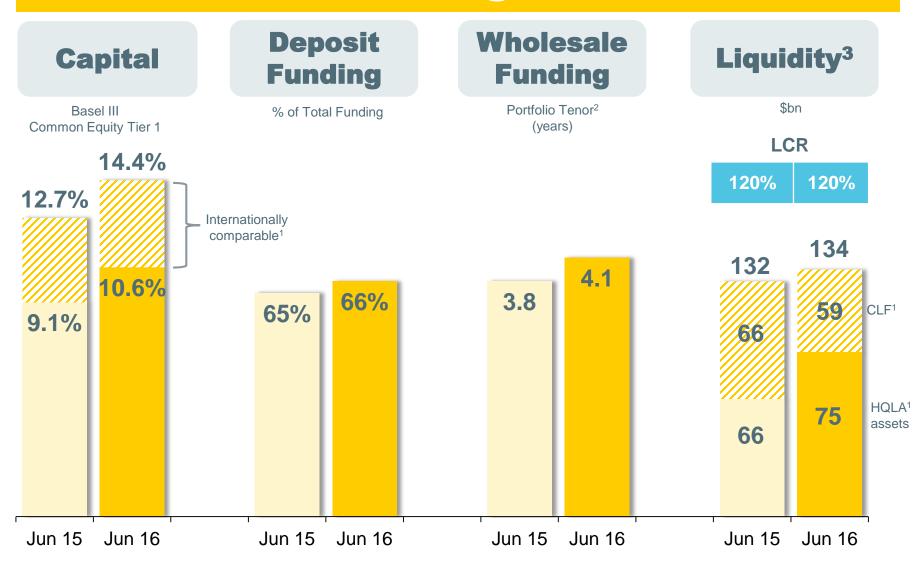




#### Reinvestment



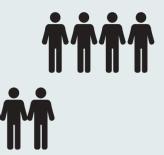
## **Strength**



# Depositors and shareholders fund our lending to borrowers

#### **Depositors**

11.3 million deposit customers



A customer who invests in a 3 year term deposit offer will earn

\$575 more per year\*

#### **Shareholders**

Over **800,000**Australian households are direct shareholders and millions more individuals through their superannuation funds



**76%** 

of profits are paid to shareholders as dividends. The average retail shareholder will receive \$3,738 this year

#### **Borrowers**

1.9 million home loan customers





\$403

per year saved on the average variable home loan\*\*

<sup>\*</sup> based on the average customer term deposit balance and CBA 3 year TD offer announced on 2 August, 2016

<sup>\*\*</sup> based on rate reduction announced on 2 August, 2016

### **Broad contributor to Australian wellbeing**

#### **Expenses**

Including ~5,000 SME partners and suppliers (>90% Australian)

**Operating Income FY16** 

\$24.6bn

\$1.3bn \$4.2bn

\$3.6bn

\$2.3bn

#### **Salaries**

Employing ~41,400 people in Australia, ~51,700 globally

\$6.2bn

\$7bn

#### **Dividends**

Returned to over 800,000 shareholders & super funds **Loan impairment** 

Cost of lending across the economy

#### Tax expense

Australia's largest tax payer<sup>1</sup> and signatory of the Voluntary Tax Transparency Code

### **Retained for capital** and growth

Over \$192 billion in new lending in FY16

### **Outlook**

- Solid underlying GDP growth and stable employment, but nominal growth remains weak
- Globally, monetary stimulus unable to offset low confidence from weak incomes and instability
- "More of the same" the most likely scenario, but with some downside risk
- For CBA conservatism, focus on the long-term, wary of structural responses to cyclical trends

### **Customer Metrics - Sources**

- 1 Roy Morgan Research Retail Main Financial Institution (MFI) Customer Satisfaction. Australian population 14+, % "Very Satisfied" or "Fairly Satisfied" with relationship with that MFI. 6 month rolling average to June 2016. Peers includes ANZ, NAB and Westpac. CBA excludes Bankwest. (Slides 7)
- DBM Business Financial Services Monitor (June 2016), average satisfaction rating of business customers' Main Financial Institution (MFI), across all Australian businesses, using an 11 pt scale where 0 is Extremely Dissatisfied and 10 is Extremely Satisfied, 6 month rolling average. (Slides 7)
- Wealth Insights platform service and overall satisfaction score Ranking of Colonial First State (the platform provider) is calculated based on the weighted average (using Plan for Life FUA) of the overall adviser satisfaction scores of FirstChoice and FirstWrap compared with the weighted average of other platform providers in the relevant peer set. The relevant peer set includes platforms belonging to Westpac, NAB, ANZ, AMP and Macquarie in the Wealth Insights survey. This measure is updated annually in April. (Slide 7)
- 4 PT Bank Commonwealth in Indonesia rated number one among foreign banks for customer service as measured by MRI (one of the leading industry Standards for Customer Service Excellence). (Slide 7)
- Roy Morgan Research. Australian population 14+. Proportion of customers who conducted internet banking via website or app with their Main Financial Institution in the last 4 weeks, who are either "Very Satisfied" or "Fairly Satisfied" with the service provided by that institution. 6 month average to June 2016. Rank based on comparison to ANZ, NAB and Westpac. (Slides 7)



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